

*147 TH MUNICIPAL*

*GOVERNMENT REPORT*

*FISCAL YEAR*

*JULY 1, 1999 – JUNE 30, 2000*

*Office of the City Clerk*  
*Paul R. Bergeron, City Clerk*  
*Patricia E. Lucier, Deputy City Clerk*

*Printed by: Ralph B. Jackson*

***DEDICATION***

**MILLENNIUM CELEBRATION COMMITTEE**



This special billboard was created for memorable picture-taking during Nashua's New Year's Eve Millennium Celebration. Event tents are located behind the sign.

**Downtown Merchant Representative:**

**Philip Scontsas, Chairman**

**Citizen Members**

**Jan Kelliher, Clerk**  
**Patricia Dunnell**  
**Alice Gabriel**  
**Meri Goyette**  
**Leeanne Kelly**  
**Patricia Ledoux**  
**Vicki Letter**  
**Angela Lucido**  
**William McGraw**  
**Beth Worker**

**City Representatives**

**Capt. William Barlow, NPD**  
**June Caron, Park/Recreation Dept.**  
**Robert Dion, Alderman Ward Six**  
**Patricia Lucier, City Clerk's Office**  
**Nancy Mellin, Mayor's Office**  
**Richard Strand, Nashua Fire Rescue**

**Arts & Humanities Representative**

**Peter Martocchio**

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## **Municipal Government Report**

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The Millennium Celebration Committee was established by a Resolution passed by the Board of Aldermen and Approved by the Mayor on May 26, 1998. The committee was charged with planning an appropriate observance of the new millennium. The first meeting of the committee took place on February 2, 1999.

The theme, "Nashua 2000...Honors Our Past, Celebrates Our Future," was chosen and efforts then turned to fundraising to support an ambitious program of activities. A subcommittee was appointed to develop commemorative gifts displaying the logo with the hopes of raising enough money: playing cards, umbrellas, wine glasses, pocket lights, t-shirts, Christmas balls and calendars decorated the office, and committee members turned entrepreneurs. Several sites sported the commemorative items and helped raise the money needed for the celebration. In addition, committee members worked the concession stand at Holman Stadium at three Nashua Pride Baseball Games.

The year-long effort of these volunteers enabled many of Nashua-area residents to welcome the new Century – and the new Millennium – in a safe, family atmosphere, close-to-home. The committee members sacrificed time away from their own New Year's Eve celebration to staff and supervise events and called little, if any, attention to the hours and hours of work they had contributed toward making this celebration possible.

### **Millennium Celebration Committee 1999 -2000 Report**

By the start of this fiscal year, the Millennium Celebration Committee was well on its way to planning a memorable New Year's Eve Celebration. A number of events were to take place on New Year's Eve throughout various locations within the downtown area. Tents were to be erected at three locations. Events were also planned for the Hunt Building and City Hall as well as a concert to be performed by the Granite State Symphony Orchestra at the Edmund F. Keefe Auditorium

The committee continued to raise money through the sale of millennium items and began a vigorous campaign to obtain sponsors for various events as well as for a program for the New Year's Eve celebration. Angela Lucido, who designed the poster for Nashua's Millennium Celebration, also designed the cover for the program. It encompassed the Nashua 2000 logo superimposed on the Historic Clocktower Building. Angela's artistic talents, and her sense of humor, were a great benefit to this committee.

### NEW YEAR'S EVE – DECEMBER 31, 1999

One tent was erected at Railroad Square and two were located at the Citizens Bank across from City Hall. The Railroad Square tent featured a “Battle of the Bands” organized by Peter LaFlamme of the Nashua Spartans and committee member William McGraw. One tent at the Citizens Bank featured “The Digital DJ” with music through the Century along with a “Mardi-Gras Mask Contest” organized by committee member Angela Lucido. Prizes totaling \$2,000 were donated by local merchants and awarded to several creative contestants. The second tent at this location featured children’s entertainment, such as the KLS Puppet Show, Ken Sherburne, with unicycling, juggling, and balloons, Mr. Rod with unusual magic and bedazzling balloons, and the Great Swandini performing juggling, unicycling and a comedy act.

City Hall remained opened and featured entertainment in the City Hall Auditorium. The Lil’ Iguana, a children’s safety character, presented an informative program for the children. Warren Rasmussen & Company, a Folk, Celtic and Original Music Group, performed to the delight of the older crowd. The “Troupe Shammass Ensemble” entertained a full auditorium with their Middle Eastern dancers. Photo opportunities took place outside the auditorium with the “Millennium 2000” poster board logo. Millennium Celebration memorabilia was displayed and sold in the rotunda of City Hall that also featured magicians and puppet shows throughout the evening.

Food Vendors with Fried Dough, Apple Cider, Chowder and Hot Soup set up along Main Street. Horse and wagon rides went up and down Main Street at regular intervals bringing people back and forth from the Hunt Building to City Hall. At the corner of High and Main Streets, DJ Jason Crawford set up and played music until the end of the celebration. Due to the very cold temperatures, these people deserve our heartfelt thanks.

The Hunt Building displayed the Mayor’s Volunteer Recognition Quilt and the Nashua Artist Association Art Exhibit. Committee members welcomed a number of visitors to this event.

The Keefe Auditorium on Elm Street was home to the Granite State Symphony Pops Tribute to 2000 Concert, conducted by Robert C. Babb and featuring Julia Oliver-Babb, Soprano, Mark Andrew Cleveland, Baritone and Jay Daly, Trumpet. The orchestra featured two shows, one at 7:00 P.M. and another at 9:30 P.M. Thanks to committee member Janet Kelliher and her student volunteers, refreshments and snacks were provided for the concertgoers in the Elm Street Junior High School Cafeteria.

A golf cart was provided allowing committee members to get from one end of Main Street to the other in a relatively short period of time. Committee members traveled up and down Main Street on a continuous basis to keep things running smoothly.



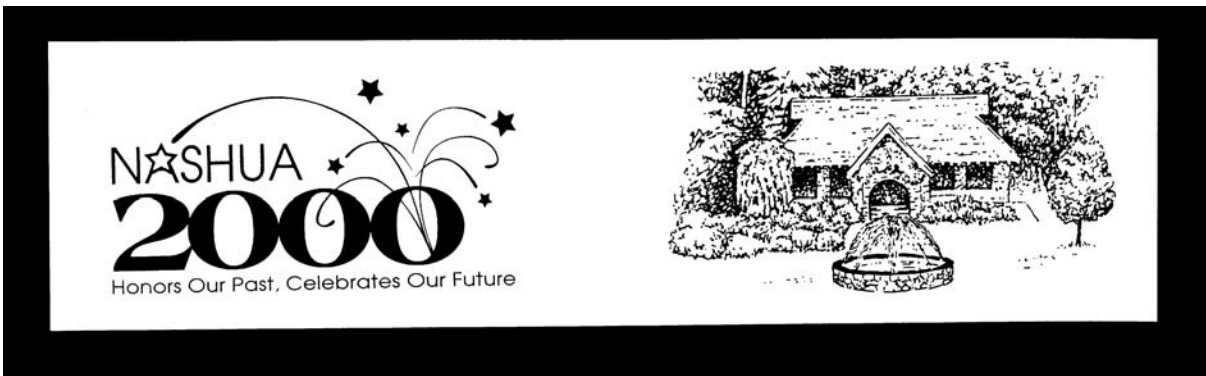
### COUNTDOWN TO MIDNIGHT

At 11:30 P.M. everyone gathered at the Nashua River Bridge Grandstand where Master of Ceremonies Ed Lecius opened the program. The winners of the New Year's Mask Contest and the Battle of the Bands were announced. Millennium Committee Chairman Philip Scontsas thanked all the members of the Millennium Committee who worked with him for the past year in putting together this celebration. The committee members had given a great deal of their time and effort in order to make this a special event for all Nashuans.

The cold, crisp New Year's Eve culminated with a countdown to midnight and a **FIREWORKS EXTRAVAGANZA** that was accompanied by the Spartan's Brass Band and Jenna Rose Laflamme singing the Star Spangled Banner. A number of area churches participated by ringing their church bells at the stroke of midnight.

The fireworks exploding over the river was an awesome sight. Because of the very cold weather the sound was quite effective and could be heard for miles. People exited from the downtown restaurants cheering and wishing everyone they saw a "Happy New Millennium."

*If you weren't there, you should have been.....*



***FROM THE MILLENIUM CELEBRATION PROGRAM...***

**LETTER FROM THE MAYOR-ELECT, BERNARD A. STREETER**

Dear Residents:

As we prepare to enter a new millennium, let us take a moment to reflect upon the rich and vibrant history of our City.

Since the chartering of the City of Nashua in 1853, we have witnessed amazing discoveries, endured the pain of transition, hosted some of our nation's greatest leaders and rejoiced in our own personal successes. The Nashua River and its cotton mills and iron foundries brought Nashua to the forefront of manufacturing. While the loss of the textile industry, which once sustained us, may have crippled our City, for the short term, our citizens rose to the occasion and made the painful but successful transition to the high tech and retail industry we know today. We carried on the traditions of New Hampshire politics and made history when Nashua became the home of John F. Kennedy's first official campaign speech in 1960. And through it all, Nashuans created a safe environment for our children to play, to learn and to grow. We celebrated our remarkable achievements in 1987 and again, a decade later, in 1997 when we became the best place to live in the United States according to Money Magazine. We did it together.

For more than a century, the nation has turned to us for guidance and inspiration. And still they wait as we continue to forge new ground into the 21<sup>st</sup> Century. This year, as your newly elected Mayor, it is my greatest wish that, together, we may continue to embrace the future without forgetting our past.

Happy New Year!

**LETTER FROM THE MAYOR, DONALD C. DAVIDSON**

Dear Fellow Nashuans:

As Mayor of this wonderful city, I wish you a Happy New Year and all the best for the new Millennium. Much has happened in Nashua to change its look and way of life over the past century. Gone are our textile plants, replaced by today's high technology companies. One cannot help but look into the future and wonder – what will replace today's industry a hundred years from now? History has shown that we are a great people in Nashua, and we have the resiliency and the ability to adjust to change to be successful. I predict that a century from now Nashua's people will be much as they are today. They will be driven to succeed, dedicated to their work and family, and capable of meeting whatever challenge is placed before them. Nashuans have much to be proud of as we enter the next century. Together we enter it with the confidence that we have the ability to make life better for ourselves and our children for generations to come."

***‘A happy ending.....A new beginning’***

As soon as the fireworks were over, it was back to City Hall to officiate at the wedding of Shawn Patrick Robbins and Kathleen Kerri Mellin. The bride, better known as “Katie” to us, was an employee of the City Clerk’s Office and the daughter of committee member Nancy Mellin (Mayor’s Office Representative). Katie and Shawn exchanged vows shortly after midnight with the “Millennium 2000” poster in the background.

Katie and Shawn, best wishes for a happy life.

The Millennium Celebration Committee would like to recognize and give our deepest appreciation to the following individuals who helped make this event such a success:

Tent Sponsors.....

Small World Elementary & Small World Country Day School  
City of Nashua  
Nashua Corporation  
Matrix Technologies Corp.  
Southern New Hampshire Medical Center  
St. Joseph Hospital

Polly Crisman, Polly Graphics for Logo Graphic  
Beth Kimmey, Net for Web Page Design  
Angela Lucido, for Millennium Logo Design and Program Design  
Frank Mooney & Donald Pickering, for Historical Research on the Calendar  
Henry McElroy, for printing the Calendar.  
Peter LaFlamme, for organizing the Battle of the Bands  
Bob Babb, Granite State Symphony, for organizing the concert  
Marilyn Solomon, for all the publicity she gave us  
Bud Dunnell, making the stands for our signs  
Norm Bourbeau, Stabile Companies for allowing us to use their storefront to sell our merchandise on November 27<sup>th</sup>.  
Pauline Lucier, for working the concession at the Pride Games  
Golden Halo, for all their help on November 27<sup>th</sup>.

For helping us to sell Millennium items, thanks to ....

Attitude’s, Dick Avard’s Haberdashery, Absolutely, NH, Amherst Street School, Bicentennial School, Ledge Street School, Senior Center, Nashua Police Department, Scontsas Jewelry and Fine Home Décor, and the City Clerk’s Office

We would also like to thank the people of Nashua who participated in the festivities, making this event a success. Because you were there, you made it all worthwhile.

Respectfully submitted,  
Patricia E. Lucier, Deputy City Clerk

***“Government is a trust, and the officers of the government are trustees; and both the trust and the trustees are created for the benefit of the people.”***

*Henry Clay (1777 – 1852)  
In a speech at Ashland, KY, March, 1829*

This 1999-2000 Municipal Government Report for the City of Nashua has been compiled through the efforts of your local city officials, to serve as a permanent record of the past year. Many hours of work went into its preparation, and for this we thank our very dedicated city employees, for without them, there would be no report.

During this past year we celebrated the *close* of the 20th Century. We thought our citizens might like a glimpse at what Nashua’s City Government was like at the *beginning* of the 20<sup>th</sup> Century. Therefore, in this – the 147<sup>th</sup> Municipal Government Report – we have included selections from Nashua’s 1899 and 1900 Annual Reports. We hope that you will find it interesting and informative.

We welcome your questions and comments regarding any of the information contained in this report. Feel free to call us at 589-3010.

Paul R. Bergeron  
City Clerk

## SEAL OF NASHUA

The seal of the City of Nashua shall consist of a circular disk, upon the outer edge of which shall be inserted the words "**TOWNSHIP OF DUNSTABLE, 1673,**" and upon the bottom of the disc the words "**CITY OF NASHUA, 1853.**" In the foreground shall be an anvil and hammer, a plough, a bale of goods, a regulator and a horn of plenty.

Across the center of the disc shall be represented a bridge and train of railroad cars; in the background shall be a cotton mill and iron foundry. In the upper center shall be two clasped hands. The whole to be enclosed in a laurel wreath.

### INTERPRETATION



Laurel - symbolized victory  
The conquest of the wilderness  
Dunstable became a plantation in 1673  
Nashua was incorporated as a city in 1853  
The clasped hands, symbolize the union of  
Nashua and Nashville

The articles in the foreground symbolize the chief occupations  
and leading industries of Nashua.

### STATISTICS OF NASHUA

October 26, 1673:	The General Assembly of Massachusetts granted a Charter to the Township of Dunstable
April 4, 1746:	The Province of New Hampshire granted a Charter to the Township of Dunstable (in New Hampshire)
December 15, 1836:	Name of Dunstable changed to Nashua
January 23, 1842:	Nashua divided: Nashville: North Side of River Nashua: South Side of River
1843:	Town Hall completed
June 28, 1853:	Nashville united with Nashua and received City Charter

Area of City	32 square miles
Length of Streets and Roads	400 miles
Lane Miles	1,000 miles
Number of Streets	1,600
Sewers	300 miles

### GENERAL INFORMATION

1859	First graduating class at Nashua High School.
1885 April 14:	Nashua Horse Railway started.
1886 Fall:	Electric Lights installed in stores only.
1887	First Electric Street Railway Service Electrified.
1895 Aug. 13:	Street Railway Service Electrified.
1910	City Farm sold, became Nashua Country Club.
1913 Sept. 3:	Nashua White Way Installed.
1917	Spring Street School destroyed by fire.
1919	Dedication of new High School on Spring Street.
1920	Playground opened on South Common.
1922	Daniel Webster Highway opened.
1924	Main Street widened from West Pearl to Hollis Street.
1924	Nashua Main Street Bridge destroyed by fire.
1925	New Main Street Bridge built.
1928	Nashua celebrated 75th Anniversary as a City.
1930 May 4:	Crown Hill fire.

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## Municipal Government Report

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1932		Nashua Street Railway Service discontinued.
1934	July 19:	Police Radio installed.
1936	March 19:	Flood.
1937		Holman Stadium dedicated.
1937	Nov. 19:	Teletype System installed.
1938	Sept. 20:	Hurricane and Flood.
1944	April 11:	Main Street widened from Main Street Bridge to the Southerly line of Montcalm Building.
1945		Airport dedicated at Boire Field.
1946		Parking meters installed.
1946		Federal Public Housing for Veterans of World War II (80 units).
1947		Merrimack River flood control project completed.
1949		Dike-Pump House.
1949		South of Lake Street Pump House.
1950		Main Street widened on Westerly side, from West Hollis Street to Mulberry Street.
1953		Nashua Centennial Celebration.
1954	Aug. 31:	Hurricane "Carol".
1954	Sept. 11:	Hurricane "Edna".
1954	Nov. 12:	"Red Wing Express" (Montreal to Boston), wrecked at Bridge Street Crossing, near Union Street - one killed, twenty-one injured.
1956	March 16/19:	"Twin Blizzards".
1956	April 8:	"Blizzard" (one death).
1956	April 10:	Fire Alarm Whistle silenced.
1957	Feb. 4:	N.H. National Guard Armory destroyed by fire.
1958	Jan. 7:	Twenty-one inch blizzard (one death).
1958	Jan. 16:	Sixteen-inch blizzard.
1958	January:	Widening of Main Street bottleneck started (West Side).
1959		Widening of Main street Bridge Southerly, completed.
1959	March 8:	Dedication of New National Guard Armory.
1960	Sept. 1:	Chandler Library opened; formally dedicated on October 10 <sup>th</sup> .
1961	Jan. 30:	Twenty-five inch blizzard (one death).
1962		Vagge Village, 50 unit Housing for Elderly.
1963		Federal Aviation Agency (Boston Center) opened.
1963		New Post Office completed.
1964	Nov. 16:	New lights installed in business district.
1965		Memorial Monument to President Kennedy installed in front of City Hall.
1965	Oct. 26:	Lyons Field dedicated (Marshall Street).

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## City of Nashua

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1965	Nov. 9:	Gardner Field dedicated (Bowers Street).
1966		Federally Subsidized Housing, Ledge Street, 30 units.
1966	Feb. 1:	Ward boundaries changed.
1967	June 17:	St. Joseph Hospital dedicated.
1967	June 30:	B&M ends passenger train service to Nashua.
1968	March 13:	Gift of \$800,000 by Eliot Carter for new library.
1968	June 9:	Unveiling and dedication of Nashua Firemen's Relief Association Monument on Stark Square.
1969		Veteran's Memorial Field dedicated.
1969	Nov. 25:	Second gift of \$300,000 by Eliot Carter for new Library.
1970		Old Post Office demolished.
1970	Sept. 15:	Veterans Memorial Bridge dedicated (cost \$1.6 million).
1970	Sept. 15:	Taylor Falls Bridge closed.
1971	June 28:	Hunt Memorial Building listed in National Register of Historic Places.
1971	Sept. 26:	Nashua Public Library dedicated.
1971		New Communications Center, Nashua Police Department (cost \$87,000).
1971	Nov. 2:	Voting machine used for first time in Municipal Election.
1972		Ward boundaries changed.
1972	May 21:	Florence Speare Memorial Building dedicated.
1972	Aug. 8:	One-way traffic plan adopted.
1973	July 19:	Sagamore Point Bridge opened.
1973	July 20:	Hunt Building rededicated Hunt Memorial Building.
1973	Sept. 19:	Roussel Memorial Field dedicated.
1974	December:	New bridge opened to traffic (replacement for Taylor Falls Bridge).
1975		Nashua N.H. Foundation permanently displays historic Mill Bell.
1975	July 4:	Laying of Cornerstone - New High School.
1976	July 13:	Dedication of Bicentennial Monument to Revolutionary War Soldiers in Bicentennial Park.
1977		City receives one million dollar grant from EDA to build new Police Station, Public Works Garage, Court House and Parking Garage.
1977	Sept. 7:	Dedication of Richard Belanger Gymnasium (Nashua High School Gym).
1977	Oct. 2:	Dedication of Library Media Center at Bicentennial Elementary School to Assistant Superintendent Emma Nicol.
1977	November:	Main Street Amenities (first phase).
1978	Feb. 7:	Record 27-inch snowfall paralyzes city.
1978	Feb. 18:	President Carter's visit to Nashua for Town Meeting with area High School students. President Carter presented Key to the City in box specially made in Santa Rosa with inscription carved by laser beam.



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## Municipal Government Report

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1978	July:	Second phase of Main Street Amenities Program.
1978	August:	Statue of Major General John G. Foster relocated.
1978	Oct. 25:	1903 Time Capsule at Foster Square opened for the first time in 75 years, and a new capsule sealed and placed next to the relocated statue of Major General John Gray Foster.
1978	Nov. 24:	Municipal Parking Garage opened to the public.
1979	March 5:	Nashua District Courthouse and Municipal Parking Garage dedicated.
1979	May:	Mine Falls Park Project recipient of 1979 N.H. Outstanding Civil Engineering Achievement Award: pedestrian bridge selected by the American Society of Civil Engineers for an Award of Merit by the American Institute of Steel Construction.
1979	May 18:	Police Station and BPW Garage dedicated.
1979	Sept. 30:	Amherst Street School Gym dedicated to Tony Marandos.
1980	Jan. 28:	Passenger rail service between N.H. and Boston begun.
1980	April 17:	Abbott-Spalding House listed in National Register of Historic Places.
1980		North Little League ball field near Amherst Street School named for the late Robert H. Murray, Sr., former major league baseball star.
1980	Aug. 20:	Demolition of Arlington Street School started; demolition completed September 17, 1980.
1980	August:	Dedicated Xavier House, 34 unit Housing for the Elderly.
1980	October:	Nashua Jewish Community marks 20th anniversary of opening of Raymond Street Temple.
1981	May 3:	Dr. Norman Crisp School dedicated (Arlington Street).
1981	May 22:	Arel Manor Dedicated, Housing for Elderly with 110 units.
1981	June:	Temple Street School and James B. Crowley School closed.
1981	July 30:	Laton House celebrates 100th Anniversary.
1981		Indian Head National Bank marks 130th Anniversary.
1981		Main Street United Methodist Church celebrates sesquicentennial Anniversary.
1981	Sept.:	Demolition of Public Works Garage on East Hollis Street begun.
1982		Nashua Telegraph celebrates its sesquicentennial.
1982		Goodwill Building, corner Main and E. Pearl Streets, renovated; Now known as City Plaza.
1982		Paper Box Co. Building, corner E. Hollis and Dearborn Streets; renovated for Matthew Thornton Health Clinic.

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## City of Nashua

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1983	Dec. 20:	A three-year lease was signed bringing the Double AA Baseball League to Nashua, permitting the Holyoke Millers to become the Nashua Angels for the 1983 Eastern League Season.
1983		Senior Center, 70 Temple Street, dedicated.
1983		Youth benefactor Lawrence C. Elliott's statue dedicated at City Plaza, Main Street.
1983	April 7:	Rededication of the newly renovated Nashua City Hall.
1983	April 7:	Dedication of the Freedom Shrine by the Exchange Club of Nashua to the City of Nashua
1983	Nov. 4:	Temple Street Manor, former Temple Street Elementary School, now 43 units of Housing for the Elderly, dedicated.
1984		Nashua Pirates replaced the Nashua Angels in becoming the Double AA Baseball team in the Eastern League.
1984	April:	Street light conversion begun.
1984	July 15:	Hellenic Circle dedicated (junction Walnut, Chestnut, and Central Streets).
1984	Sept. 15:	City Bus, Nashua's new transit system, began operations.
1984	Sept. 25:	Alan Soifert Playground at Mine Falls Park dedicated.
1985	July 20:	Dedication of maintenance and office building at Nashua Municipal Airport to Airport Manager Kenneth Howe.
1985	Sept. 25:	Hurricane "Gloria".
1985	Sept. 26:	Dedication of the Roby Park, Spit Brook Road.
1985	Nov. 29:	Elm Street Garage dedication.
1985	Dec. 1:	Elm Street Garage officially opened.
1985	Dec. 11:	Power began flowing from the new Mines Falls Hydro-Electric Plant.
1986	July:	Nashua, the only city or town in New Hampshire to computerize the Vehicle Registration process.
1986	July:	The Pheasant Lane Mall opened (150 stores).
1986	July 12:	J.F. Kennedy statue returned to its original location in front of City Hall.
1986	Aug. 21:	Dedication of the Park Recreation Building on 100 Concord Street, Nashua, NH.
1986	September:	Rededication of Deschenes Oval, Railroad Square.
1986	Sept. 28:	Dedication of Playing Fields at Mine Falls Park to Marine Sgt. Allen H. Soifert.
1986	November:	Rededication of Elm Street Junior High School Auditorium.
1987	Jan.18:	Nashua Center for the Arts officially transferred to local developer John Stabile.
1987	February:	New transit fleet for the City Bus Company arrives.
1987	March:	Conveyance of the former James B. Crowley School to the Nashua Adult Learning Center, Inc.
1987	March:	Arts & Science Center changes its name to the Nashua Center for the Arts.
1987	April:	Lights installed at soccer and softball fields at Mine Falls Park.

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## Municipal Government Report

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1987	April 1:	Residence Tax repealed.
1987	April 26:	John P. Howe and Sally Howe Bixby gave a Gift of Land on Broad Street to be known as the "Howe Wildlife Sanctuary".
1987	May:	Ground breaking ceremonies for the new Junior High School on Henri Burque Highway.
1987	July 19:	Money Magazine designated Nashua and its surrounding communities as the most livable area in the United States. Nashua #1 City.
1987	Sept. 8:	Sister City relationship established with An Sung, South Korea.
1987	Sept. 17:	200th Anniversary of the United States Constitution.
1987	Sept. 17:	Dedication of Veterans Memorial at Woodlawn Cemetery.
1987	Sept. 17:	Dedication of Constitution Plaza and Constitution Garden at Main and Spring Streets.
1987	Sept. 19:	Planting and dedication of Constitutional Tree at Greeley Park by the Girl and Boy Scouts of Nashua.
1987	Oct. 27:	Ground breaking for Secondary Sewerage Treatment Plant sewerage facility.
1987	Oct. 28:	Dedication and official opening of the play lot at Roby Park.
1987	Oct. 29:	Unveiling of painting by Nashua Artist James Aponovich in City Hall rotunda.
1988	July 7:	Delegates from An Sun County, South Korea, Sister City to Nashua, visited Nashua.
1988	Sept. 18:	Pennichuck Junior High School dedicated (208 Manchester Street).
1988	Oct. 26:	Unveiling of 2nd painting by Nashua artist John Aponovich in the City Hall rotunda.
1988	Oct. 26:	Volunteer Recycling Program started in the City of Nashua.
1988	Dec. 28:	Relocation of the Central Bus Transfer Station to the area between City Hall and Garden Street.
1989	Jan. 15:	Clocktower Place opened.
1989	January:	Demolition of Spring Street Junior High School completed. Work begun on the new Superior Court on Spring Street location.
1989	June:	Renovation of City Hall Annex, 2nd Floor, completed.
1989	July 1:	Korean War Veteran Memorial
1989	July 30:	Rededication of Fields Grove Park
1990	April 22:	20th Anniversary Earth Day Celebration.
1990	June 12:	Board of Aldermen authorized the sale of the Nashua District Court House to the State of New Hampshire.
1990	Nov. 27:	Designated Martin Luther King Jr.'s Birthday as a Municipal Holiday to be observed on the third Monday in January each year.
1990	Dec. 1:	The Nashua City Bus Contract was awarded to the Greater Nashua Transportation Services, Inc.

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## City of Nashua

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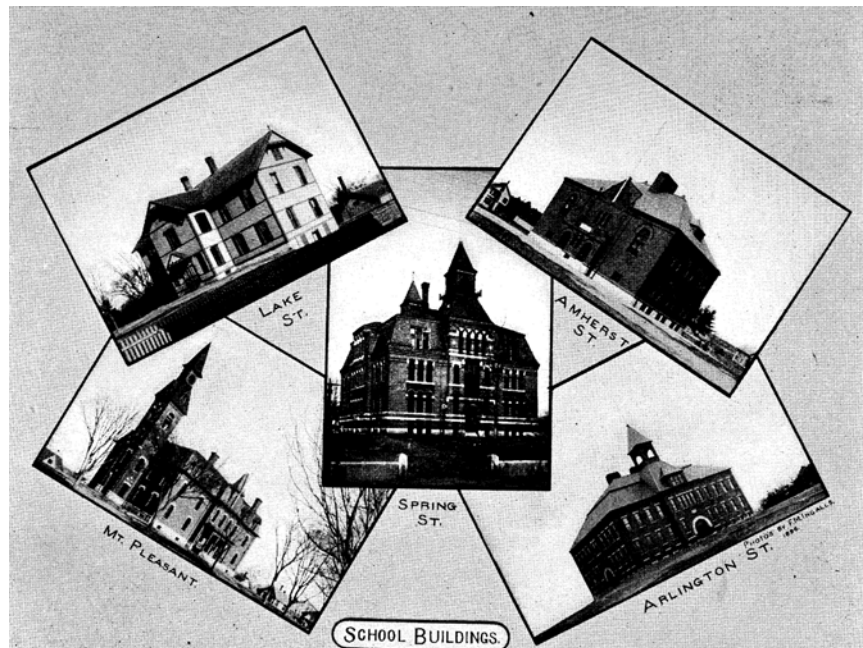
1991	Jan. 15:	Wetlands Legislation approved by Nashua Voters in Special Referendum Election.
1991	June 12:	Mt. Auburn Associates prepared a strategic plan for the future for the City of Nashua and the Greater Nashua Chamber of Commerce.
1991	November:	City Vehicle Registration Office began issuing license plate decals for State of New Hampshire.
1992	Jan. 31:	City Clerk's Office relocated to Elm Street side of City Hall.
1992	Feb. 18:	New Ward Boundaries were established.
1992	May 13:	Amherst Street School celebrated its 100th Anniversary.
1992	November:	City of Nashua Received "1st Place" award for excellence in Annual Reports by the New Hampshire Municipal Association.
1993	Jan. 12:	Created Hunt Memorial Building Restoration Fund.
1993	January:	Regional Roundtable established.
1993		SARA Title III Regional Meeting and Conference with EPA.
1993	Nov. 2:	Budget Control Charter Amendment and Approval of Salaries and Collective Bargaining Agreements of the Nashua School District approved by Nashua voters by Referendum Question.
1994	April 26:	Dedication of Libby Field (lower field at Lincoln Park) in recognition of Linda Libby.
1994	May 10:	Dedication of Matt Dube Field (Baseball Field at St. Andrew's Playground) in recognition of his courage, hope and inspiration.
1994	June 1:	Nashua Memorial Hospital changed its name to Southern New Hampshire Regional Medical Center.
1994	Aug. 15:	100th Anniversary Celebration - Amherst Street Fire Station.
1995	March:	American Stage Festival leased Center for The Arts Building at 14 Court Street.
1996	June 14:	Olympic Torch Celebration
1997	April 8:	Named two city entrances into Holman Stadium in recognition of the 50th Anniversary of the Nashua Dodgers Baseball Team's Celebrated Players Roy Campanella and Don Newcombe
1997	June 11:	NASHUA #1 CITY - Nashua named most livable city in America by Money Magazine for second time in ten years
1998	Feb. 27:	Professional Baseball Agreement - Nashua Pride Professional Baseball , LLC
1998	May 26:	Mayor established "MILLENNIUM CELEBRATION COMMITTEE"
1998	Dec. 8:	Recall Election for the Office of Mayor
1999	Jan. 12:	Recall Run-off Election for the Office of Mayor
	June 8:	Adopted the 1999 Nashua Recreation Plan
	Dec. 14:	"David W. Deane Skate Park" named
2000	May 19:	Ground broken for Nashua High School North Nashua Pride professional baseball team brings home the Atlantic League Championship
	June 14:	"Nashua Heritage Rail Trail" named

## *From the 1900 Municipal Report...*

### Condensed Statistics.

TAKEN FROM THE REGISTERS FOR THE SCHOOL YEAR ENDING  
JUNE 15, 1900.

Length of school year, . . . . .	36 weeks
Time lost on account of weather, visiting schools, etc. :	
Grammar grades, . . . . .	7 days
Primary grades, . . . . .	8 days
Teachers who have had normal or college training, . . . . .	57
Number of visits of superintendent, . . . . .	750
"    "    committee, . . . . .	260
"    "    parents and others, . . . . .	3514
Largest number in any class, . . . . .	79
Number of school buildings, . . . . .	19
Whole number of school rooms occupied, . . . . .	77
"    "    "    "    unoccupied, . . . . .	5
Number of classes containing but one grade, . . . . .	64
"    "    "    two grades, . . . . .	7
"    "    "    mixed grades, . . . . .	6





BOARD OF MAYOR AND ALDERMEN



FOR THE YEARS 1899 AND 1900.



### **MAYOR AND BOARD OF ALDERMEN 2000-2001**

**First row, left to right:**

Alderman-at-large Frederick Britton; Alderman-at-Large Steven A. Bolton, Vice President; Alderman-at-large Katherine E. Hersh, President; Alderman-at-large James R. Tollner; Alderman-at-large Suzan L.R. Franks; Alderman-at-large David Rootovich.

**Second row, left to right:**

Ward Five Alderman Brian S. McCarthy; Ward Seven Alderman Lori Cardin; Mayor Bernard A. Streeter; Ward One Alderman Kevin McAfee; Ward Four Alderman Marc W. Plamondon; Ward Three Alderman Kevin E. Gage; Ward Two Alderman Stephen J. Densberger.

**Third row, left to right:**

Ward Eight Alderman Stephen C. Liamos; City Clerk Paul R. Bergeron; Ward Nine Alderman Scott A. Cote; Chief Financial Officer Paul A. Martel; Ward Six Alderman Robert A. Dion.

**MAYORS OF NASHUA**

1. Joseph Baldwin	1853-1854	44. Claude E. Nichols	1951
2. Freeman S. Rogers	1855-1856	45. Lester H. Burnham	1952-1957
3. Thomas W. Gillis	1857	46. Mario J. Vagge	1958-1965
4. Albin Beard	1858-1859	47. Dennis J. Sullivan	1966-1977
5. Aaron W. Sawyer	1860	48. Donald C. Davidson	1977
6. George Bowers	1861	49. Maurice L. Arel	1977-1984
7. Hiram T. Morrill	1862-1863	50. Thomas J. Leonard	1984
8. Edward Spalding	1864	51. James W. Donchess	1984-1991
9. Virgil C. Gilman	1865	52. Rob Wagner	1992-1995
10. Gilman Scripture	1866-1867	53. Donald C. Davidson	1996-1999
11. George Bowers	1868	54. Bernard A. Streeter	2000-
12. Jotham D. Otterson	1869-1870		
13. Dana Sargent	1871		
14. Seth D. Chandler	1872		
15. Frank A. McKean	1873-1874		
16. George H. Whitney	1875		
17. Charles Williams	1876-1877		
18. William H. Cook	1878		
19. Charles Holman	1879-1880		
20. Benjamin Fletcher, Jr	1881-1882		
21. Alfred M. Norton	1883-1884		
22. John A. Spalding	1885		
23. James H. Tolles	1886-1888		
24. Charles H. Burke	1889-1890		
25. William H. Beasom	1891-1892		
26. Williams Hall	1893		
27. Thomas Sands	1894		
28. Joseph W. Howard	1895-1896		
29. Jason E. Tolles	1897-1900		
30. Milton A. Taylor	1901-1902		
31. Jeremiah J. Doyle	1903-1904		
32. Andros B. Jones	1905-1906		
33. Albert Shedd	1907-1910		
34. William H. Barry	1911-1914		
35. James B. Crowley	1915-1919		
36. Henri A. Burque	1920-1923		
37. Eaton D. Sargent	1924-1927		
38. William F. Sullivan	1928-1933		
39. Alvin A. Lucier	1934-1937		
40. Frank A. McMaster	1938-1939		
41. Eugene A. Lemay	1939-1945		
42. Oswald S. Maynard	1946-1949		
43. Hugh Gregg	1950		





### **THE INAUGURAL ADDRESS OF MAYOR BERNARD A. STREETER**

**JANUARY 9, 2000**

“A house divided against itself cannot stand.” The great Abraham Lincoln spoke these words many years ago when he was expressing the need for unity in our nation’s most critical period. In the last few years Nashua has been a city divided against itself. Critical issues have become rallying points between the so-called “insiders” versus the so-called “outsiders.” Issues such as education, Holman Stadium, the Nashua Pride, the environment, watershed property, the spending cap, ethnic and minority concerns, housing, the placement of halfway houses in our neighborhoods, the perception of unbridled development, etc. have divided our city. My mission is to bring together these groups by listening and communicating. The diverse groups in our city may not always agree with me but they will be treated courteously and, I might add, the Mayor and the rest of city government expects to be treated likewise.

We can and will disagree but we can and must do it with courtesy. I ran for Mayor to open the doors of government to all the people it represents. I believe that with cooperation and communication on both sides we can come together on these issues and move our city forward.

Let today be the first day we join together as one family in the new millennium. I come here this afternoon to speak to those who have felt left out or ignored by their government.

I come to speak to those who have disagreed on issues to the point of impasse. I come here this afternoon to ask you to join our family. Our tent is wide, our family is large and while family members may disagree at times, they should never engage in open warfare.

I sincerely hope you will share my vision for our future: An open government committed to listening to its constituents. A government where everyone has a voice; and a government committed to excellence in our schools and neighborhoods. I mention neighborhoods

because that is what Nashua is to me: a community of neighborhoods, a place where we want to raise our children and grandchildren and grow old.

My vision for Nashua for the next four years is clear. We should not become some suburb north of Boston. We need to retain the character and strong sense of community that has made me proud to call this city my home.

The next four years holds many challenges for our city and state. Challenges such as budgets, taxes, education, the environment, ethnic awareness, the need for a performing arts center and additional athletic fields, to mention just a few.

These challenges alone will have a great impact on our future and we must face them together by embracing our differences and uniting in a common goal to move Nashua forward.

I hope we can unite as one family dedicated to a common purpose to make our home and our vision of the city shine even brighter.

The December 7<sup>th</sup> run-off election was not a political victory nor is today's inauguration a personal celebration. The election signified we need a renewal of the core values which have protected and guided this great city of ours since its chartering in 1853...confidence in ourselves and our family, spirit of community, and faith in God.

Today, we gather to celebrate the return to these values, the return to a day when all doors are open, a day when our city's young people have a place to play and, most importantly, a day when we are united in our strength and faith.

Today, my fellow Nashuans, the City of Nashua is returned to you.

In speaking of these values which have influenced and inspired me, I am reminded of how I came to Nashua – and why I stayed. As a young couple, Jan and I were searching for a place to begin our life together. While I was charged with the task of finding a home, Jan had final veto power. I can assure you that she exercised her veto several times in other communities, but not Nashua. Luckily for me she liked Nashua. We moved in and knew almost instantly that we were here to stay. We knew we wanted to raise our children here in the Gate City. Why? Because in addition to the schools, the parks, the hospitals and the highways it was the *people* who made us feel welcome and warm. That was 37 years ago.

In those 37 years, we raised three great children – Shannon, Christopher and Stephanie. We watched them grow and prosper. And we bid them farewell, as they left home to begin their own lives.

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## Municipal Government Report

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Shannon and Dick and Stephanie and Tom were married here in Nashua while Chris and Stephanie G. were married at St. Anselm's College in nearby Goffstown. Fortunately for Jan and I – all of them have chosen to live and raise their children – our grandchildren – here in the Greater Nashua area. They did this not because Jan and I live here, but because they bore witness to the love, encouragement, support and power of a community they care deeply about.

When I look at the smiling faces of our grandchildren, Spencer, Cameron and Abigail, I see eyes wide with wonder and anticipation. Like most grandparents – and parents – I want more for them. I want to leave them a better place, with greater opportunity and less obstacles. And whether as a parent, grandparent or neighbor, you as a community should not only want more for all our children – but also demand more for them. They are our future.

It is our responsibility as a community to make the City of Nashua a better place in which to live. It is not solely the responsibility of the parent, the schoolteacher, the team coach, the politician or the neighbor next door. It is the responsibility of each and every citizen. In this regard I am reminded of a book written by my friend John Sias entitled Dear Son, There are No Free Lunches. One of John's pieces of advice to his son is this: "Unless you try, you will always wonder if you could have done it." While there is much to be done, through hard work, solid ethics, strong families, close-knit neighborhoods, faith in each other and our abilities to shape our own future, we can give the children that world in which we all dream.

And let us begin with education. Nowhere has community partnership been more important than in the education of our city's young people. We educate our children to progress into higher education in pursuit of advanced studies and careers. We educate our children to prepare them for the challenges presented in daily lives.

However, we are faced with our own challenges when even one child drops out of high school; when our students, teachers and administrators live in fear of their safety; when our school buildings and equipment are inadequate; and when our teacher performance, curriculum and standards are inconsistent.

And yet, we cannot look towards our children or their teachers for an explanation. We must look within ourselves and ask, "Have we supplied our children, and their educators, with the necessary resources to provide the finest education available?" I'll let you answer that one.

- If we are to increase incentives and opportunities to our children, we must look to our local resources – businesses and colleges – to form public/private partnerships.
- If we are to demand higher standards of our teachers, we must commit ourselves to providing better salaries for better teachers.

- If we are to provide adequate buildings and equipment to our schools, we must also provide proper financing plans – and we must do it without jeopardizing our seniors, many of whom are living on fixed incomes, who have already paid to educate their children.

Seniors have always been a vital segment of the fabric of our community. In many ways, they are our greatest gift to our children and our community. For they have witnessed some of the most amazing discoveries, endured the pains of adversity, and rejoiced in the successes of society's greatest endeavors. They have learned from all of it but most importantly, they have loved. They have loved their children and their neighbors.

And in doing so, they have taught life's greatest lessons. Let us not thank them by plaguing them with issues of high housing costs, tax burdens and transportation concerns. Rather, let us respect them for their strength, cherish them for their endurance and ask them to actively share their wisdom and experience with us. Let us do it by giving them the respect and representation they deserve. Please join me in supporting the implementation of a Senior Advisory Committee to be comprised of representatives from the Nashua Senior Activity Center, senior housing complexes, and area non-profit organizations dealing with issues affecting seniors. May their voices never fall upon deaf ears.

Let us also hear the voices of our city not only in the corridors of City Hall or our senior housing complexes but also across the many playing fields in our city including Holman Stadium, Mine's Falls, Lincoln Park and the others.

Children laughing and parents cheering, there is no sweeter sound! Long hailed as great teachers of desire, dedication and determination, sports and recreation serve as reminders to us all about what life should indeed be. Just as a winning goal or a touchdown or a double play, for that matter, is the result of the cooperation of teamwork, so too must the integration of our athletic leagues, our Parks and Recreation Department's fields, and Nashua Pride baseball. We are a city of 85,000 – there is not only room, but also spirit, for all. By coming together in an open and united decision-making process, we can ensure

- That every sports organization will have a venue to solve their respective concerns,
- That our current high school and the upcoming second high school may have a first class rectangular field, compliant with the NHIAA which will be made available for football, soccer, lacrosse and field hockey,
- Those additional fields may be added to the Southwest quadrant and if environmentally sound, at the Beazer property.
- That we may work closely and openly with the Pride to help them grow and prosper in Nashua while continuing to accommodate the needs of our youth sports.

Please work with me, and show your spirit, by joining the team in working towards these goals and let us rejoice in the cheering of grandparents, friends and neighbors as our children experience organized athletics. Because as long as we all work together, for the betterment of our youth, we will never fail.

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## Municipal Government Report

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In providing opportunity to our children today, let us not burden them tomorrow with high taxes and debt. In taking my oath today, I give to you my experience in the public and private sectors to help explore new and innovative means of lowering taxes for individuals, families and businesses. I will ask some of you to give me a thorough analysis of city government from a program and funding perspective by joining a newly formed Citizens Task Force.

As representatives of your neighborhoods, ethnic and civic groups, local businesses, elected officials and union members, I want you to help this administration plan for the future with realistic goals and objectives. And we will do it in complete compliance with all city ordinances.

While these challenges, and more, abound, I stand before you to say: "I believe."  
I believe we can overcome any obstacle.  
I believe we can prosper.  
I believe we as a city government can continue to serve as an inspiration to all who look to us for guidance.

But most of all, I believe in you and your elected officials' abilities to govern. I ask you to rally your spirit, renew your faith, and show me your strength...unite as one – and most of all, believe in the power of community.

As we venture together into the 21<sup>st</sup> Century, do not follow me. Walk beside me as we embrace our future.

In closing, let me thank you for entrusting me to help lead our community for the next four years. When you look at City Hall know it is not a cold, impersonal building but a place where your friends and neighbors work. The door to the Mayor's Office will always be open and I will never forget that I work for you, the great people of the City of Nashua.

If you believe in our visions stand up now and let your voices be heard by joining with State Representative Grif Dalianis, the Elm Street Beat, and me as we sing a song written by Irving Berlin and made famous by Kate Smith..."God Bless America."

Thank you, and God bless you and the great City of Nashua.

### THE COMMON COUNCIL AND BOARD OF ALDERMEN

Under the City's first Charter of 1853, the Mayor and Aldermen sat as one board, with the Mayor presiding. Though the Mayor exercised "general supervision" over the affairs of the new city, the executive powers of Nashua rested with the full Board which possessed all the powers that town Selectmen had under state law, except as otherwise provided by the Charter.

The Common Council had the "power to make all such salutary and needful by-laws...and make, establish, publish, alter, modify, amend or repeal ordinances, rules, regulations and by-laws..." In addition, the Council oversaw city property and finances, had the power to construct drains and sewers, had all power and authority vested in boards of health, and provided for the appointment or election of city officials and fixed their compensation. The Board of Mayor and Aldermen did not have veto authority over the Council.

The 1853 Charter was significantly amended by the voters in December, 1914. Effective January 1, 1915, the Common Council was abolished and the Board of Aldermen became the legislative authority. The Mayor remained the chief executive officer, but he was now granted veto power over the Board's actions. The Mayor retained the right to introduce legislation, but he would no longer preside over the Board's meetings. Beginning in 1915, the Board of Aldermen elected a President for that purpose.

The final meeting of the Common Council was held on December 15, 1914. During that session, the council did "meet the Board of Mayor and Aldermen in Joint Convention to canvass the vote of the election on December 8<sup>th</sup>." Although the Council adjourned until December 22<sup>nd</sup>, there is no record of the Council meeting on that date.

**Historical Notes:** The 1915 Charter granted limited voting rights to women who were now permitted to vote only "for the choice of a board of education of said city":

"The board of inspectors of checklists of said city shall prepare, post up, revise and correct an alphabetical list of the females who are legal voters in each ward of said city qualified under this act to vote for a board of education of said city, in the manner selectmen of towns are required to do in the case of males who are legal voters in towns...and they shall deliver an attested copy of the lists of such female voters, so prepared and corrected, to the clerks of the respective wards...and the said ward clerks shall use the list of such female voters, prepared and corrected as aforesaid in the case of females voting for said board of education. In all other particulars of information required in the case of male voters in said city as to checklists, the same shall be followed as to said checklists of females."

The provision that "Any holder of an office elected at large may be recalled and removed therefrom by the qualified voters of the city..." was first introduced as part of the 1915 Charter. Today, Nashua is the only New Hampshire community that still has a recall provision in its Charter.

**PRESIDENTS, BOARD OF COMMON COUNCIL**

1853	Aaron F. Stevens	1882	Isaac C. Johnson
1854	Edward Spalding	1883	Isaac C. Johnson
1855	David A.G. Warner	1884	Charles E. Cummings
1856	Samuel C. Crombie	1885	Charles R. McQuesten
1857	Ivory Harmon	1886	Fred C. Anderson
1858	George L. White	1887	Charles T. Lund
1859	Josiah M. Fletcher	1888	Albert H. Bailey
1860	Josiah M. Fletcher	1889	Henry P. Whitney*
1861	Jonathan Parkhurst	1890	Frank P. Rideout
1862	Jacob D. March	1891	Fletcher W. Burnham
1863	Theodore H. Wood	1892	Lester F. Thurber
1864	Henry Holt	1893	Frank L. Kimball
1865	John G. Kimball	1894	William D. Swart
1866	John G. Kimball	1895 – 1896	William D. Swart
1867	Charles D. Copp	1897 – 1898	Edward H. Wason
1868	William B. Buell	1899 – 1900	Charles O. Murray
1869	Benjamin Fletcher Jr.	1901 – 1902	Warren H. Prichard
1870	Eugene F. Whitney	1903 – 1904	Warren H. Prichard
1871	Edwin W. Johnson	1905 – 1906	Moses L. Truel
1872	Thomas H. Pinkham	1907 – 1908	James H. Connor
1873	Loring Farnsworth	1909 – 1910	Harry A. Gregg
1874	Timothy B. Crowley	1911 – 1912	John F. Shea
1875	Edgar B. Burke	1913	Frederick A. Collins**
1876	James H. Dunlap	1913 – 1914	Charles M. Shenton**
1877	Alfred Chase		
1878	Joseph W. Wallace		
1879	James A. Merrill	* elected on 33 <sup>rd</sup> ballot	
1880	Charles W. Stevens	** resigned November 4, 1913	
1881	Guy W. Latham	** elected November 4, 1913	

**PRESIDENTS, BOARD OF ALDERMEN**

1915-1919	George H. Alley	1956-1957	Francis LaFlamme
1920-1921	Fred E. Taggart	1958-1959	Wilfred Pelletier
1922-1925	Edwin Morey	1960-1961	Thomas J. Leonard Jr.
1926-1927	Wilbert Blanchard	1962-1963	Henry J. Fortin
1928-1929	Henry A. Lagasse	1964-1967	Francis LaFlamme
1930-1931	Walter E. Grant	1968-1971	Maurice L. Arel
1932-1933	Charles H. Parker	1972-1975	Donald L. Ethier
1934-1935	Walter E. Grant	1976-1977	Alice L. Dube
1936-1937	Joseph A. Therriault	1978-1979	Donald L. Ethier
1938-1939	Eugene H. Lemay*	1980-1981	Donald C. Davidson
1939	Joseph E. Houde**	1982-1985	Thomas B. Kelley
1940-1941	Edward R. Benoit	1986-1987	Carl Andrade
1942-1943	Walter B. Mason	1988-1991	Thomas B. Kelley
1944-1945	Edward R. Benoit	1992-1993	Philip J. Grandmaison
1946-1947	Lester H. Burnham	1994-1995	Joyce L. Arel
1948-1949	Henry J. Ouellette	1996-1997	Claire McGrath
1950-1953	Conrad H. Bellavance	1998-1999	David G. Fredette
1954-1955	Michael J. Dell Isola	2000-	Katherine E. Hersh

\* elected Mayor February 14, 1939

\*\*elected February 14, 1939



**A MESSAGE FROM THE PRESIDENT OF  
THE BOARD OF ALDERMEN**



**KATHERINE E. HERSH**

The Board of Aldermen experienced many changes in 1999 beginning with the resignation of President David G. Fredette. Alderman Fredette was first elected in November of 1991 as Ward 6 alderman and served in that capacity through December of 1996 when he was elected alderman-at-large in the city-wide race. During his tenure as ward six alderman, Alderman Fredette concentrated on financial and budgetary issues and took great pride in strong constituent service. Alderman Fredette was elected as President of the Board of Aldermen for the 1998–1999 term. On August 10, 1999, President Fredette resigned his position as President of the Board to accept a position with the City of Nashua as the Business Manager for the Division of Public Works. At that time the Board unanimously elected Vice President Katherine E. Hersh as President and Alderman-at-Large Steven A. Bolton as Vice President to serve for the remaining months of the 1998-1999 term. The Board of Aldermen also elected Ward 1 Alderman James R. Tollner to fill the vacant at-large seat. After the November, 1999 election, Kevin McAfee was elected to fill the remaining two months of the Ward 1 seat.

The 1999 city election brought various changes to the Board of Aldermen although several of our new Aldermen are not new to city government. This past election saw several Aldermen depart from the Board. They were Alderman-at-Large Victor C. DuVarney, Alderman-at-Large George B. Pressly, Jr., Ward 4 Alderman Kevin J. Clemons, Sr., and Ward 8 Alderman Maureen L. Lemieux.

As reported in The Telegraph on December 13, 1999, Alderman-at-Large Victory C. DuVarney had been active in the city nearly two generations, 27 years as a member of the fire department and 22 years as a city alderman, along with eight years as an on-call fire fighter. In November, the 71-year-old Nashua native's political career ended.

He served on the Board of Aldermen since 1978. Alderman DuVarney began working with the fire department at 23. Working for the public wasn't foreign to him. He had an uncle in the fire and police departments, and his grandfather was involved in city politics back in the 1800s. Some 27 years later, he retired from the department as its leader. He was fire chief for several years in the 1970s. The new communication center at the refurbished Lake Street Fire Station was dedicated in Alderman DuVarney's honor on December 12, 1999. The new center was dedicated to the chief for his long service to the citizens of Nashua.

Alderman Maureen Lane Lemieux served as Ward 8 alderman for six years. During her tenure Alderman Lemieux served as Chairman of the Budget Review Committee and the Human Affairs Committee. She was a member of the High School Building Committee and was always a strong advocate for ensuring educational excellence throughout the city's public schools.

Our new members are Ward 1 Alderman Kevin McAfee, Ward 3 Alderman Kevin E. Gage, Ward 4 Alderman Marc W. Plamondon, Ward 8 Alderman Stephen C. Lianos and Ward 9 Alderman Scott A. Cote. Alderman Scott A. Cote is a former member of the Nashua Board of Education serving in both 1997 and 1999. In addition, Alderman Marc Plamondon held the office of Alderman for Ward 4 in 1996 and 1997. The new Ward 1 Alderman Kevin McAfee served on the Zoning Board of Adjustment for several years. Although many Aldermen were newly elected this past year, their experience in city government is extensive.

Several continuing initiatives came to completion during 1999 as well as new ones that came forward. They are:

1. Legislation concerning the funding of the Nashua Public Library computerization was introduced and passed during this fiscal year. As online content expands, libraries are being charged with managing user access to a new frontier of information that extends beyond the library's traditional area of control. Passage of this legislation is an important first step to bringing the public library into the 21st century.
2. The Board of Aldermen passed legislation authorizing the purchase of 22 acres on north side of West Hollis Street to be used for a rectangular sports field. The stadium will provide grandstand seating for approximately 2,500 spectators. It is anticipated that the Stadium will host football, soccer, lacrosse and field hockey events for well over 2,000 athletes from the Nashua High and Bishop Guertin High School teams, as well as many local Nashua youth athletic organizations. The stadium's playing field will meet all NHIAA standards and will enable some of our high school teams to host home games for the first time.
3. The Board of Aldermen authorized the City to apply to New Hampshire Department of Environmental Services for a \$8,000,000 low interest revolving loan fund for expenses related to the closure of a portion of the Four Hills Landfill. With the closure of the old landfill cells and the opening of the new landfill, Nashua will be a

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## Municipal Government Report

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community that has a most desirable asset. This asset will be a state of the art landfill that will service the city residents for over the next 20 years. Alderman McCarthy worked closely with city staff, citizens and outside agencies for a number of years as the city looked at alternative options to close the landfill and continues to be actively involved with landfill issues and its future course.

**Respectfully submitted,**

**Katherine E. Hersh, President  
Nashua Board of Aldermen**



### **ALDERMAN DuVARNEY AT THE DEDICATION OF THE NEW FIRE ALARM COMMUNICATIONS CENTER, 38 LAKE STREET**

The new communication center at the refurbished Lake Street Fire Station was dedicated in Alderman DuVarney's honor on December 12, 1999. The new center was dedicated to the former chief and outgoing Alderman for his long service to the citizens of Nashua. Left to right: Ald. Vic DuVarney, John Rafferty, Jeremy Audette, Fern Bouley, Marc Brodeur, Marc Bouley, Robert Descoteau, Richard Turgeon, Kevin Corbit, John DuVarney

**MUNICIPAL GOVERNMENT**

**2000-2001**

**MAYOR**

Honorable Bernard A. Streeter  
Elected at the December 7, 1999  
Mayoral Run-Off Election for a Four Year Term

**PRESIDENT OF THE BOARD OF ALDERMEN**

Alderman-at-Large Katherine E. Hersh  
Elected by the Board of Aldermen for a  
Two Year Term Expiring December 31, 2001

**VICE PRESIDENT OF THE BOARD OF ALDERMEN**

Alderman-at-Large Steven A. Bolton  
Elected by the Board of Aldermen for a  
Two Year Term Expiring December 31, 2001

**ALDERMEN-AT-LARGE**

Three members elected at the Municipal Election

James R. Tollner  
David Rootovich  
Frederick D. Britton

1 Sequoia Circle  
5 Shelton Street  
32 Walden Pond Drive

Term Expires December 31, 2004

Steven A. Bolton  
Suzan L.R. Franks  
Katherine E. Hersh

4 Kyle Drive  
42 Cathedral Circle  
28 Bicentennial Drive

Term Expires December 31, 2001

**WARD ALDERMEN**

Ward 1	Kevin McAfee
Ward 2	Stephen J. Densberger
Ward 3	Kevin E. Gage
Ward 4	Marc W. Plamondon
Ward 5	Brian S. McCarthy
Ward 6	Robert A. Dion
Ward 7	Lori Cardin
Ward 8	Stephen Lamos
Ward 9	Scott A. Cote

8 Stonybrook Road  
22 Nova Road  
16 Granite Street  
78 Elm Street  
65 Musket Drive  
266 Pine Street  
76 Marshall Street  
29 Spindlewick Drive  
39 Tenby Drive

**CLERK OF THE BOARD:**

Paul R. Bergeron, City Clerk  
Patricia E. Lucier, Deputy City Clerk

**LEGISLATIVE ASSISTANT:**

Susan Lovering  
Dawn MacMillan, Transcription Specialist

**BOARD OF ALDERMEN  
STANDING COMMITTEES: 2000 - 2001**

<u>Budget Review Committee</u>	Britton (CH), Densberger (VC), Cardin, Bolton, Gage, McCarthy, Liamos
<u>Finance Committee</u>	Bolton (VC), Franks, Rootovich, Densberger, Dion, Cote
<u>Human Affairs</u>	Cardin (CH), Franks (VC), Tollner, McAfee, Plamondon
<u>Infrastructure</u>	Rootovich (CH), Plamondon (VC), Gage, Dion, Liamos
<u>Planning &amp; Economic Development</u>	McCarthy (CH), Cote (VC), Plamondon, McAfee, Gage
<u>Personnel/Administrative Affairs</u>	Tollner (CH), Dion (VC), Rootovich, Britton, Liamos
<u>Joint Special School Bldg</u>	Bolton, Franks, Britton, Tollner, McAfee, Densberger, McCarthy, Cardin, Cote

**SPECIAL LIAISON COMMITTEE MEMBERSHIP**

<u>Board of Education</u> . . . . .	Liamos, Gage (Alt)
<u>Board of Health</u> . . . . .	Franks, Tollner (Alt)
<u>Board of Public Works</u> . . . . .	Plamondon, Rootovich (Alt)
<u>BPW Pension</u> . . . . .	Rootovich, Cardin (Alt)
<u>Cable TV Advisory Board</u> . . . . .	Liamos, Franks (Alt)
<u>Capital Equipment Reserve Fund</u> . . . . .	Bolton
<u>Capital Improvements</u> . . . . .	Cote, McCarthy (Alt)
<u>Center for Economic Development</u> . . . . .	McCarthy
<u>Ethnic Awareness Committee</u> . . . . .	Britton
<u>Housing Authority</u> . . . . .	McAfee, Cardin
<u>Planning Board</u> . . . . .	Hersh, McAfee (Alt)
<u>Library</u> . . . . .	Hersh
<u>IRA Harris Fund</u> . . . . .	Hersh
<u>Hunt Legacy</u> . . . . .	Hersh

**CITY ELECTION OFFICIALS****2000 - 2001****Moderators:**

Ward 1	Linda Scott	12 Massasoit Road, 03063
Ward 2	V. Mary Hall	66 Manchester Street, 03060
Ward 3	Selma R. Pastor	24 Stark Street, 03060
Ward 4	Henry Labine	1 Perry Avenue, 03060
Ward 5	Dennis M. Drake	5 Grace Drive, 03062
Ward 6	Madeleine M. Rousseau	21 Wadleigh Street, 03060
Ward 7	Anne M. Sirois	57 Newbury Street, 03060
Ward 8	Harold Hellinger	5 Lansing Drive, 03062
Ward 9	Mark F. Avery	5 Westray Drive, 03062

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**Ward Clerks:**

Ward 1	Mary Poston	14 Bible Way, 03063
Ward 2	William A. Marshall	15 Watson Street, 03060
Ward 3	Robert P. Blaisdell	32 Webster Street, 03060
Ward 4	Shirley Santerre	1 Clocktower Place, 03060
Ward 5	Jean E. Fortier	1070 West Hollis Street, 03062
Ward 6	Carol Marshall	5 Rice Street, 03060
Ward 7	Valerie Denault	48 Burke Street, 03060
Ward 8	Viola Taranto	5 Belgian Place, 03062
Ward 9	Ann A. Corbett	168 Searles Road, 03062

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## Municipal Government Report

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### CITY ELECTION OFFICIALS

**2000 - 2001**

**Selectmen:**

<b>Ward 1</b>	Paul G. Bergeron Patricia Chadwick Brooks Thompson	28 Brian Drive, 03063 43 Indian Rock Road, 03063 36 Lutheran Drive, 03063
<b>Ward 2</b>	Heather M. Blondin Kathleen Moran Marc Simoneau	76 Charlotte Street, 03060 21 Danbury Road, 03060 18 Watson Street, 03060
<b>Ward 3</b>	George A. Ferris A. David Pierce Shirley Sakey	59 Walden Pond Drive, 03060 13 Manchester Street, 03060 48 Walden Pond Drive, 03060
<b>Ward 4</b>	Roger Cote Beatrice Farland Clarence C. Krammes	2 Badger Street, 03060 21 Grand Avenue, 03060 6 Mt. Vernon Street 03060
<b>Ward 5</b>	Vacant Patricia D. Allan Madeline Laflamme	107 Shore Drive 55 Buckmeadow Road, 03062
<b>Ward 6</b>	Ida B. Lavoie Normand R. Lavoie Edgar G. LeBlanc	75 Linwood Street, 03060 75 Linwood Street, 03060 25 Wadleigh Street, 03060
<b>Ward 7</b>	June Caron M. Jo-Anne Petersen Lorraine M. Smart	24 Montgomery Avenue, 03060 4 Lynn Street 57 Newbury Street, 03060
<b>Ward 8</b>	Hallock M. Boutwell Eric Schneider Al Cernota	9 Scott Avenue, 03062 19 Stanley Lane, 03062 129 Shelley Drive, 03062
<b>Ward 9</b>	Laurie Dobrowolski Michael Dobrowolski Barbara Spacek	126 Searles Road, 03062 126 Searles Road, 03062 3 Lamb Road, 03062 (P.O. Box 7010)

*Items of interest from the past...*



**Main Street, looking north toward Railroad Square**

This photo was taken shortly after the end of a parade celebrating the 50<sup>th</sup> anniversary of incorporation of the City of Nashua in 1903. Note the horse-drawn steam calliope in the center-right of the picture, the absence of automobiles, and that the Hunt Library had not yet been built. A poster-sized reprint of this photo is on display in the City Clerk's Office.





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## Municipal Government Report

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R-99-190  
RELATIVE TO THE ADOPTION OF FISCAL YEAR 2000 PROPOSED BUDGET FOR THE CITY  
OF NASHUA GENERAL FUND

*The preceding Resolution was passed July 7, 1999*

*Approved July 7, 1999*

*Reconsidered July 19, 1999*

*Amended & Passed July 28, 1999*

*David Fredette, President*

*Approved July 28, 1999*

*Donald C. Davidson, Mayor*

R-99-202  
AUTHORIZING THE MAYOR AND THE CITY TREASURER TO ISSUE BONDS NOT TO  
EXCEED THE AMOUNT OF SEVEN MILLION DOLLARS (\$7,000,000) BONDING TO FUND  
THE ACQUISITION OF APPROXIMATELY 53 ACRES OF LAND ON THE SOUTH SIDE OF  
BROAD STREET IN THE VICINITY OF COBURN AVENUE AT THE FORMER BROX GRAVEL  
PIT TO BE USED FOR A SECOND HIGH SCHOOL

R-99-203  
AUTHORIZING ACQUISITION OF APPROXIMATELY 53 ACRES OF PROPERTY LOCATED  
ON THE SOUTH SIDE OF BROAD STREET IN THE VICINITY OF COBURN AVENUE AT THE  
FORMER BROX GRAVEL PIT TO BE USED FOR A SECOND HIGH SCHOOL

R-99-204  
OFFICIALLY NAMING THE RIVERFRONT PARK LOCATED OFF WATER STREET "LE PARC  
DE NOTRE RENAISSANCE FRANCAISE" ("PARK OF OUR FRENCH RENAISSANCE")

R-99-207  
AUTHORIZING THE MAYOR AND THE CITY TREASURER TO ISSUE BONDS NOT TO  
EXCEED THE AMOUNT OF ONE MILLION DOLLARS (\$1,000,000) BONDING TO FUND THE  
DEVELOPMENT OF ATHLETIC FIELDS ON A PORTION OF THE LAND ADJACENT TO  
YUDICKY FARM

*The preceding Resolutions were passed July 13, 1999*

*David Fredette, President*

*Approved July 15, 1999*

*Donald C. Davidson, Mayor*

R-99-197  
AUTHORIZING AN AMENDMENT OF THE MASTER LEASES & OTHER LEASES BETWEEN  
THE CITY OF NASHUA & THE NASHUA AIRPORT AUTHORITY TO ALLOW THE NASHUA  
AIRPORT AUTHORITY TO SET THEIR OWN FEES AT THE NASHUA AIRPORT

R-99-221  
RELATIVE TO THE TRANSFER OF \$26,986 FROM ACCOUNT 597-86605 – CONTINGENCY  
NEGOTIATIONS INTO PUBLIC LIBRARIES PAYROLL ACCOUNTS 575-11 AND 575-12

R-99-225  
RELATIVE TO THE TRANSFER OF \$11,840 FROM ACCOUNT 597-86605 CONTINGENCY  
NEGOTIATIONS INTO PUBLIC LIBRARIES PAYROLL ACCOUNTS 575-11 AND 575-12114

R-99-226  
APPROVING THE COST OF THE COLLECTIVE BARGAINING AGREEMENT BETWEEN THE  
NASHUA BOARD OF EDUCATION AND THE NASHUA TEACHERS' UNION LOCAL 1044, AFT,  
AFL-CIO UNIT A – TEACHERS

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## Municipal Government Report

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R-99-227

APPROVING THE COST OF THE COLLECTIVE BARGAINING AGREEMENT BETWEEN THE NASHUA BOARD OF EDUCATION AND THE NASHUA TEACHERS' UNION, LOCAL 1044, AFT, ALF-CIO UNIT C – SECRETARIES

R-99-230

AUTHORIZING THE MAYOR AND CITY TREASURER TO ISSUE BONDS NOT TO EXCEED THE AMOUNT OF FOUR MILLION DOLLARS (\$4,000,000) DOLLARS TO FUND ADDITIONS AND RENOVATIONS TO THE POLICE STATION

R-99-231

RELATIVE TO THE ACCEPTANCE AND APPROPRIATION OF \$40,175 OBTAINED UNDER THE BYRNE GRANT PROGRAM FROM THE NEW HAMPSHIRE DEPARTMENT OF JUSTICE INTO SPECIAL REVENUE ACCOUNT #331-6238 "NEW HAMPSHIRE DRUG TASK FORCE FY2000"

R-99-232

RELATIVE TO THE TRANSFER OF \$43,471 FROM ACCOUNT 597-86605 – CONTINGENCY NEGOTIATIONS INTO PUBLIC LIBRARIES PAYROLL ACCOUNTS 575-11 AND 575-12

R-99-235

RELATIVE TO THE ACCEPTANCE AND APPROPRIATION OF FEDERAL FUNDS FROM THE STATE OF NEW HAMPSHIRE DEPARTMENT OF TRANSPORTATION INTO SPECIAL REVENUE ACCOUNT #371-7013

*The preceding Resolutions were passed August 10, 1999*

*David Fredette, President*

*Approved August 10, 1999*

*Donald C. Davidson, Mayor*

R-99-228

RELATIVE TO THE TRANSFER OF \$20,667 FROM ACCOUNT 597-86605 –CONTINGENCY – NEGOTIATIONS TO ACCOUNT 531-11 POLICE PAYROLL

R-99-229

AUTHORIZING THE MAYOR AND CITY TREASURER TO ISSUE BONDS NOT TO EXCEED THE AMOUNT OF TWO MILLION, FIVE HUNDRED THOUSAND DOLLARS (\$2,500,000) BONDING TO FUND COMPUTERIZATION OF THE POLICE DEPARTMENT

*The preceding Resolutions were passed August 10, 1999*

*David Fredette, President*

*Approved August 12, 1999*

*Donald C. Davidson, Mayor*

R-99-200

RELATIVE TO AUTHORIZING THE MAYOR TO ACCEPT A GIFT OF PARCELS OF LAND TO BE KNOWN AS THE "SAMUEL A. TAMPOSI MEMORIAL PARK"

R-99-213

AUTHORIZING THE CITY OF NASHUA TO ACCEPT A PIECE OF LAND IN FEE FROM CUMBERLAND FARMS, INC. TO BE USED FOR A SIDEWALK

R-99-233

RELATIVE TO THE ESTABLISHMENT OF SEWER ASSESSMENTS AGAINST 97 PALM STREET (GAWLIK)

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## Municipal Government Report

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R-99-234

APPROVING A COLLECTIVE BARGAINING AGREEMENT BETWEEN NASHUA POLICE COMMISSION AND NASHUA POLICE PATROLMAN'S ASSOCIATION

R-99-236

AUTHORIZING THE MAYOR AND THE CITY TREASURER TO ISSUE BONDS NOT TO EXCEED THE AMOUNT OF ONE HUNDRED AND THIRTY-FIVE MILLION DOLLARS (\$135,000,000), BONDING TO FUND THE CONSTRUCTION OF A NEW HIGH SCHOOL AND RENOVATIONS AND EXPANSION OF THE EXISTING HIGH SCHOOL

R-99-243

ESTABLISHING NOVEMBER 2, 1999 AS THE DATE FOR THE MUNICIPAL ELECTION

*The preceding Resolutions were passed September 14, 1999*

*Katherine E. Hersh, President*

*Approved September 14, 1999*

*Donald C. Davidson, Mayor*

R-99-214

AUTHORIZING THE SALE OF 5 PAIGE AVENUE (TAX MAP 45Q, LOT 243Q) TO FRENCH HILL NEIGHBORHOOD HOUSING SERVICES, INC.

R-99-216

RELATIVE TO THE TRANSFER OF \$57,000 FROM FY 1999 UNANTICIPATED/EXCESS REVENUE OR FY 1999 UNEXPENDED APPROPRIATIONS TO ACCOUNT #655-01 TRAFFIC SIGNAL —EAST DUNSTABLE ROAD AT LAMB ROAD

R-99-240

RELATIVE TO RESCINDING THE AUTHORIZATION GRANTED TO THE MAYOR AND CITY TREASURER BY RESOLUTIONS R-97-189 (BROAD ST. RECLAMATION), R-97-203 (PURCHASE OF BROX LAND) AND R-98-16 (HARRIS ROAD IMPROVEMENTS)

R-99-241

RELATIVE TO THE TRANSFER OF \$52,232 FROM ACCOUNT 596-86531 – CONTINGENCY RETIREMENTS, POLICE DEPARTMENT, INTO ACCOUNT 531-11537 – POLICE DEPARTMENT PAYROLL FULL-TIME – LIEUTENANT

R-99-245

RELATIVE TO THE ACCEPTANCE AND APPROPRIATION OF FUNDS FROM THE COUNTY OF HILLSBOROUGH INTO SPECIAL REVENUE FUND ACCOUNT #342-6499 FOR A PLAY LEARNING/PARENT SUPPORT/HOME VISITOR GROUP

R-99-246

APPROVING A COLLECTIVE BARGAINING AGREEMENT BETWEEN THE NASHUA BOARD OF EDUCATION AND THE NASHUA ASSOCIATION OF SUPERVISORS, COORDINATORS AND DIRECTORS

R-99-247

APPROVING A COLLECTIVE BARGAINING AGREEMENT BETWEEN THE NASHUA BOARD OF FIRE COMMISSIONERS OF THE CITY OF NASHUA, AND LOCAL – 789 INTERNATIONAL ASSOCIATION OF FIREFIGHTERS

R-99-249

APPROVING A COLLECTIVE BARGAINING AGREEMENT BETWEEN THE BOARD OF PUBLIC WORKS OF THE CITY OF NASHUA, NEW HAMPSHIRE, AND LOCAL 365 OF THE AMERICAN FEDERATION OF STATE, COUNTY AND MUNICIPAL EMPLOYEES, AFL-CIO

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## Municipal Government Report

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R-99-253

AUTHORIZING THE ACCEPTANCE AND APPROPRIATION OF FUNDS FROM AT & T INTO THE GEOGRAPHIC INFORMATION SYSTEMS ACCOUNT (353-6507) AND THE CSO PHASE III REMEDIAL SIDEWALK ACCOUNT (792-3792)

*The preceding Resolutions were passed September 28, 1999*

*Katherine E. Hersh, President*

*Approved September 28, 1999*

*Donald C. Davidson, Mayor*

R-99-210

RELATIVE TO THE TRANSFER OF \$200,000 FROM FY 1999 UNANTICIPATED/EXCESS REVENUE OR FY 1999 UNEXPENDED APPROPRIATIONS TO ACCOUNT #671-14 PEDESTRIAN BRIDGE

R-99-219

RELATIVE TO THE TRANSFER OF \$500,000 FROM FY 1999 UNANTICIPATED/EXCESS REVENUE OR FY 1999 UNEXPENDED APPROPRIATIONS TO CAPITAL IMPROVEMENT PROJECT ACCOUNT #681-29 "SCHOOL DEPARTMENT DEFERRED CAPITAL MAINTENANCE

R-99-237

AUTHORIZING ACQUISITION BY EMINENT DOMAIN OF APPROXIMATELY 2 ACRES OF PROPERTY LOCATED ON THE SOUTH SIDE OF BROAD STREET IN THE VICINITY OF COBURN AVENUE AT THE FORMER BROX GRAVEL PIT, TO BE USED FOR A SECOND HIGH SCHOOL

R-99-238

AUTHORIZING ACQUISITION BY EMINENT DOMAIN OR OTHER MEANS OF APPROXIMATELY 43 ACRES OF PROPERTY LOCATED ON THE SOUTH SIDE OF BROAD STREET IN THE VICINITY OF COBURN AVENUE AT THE FORMER BROX GRAVEL PIT, TO BE USED FOR A SECOND HIGH SCHOOL

R-99-239

AUTHORIZING THE TRANSFER OF LAND AS PART OF THE ACQUISITION COST FOR THE SECOND HIGH SCHOOL

R-99-244

AUTHORIZING THE MAYOR AND THE CITY TREASURER TO ISSUE BONDS NOT TO EXCEED THE AMOUNT OF THREE HUNDRED SIXTY THOUSAND DOLLARS (\$360,000), BONDING WHICH REPRESENTS THE 20% LOCAL MATCH, TO BE USED FOR THE PURPOSE OF REPLACING THE CITY'S BUS FLEET. THE MATCHING 80% OF THE COST WILL BE PAID BY THE U.S. DEPARTMENT OF TRANSPORTATION

R-99-252

APPROVING A COLLECTIVE BARGAINING AGREEMENT BETWEEN THE NASHUA BOARD OF EDUCATION AND THE NASHUA ASSOCIATION OF SCHOOL PRINCIPALS

R-99-256

RELATIVE TO THE TRANSFER OF \$25,918 FROM ACCOUNT 597-86605 CONTINGENCY-NEGOTIATIONS TO THE SCHOOL PAYROLL ACCOUNT 581-11

*The preceding Resolutions were passed October 12, 1999*

*Katherine E. Hersh, President*

*Approved October 13, 1999*

*Donald C. Davidson, Mayor*

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## Municipal Government Report

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R-99-215

RELATIVE TO THE TRANSFER OF \$140 FROM ACCOUNT 591-86005 GENERAL CONTINGENCY TO ACCOUNT 503-99992 ALDERMANIC ADMINISTRATIVE ACTION- REFUND TO REFUND FRANK AND KAREN HOOKER FOR OVERPAYMENT OF PROPERTY TAXES ON THEIR LAND 1992-1997

*The preceding Resolution was passed October 12, 1999*

*Katherine E. Hersh, President*

*Took effect without Mayor's signature on October 19, 1999*

*Donald C. Davidson, Mayor*

R-99-254

RELATIVE TO THE ESTABLISHMENT OF SEWER ASSESSMENTS AGAINST 10 LANTERN LANE (TOOMEY)

R-99-255

RELATIVE TO THE ESTABLISHMENT OF SEWER ASSESSMENTS AGAINST 14 MONTGOMERY AVENUE (PALERMO)

R-99-257

RELATIVE TO THE ACCEPTANCE AND APPROPRIATION OF \$2,000 OBTAINED FROM THE STATE OF NEW HAMPSHIRE POLICE STANDARDS AND TRAINING COUNCIL GRANT PROGRAM INTO SPECIAL REVENUE ACCOUNT #331-6248 "NH POLICE STANDARDS AND TRAINING"

R-99-258

RELATIVE TO THE ACCEPTANCE AND APPROPRIATION OF \$1,440,000 FROM THE FEDERAL TRANSIT ADMINISTRATION, AND \$38,600 FROM THE STATE OF NH INTO SPECIAL REVENUE FUND ACCOUNT #374-7014 FOR FUNDING THE REPLACEMENT OF THE TRANSIT FLEET. THE FEDERAL FUNDS REPRESENT 80% OF THE PROJECT COST; THE STATE FUNDS REPRESENT A PORTION OF THE 20% LOCAL SHARE

*The preceding Resolutions were passed October 26, 1999*

*Katherine E. Hersh, President*

*Approved October 27, 1999*

*Donald C. Davidson, Mayor*

R-99-248

INCREASING THE MEMBERSHIP OF THE CABLE TELEVISION ADVISORY BOARD BY ADDING TWO ADDITIONAL CITIZEN MEMBERS

R-99-267

ESTABLISHING DECEMBER 7, 1999 AS THE DATE FOR THE MAYORAL RUNOFF ELECTION

R-99-273

EXTENDING CONGRATULATIONS TO THE NASHUA ELKS CRUSADERS, THE STATE CHAMPIONS OF THE JR. PEE WEE DIVISION FOOTBALL CONFERENCE FOR 1999

*The preceding Resolutions were passed November 9, 1999*

*Steven A. Bolton, Vice President*

*Approved November 9, 1999*

*Donald C. Davidson, Mayor*

R-99-266

AUTHORIZING THE MAYOR AND THE CITY TREASURER TO ISSUE BONDS NOT TO EXCEED THE AMOUNT OF THREE MILLION FOUR HUNDRED THOUSAND DOLLARS (\$3,400,000) BONDING TO FUND THE PURCHASE AND CONSTRUCTION OF A BALING SYSTEM

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## Municipal Government Report

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R-99-268

TRANSFERRING \$1,000,000.00 FROM THE SCHOOL CAPITAL RESERVE FUND TO ELM STREET JUNIOR HIGH RENOVATION FUND

R-99-269

RELATIVE TO THE TRANSFER OF \$17,450 FROM ACCOUNT #591-86005 GENERAL CONTINGENCY TO ACCOUNT 505-81096 "CIVIC & COMMUNITY ACTIVITIES – HUMANE SOCIETY SEWER LINES"

R-99-270

RELATIVE TO THE TRANSFER OF FUNDS IN THE AMOUNT OF \$107,896 FROM ACCOUNT 597-86607 CONTINGENCY – POLICE GRANTS INTO ACCOUNT 331-6233 "COPS UNIVERSAL HIRING GRANT YEAR THREE"

R-99-272

RELATIVE TO THE ACCEPTANCE AND APPROPRIATION OF \$25,000 FROM THE STATE OF NEW HAMPSHIRE DEPARTMENT OF JUSTICE INTO SPECIAL REVENUE ACCOUNT #331-6249 "VIOLENCE AGAINST WOMEN VICTIM ADVOCATE"

*The preceding Resolutions were passed November 23, 1999*

*Katherine E. Hersh, President*

*Approved November 24, 1999*

*Donald C. Davidson, Mayor*

R-99-260

RELATIVE TO AMENDING THE COMMUNITY DEVELOPMENT BLOCK GRANT TO FUND RENOVATIONS AT THE ADULT LEARNING CENTER

R-99-261

OFFICIALLY NAMING THE SKATE PARK LOCATED OFF BRIDGE STREET THE "DAVID W. DEANE SKATE PARK"

R-99-263

AMENDING RESOLUTIONS R-97-211 AND R-98-116 BY DELETING THE RESIDENCE AT 32 PINE HILL ROAD (GODFREY) FROM THE LIST OF RESIDENCES BEING ASSESSED FOR SEWER EXTENSION

R-99-264

RELATIVE TO AMENDING THE COMMUNITY DEVELOPMENT BLOCK GRANT TO FUND THE OPERATION OF ADDITIONAL EMERGENCY SHELTER BEDS

R-99-273-A

EXTENDING CONGRATULATIONS TO THE NASHUA HIGH SCHOOL GIRLS VOLLEYBALL CLASS L STATE CHAMPIONSHIP TEAM

R-99-274

RELATIVE TO THE TRANSFER OF \$87,514 FROM ACCOUNT 597-86605 – CONTINGENCY NEGOTIATIONS INTO ACCOUNT 531-11 POLICE DEPARTMENT PAYROLL

R-99-275

RELATIVE TO THE TRANSFER OF \$707,318 FROM ACCOUNT 597-86605 – CONTINGENCY NEGOTIATIONS INTO ACCOUNT 581-11 SCHOOL DEPARTMENT PAYROLL

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## Municipal Government Report

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R-99-276

RELATIVE TO THE TRANSFER OF \$64,808 FROM ACCOUNT 597-86605 – CONTINGENCY NEGOTIATIONS INTO VARIOUS DPW PAYROLL ACCOUNTS 551-11 PWD & ENGINEERS, 552-11 PARK & RECREATION, 553-11 STREET DEPT. AND 555-11 TRAFFIC DEPT.

R-99-277

RELATIVE TO THE TRANSFER OF \$7,596 FROM ACCOUNT 597-86605 – CONTINGENCY NEGOTIATIONS INTO ACCOUNT 581-11 SCHOOL DEPARTMENT PAYROLL

R-99-278

RELATIVE TO THE TRANSFER OF \$30,137 FROM ACCOUNT 597-86605 – CONTINGENCY NEGOTIATIONS INTO ACCOUNT 581-11 SCHOOL DEPARTMENT PAYROLL

R-99-279

RELATIVE TO THE TRANSFER OF \$3,952 FROM ACCOUNT 597-86605 – CONTINGENCY NEGOTIATIONS INTO ACCOUNT 503-18005 PAYROLL – BOARD OF ALDERMEN TO FUND PAYROLL INCREASE

R-99-280

RELATIVE TO THE TRANSFER OF \$42,274 FROM ACCOUNT 597-86605 – CONTINGENCY NEGOTIATIONS INTO ACCOUNT 581-11 SCHOOL DEPARTMENT PAYROLL

R-99-281

RELATIVE TO THE TRANSFER OF \$128,797 FROM ACCOUNT 597-86605 – CONTINGENCY NEGOTIATIONS INTO ACCOUNT 532-11 FIRE DEPARTMENT PAYROLL

R-99-282

OFFICIALLY RENAMING THE JEWEL LANE FIELD TO “MARK S. ROWLAND MEMORIAL PARK”

*The preceding Resolutions were passed December 14, 1999*

*Katherine E. Hersh, President*

*Approved December 15, 1999*

*Donald C. Davidson, Mayor*

R-99-259

EXCLUDING FUNDS APPROPRIATED FOR THE CAPITAL RESERVE FUND BY O-99-160 FROM THE CALCULATION OF THE BUDGET LIMITATION FOR THE FISCAL YEAR 2001 BUDGET

*The preceding Resolution was passed December 14, 1999*

*Katherine E. Hersh, President*

*Took effect without Mayor's signature December 21, 1999*

*Donald C. Davidson, Mayor*

R-99-283

AUTHORIZING THE TRANSFER OF \$13,500 FROM ACCOUNT 591-86005 CONTINGENCY GENERAL INTO ACCOUNT 513-64192 CITY CLERK'S MISC. EQUIPMENT

R-99-284

AUTHORIZING THE TRANSFER OF \$167,430 FROM ACCOUNT 596-86532 CONTINGENCY RETIREMENTS, FIRE DEPARTMENT, INTO 532-11 FIRE DEPARTMENT PAYROLL FULL-TIME

R-99-285

EXTENDING CONGRATULATIONS TO THE NASHUA GIRLS SOCCER ASSOCIATION U12 SUPERSTARS



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## Municipal Government Report

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R-99-286

EXTENDING CONGRATULATIONS TO THE NASHUA ELKS CRUSADERS POP WARNER  
FOOTBALL JR. PEE WEE NATIONAL FINALISTS

R-99-287

EXTENDING CONGRATULATIONS TO THE NASHUA ELKS CRUSADERS POP WARNER  
FOOTBALL JR. PEE WEE CHEERLEADING SQUAD

R-99-288

EXTENDING CONGRATULATIONS TO THE NASHUA PAL RUNNERS WHO PARTICIPATED  
AT THE JUNIOR OLYMPIC CROSS-COUNTRY CHAMPIONSHIPS IN SPARTANBURG,  
SOUTH CAROLINA ON DECEMBER 11, 1999

*The preceding Resolutions were passed December 28, 1999*

*Katherine E. Hersh, President*

*Approved December 30, 1999*

*Donald C. Davidson, Mayor*

R-00-02

RELATIVE TO THE TRANSFER OF \$11,976.05 FROM ACCOUNT 591-86005 – GENERAL  
CONTINGENCY INTO ACCOUNT 513-59115 – CITY CLERK – ELECTION SERVICES TO  
COVER EXPENSES INCURRED FOR MAYORAL RUN-OFF ELECTION

R-00-03

RELATIVE TO THE ESTABLISHMENT OF SEWER ASSESSMENTS AGAINST 2 DENISE  
STREET (GRAY & GENTRY)

R-00-04

RELATIVE TO THE ESTABLISHMENT OF SEWER ASSESSMENTS AGAINST 8 MEADE  
STREET (FORGIONE)

R-00-05

RELATIVE TO THE ESTABLISHMENT OF SEWER ASSESSMENTS AGAINST 10 FOXBORO  
STREET (McCARTNEY)

R-00-06

RELATIVE TO THE ESTABLISHMENT OF SEWER ASSESSMENTS AGAINST 5 RITTER  
STREET (HENRY)

R-00-10

RELATIVE TO THE TRANSFER OF \$28,984 FROM ACCOUNT 596-86516 – CONTINGENCY  
RETIREMENTS, PURCHASING DEPARTMENT INTO ACCOUNT 516-11061 – PURCHASING  
DEPARTMENT FULL-TIME PAYROLL ASSISTANT PURCHASING MANAGER

*The preceding Resolutions were passed January 25, 2000*

*Katherine E. Hersh, President*

*Approved January 26, 2000*

*Bernard A. Streeter, Mayor*

R-00-11

EXTENDING CONGRATULATIONS TO THE NASHUA BOYS SOCCER U13 STATE  
CHAMPIONS – DUNKIN FUTBOL CLUB

R-00-14

RELATIVE TO THE TRANSFER OF \$15,850 FROM ACCOUNT #455-609 "TRAFFIC  
DEPARTMENT REVENUE – ELECTRICITY REBATE – TRAFFIC LIGHTS" INTO ACCOUNT  
#651-24" RELAMPING OF TRAFFIC SIGNALS

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## Municipal Government Report

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R-00-16

RELATIVE TO THE ACCEPTANCE AND APPROPRIATION TO SPECIAL REVENUE ACCOUNT 374-7052 FROM NEGANO, JAPAN, 400,000 YEN OR \$3,800 UNITED STATES DOLLARS TO FUND AN EXCHANGE VISIT BY THE CITY OF NASHUA'S DOWNTOWN SPECIALIST TO INA, JAPAN

*The preceding Resolutions were passed February 8, 2000*

*Katherine E. Hersh, President*

*Approved February 8, 2000*

*Bernard A. Streeter, Mayor*

R-00-15

TO ESTABLISH A SEWER ASSESSMENT AGAINST THE PROPERTY LOCATED AT 7 PEACH DRIVE (WILMOT)

R-00-18

RELATIVE TO THE TRANSFER OF \$1,577 FROM ACCOUNT 597-86005 CONTINGENCY-NEGOTIATIONS INTO ACCOUNT 501-11471 MAYOR'S OFFICE, FULL-TIME PAYROLL – MAYOR

R-00-20

RELATIVE TO THE TRANSFER OF \$20,436 FROM ACCOUNT 597-86605 CONTINGENCY – NEGOTIATIONS INTO VARIOUS PAYROLL ACCOUNTS

R-00-24

RELATIVE TO AMENDING R-93-102 (TRAFFIC VIOLATION BUREAU SPECIAL REVENUE ACCOUNT) TO INCLUDE THE EXPENDITURE OF SALARIES OF COLLECTION AND ISSUING PERSONNEL

R-00-25

SUPPORTING THE STATE LEGISLATURE AND THE NASHUA CONGRESSIONAL DELEGATION IN ALLEVIATING THE SHORTAGE AND COST OF PETROLEUM

*The preceding Resolutions were passed February 22, 2000*

*Katherine E. Hersh, President*

*Approved February 23, 2000*

*Bernard A. Streeter, Mayor*

R-00-21

RELATIVE TO THE TRANSFER OF \$3,990 FROM ACCOUNT 597-86605 CONTINGENCY – NEGOTIATIONS INTO ACCOUNT 503-11900 BOARD OF ALDERMEN, FULL TIME PAYROLL

R-00-26

INCREASING THE MEMBERSHIP OF THE CABLE TELEVISION ADVISORY BOARD BY ADDING A REPRESENTATIVE FROM MANAGEMENT INFORMATION SERVICES

R-00-29

RELATIVE TO ALL REQUESTS FOR EQUIPMENT LEASES OR LEASE PURCHASING BEING REVIEWED BY THE CITY TREASURER'S OFFICE

R-00-31

RELATIVE TO THE ACCEPTANCE AND APPROPRIATION OF \$7,462.50 OBTAINED FROM THE BUREAU OF JUSTICE ASSISTANCE INTO SPECIAL REVENUE ACCOUNT #331-6250 "BULLETPROOF VEST PARTNERSHIP GRANT"

*The preceding Resolutions were passed March 14, 2000*

*Katherine E. Hersh, President*

*Approved March 20, 2000*

*Bernard A. Streeter, Mayor*

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## Municipal Government Report

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R-00-28

AUTHORIZING THE MAYOR AND THE CITY TREASURER TO ISSUE BONDS NOT TO EXCEED THE AMOUNT OF FIVE MILLION DOLLARS (\$5,000,000) BONDING TO FUND THE CONTINUING IMPLEMENTATION OF THE CITYWIDE COMMUNICATION SYSTEM

R-00-32

AMENDING THE COMMUNITY DEVELOPMENT BLOCK GRANT TO FUND THE PROVISION OF HEALTH CARE FOR INDIGENT PUBLIC SCHOOL CHILDREN

R-00-33

RELATIVE TO THE TRANSFER OF \$40,112 FROM ACCOUNTS 596-86575 – “CONTINGENCY RETIREMENTS – PUBLIC LIBRARIES” (\$16,264) AND 591-86005 “CONTINGENCY GENERAL” (\$23,848) INTO LIBRARY PAYROLL ACCOUNTS 575-11400 – “LIBRARY ASSISTANT II” (2) (\$23,993), 575-11387 “LIBRARIAN II (2) (\$9,262), AND 575-11627 “SECURITY LIBRARY” (\$6,857)

R-00-35

RELATIVE TO THE TRANSFER OF \$35,090 FROM ACCOUNT 596-86552 – CONTINGENCY RETIREMENTS, PARK AND RECREATION DEPARTMENT INTO ACCOUNT 552-11 – PARK AND RECREATION DEPARTMENT PAYROLL ACCOUNT

R-00-36

AUTHORIZING THE TRANSFER OF \$51,000 FROM ACCOUNTS 651-24 “RELAMPING OF TRAFFIC SIGNALS” (\$8,000) AND 655-01 “NEW SIGNAL: EAST DUNSTABLE AT LAMB” (\$43,000) INTO ACCOUNT 355-6504 “SYNCHRONIZE DOWNTOWN TRAFFIC LIGHTS”

*The preceding Resolutions were passed March 28, 2000*

*Katherine E. Hersh, President*

*Approved March 30, 2000*

*Bernard A. Streeter, Mayor*

R-00-40

APPROVING THE COST ITEMS OF A COLLECTIVE BARGAINING AGREEMENT BETWEEN THE NASHUA POLICE COMMISSION AND THE NASHUA POLICE SUPERVISORS ASSOCIATION THROUGH JUNE 30, 2000 AND AUTHORIZING THE TRANSFER OF \$31,017 FROM ACCOUNT 86605-9991 “CONTINGENCY NEGOTIATIONS” INTO ACCOUNT 531-11900-9999 “PAYROLL ADJUSTMENTS”

*The preceding Resolution was passed March 28, 2000*

*Katherine E. Hersh, President*

*Took effect without Mayor's signature April 4, 2000*

*Bernard A. Streeter, Mayor*

R-00-48

AUTHORIZING THE CITY OF NASHUA AND THE NASHUA POLICE DEPARTMENT TO ACCEPT AND APPROPRIATE FUNDS IN THE AMOUNT OF \$47,000 OBTAINED FROM THE DEPARTMENT OF JUSTICE, STATE OF NEW HAMPSHIRE, FOR THE PURPOSE OF FUNDING FOR PERSONNEL, BENEFITS, EQUIPMENT AND TRAINING IN OPERATING THE NASHUA POLICE DEPARTMENT'S DOMESTIC VIOLENCE PROGRAMS

*The preceding Resolution was passed April 11, 2000*

*Katherine E. Hersh, President*

*Approved April 11, 2000*

*Bernard A. Streeter, Mayor*

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## Municipal Government Report

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R-00-43

SUPPORTING THE ESTABLISHMENT AND FUNDING OF A PERMANENT PUBLIC/PRIVATE PARTNERSHIP FOR THE VOLUNTARY CONSERVATION OF LAND RESOURCES

*The preceding Resolutions were passed April 11, 2000*

*Katherine E. Hersh, President*

*Approved April 12, 2000*

*Bernard A. Streeter, Mayor*

R-00-08

AUTHORIZING THE MAYOR TO ENTER INTO A TRANSPORTATION ENHANCEMENT AGREEMENT FOR MANCHESTER STREET SIDEWALKS, AND ACCEPT 80% FEDERAL FUNDING

R-00-17

RELATIVE TO THE TRANSFER OF \$7,375 FROM ACCOUNT 591-86005 CONTINGENCY-GENERAL INTO ACCOUNT 501-11900 MAYOR'S OFFICE, FULL-TIME PAYROLL

R-00-19

RELATIVE TO THE TRANSFER OF \$703,000 FROM CAPITAL IMPROVEMENT ACCOUNT 681-29 – DEFERRED CAPITAL MAINTENANCE (\$400,000) AND ACCOUNT 681-30 – COMPUTERS AND ASSOCIATED EQUIPMENT/MISC. ITEMS (\$303,000) INTO ACCOUNT 581-99997 – SCHOOL DEPARTMENT AMENDED BUDGET

R-00-30

RELATIVE TO THE TRANSFER OF \$7,000 FROM VARIOUS MAYORAL NON-PAYROLL ACCOUNTS INTO ACCOUNT 501-11900 PAYROLL ADJUSTMENTS

R-00-41

TO INCREASE THE APPROPRIATION FOR THE REPLACEMENT AND UPGRADE OF TELECOMMUNICATIONS EQUIPMENT AT CITY HALL AND OTHER SITES

R-00-42

AUTHORIZING THE TRANSFER OF \$11,000 FROM ACCOUNT 591-86005-9991 CONTINGENCY GENERAL INTO 552-75023 GENERAL BUILDING AND GROUNDS MAINTENANCE

R-00-47

RELATIVE TO THE TRANSFER OF \$3,850 FROM FINANCIAL SERVICES PAYROLL FULL-TIME (512-11900) AND \$3,850 FROM ASSESSING DEPARTMENT PAYROLL FULL-TIME (519-11900) INTO ACCOUNT 513-11900 CITY CLERK'S PAYROLL FULL-TIME

R-00-52

EXTENDING CONGRATULATIONS TO THE BISHOP GUERTIN HIGH SCHOOL ICE HOCKEY TEAM FOR THEIR 2000 NHIAA DIVISION I ICE HOCKEY

*The preceding Resolutions were passed April 11, 2000*

*Katherine E. Hersh, President*

*Approved April 13, 2000*

*Bernard A. Streeter, Mayor*

R-00-34

AUTHORIZING THE MAYOR AND CITY TREASURER TO APPLY TO THE NEW HAMPSHIRE DEPARTMENT OF ENVIRONMENTAL SERVICES (NHDES) FOR A LOAN OF \$8,000,000 FROM ITS REVOLVING LOAN FUND FOR EXPENSES RELATED TO THE CLOSURE OF A PORTION OF THE FOUR HILLS LANDFILL

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## Municipal Government Report

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R-00-37

AUTHORIZING LAND ACQUISITION OF APPROXIMATELY 8,523 SQUARE FEET FOR THE THORNTON ROAD BRIDGE REPLACEMENT PROJECT

R-00-38

OFFICIALLY NAMING THE TOT LOT PLAYGROUND LOCATED ON ASH STREET "LOS AMIGOS PARK"

R-00-39

IN SUPPORT OF HOME RULE

R-00-44

EXTENDING CONGRATULATIONS TO THE NASHUA HIGH SCHOOL GIRLS BASKETBALL TEAM 1999-2000 STATE CLASS L CHAMPIONS

R-00-45

RELATIVE TO THE ACCEPTANCE AND APPROPRIATION OF FUNDS IN THE AMOUNT OF \$25,000 OBTAINED FROM THE DEPARTMENT OF JUSTICE, STATE OF NEW HAMPSHIRE INTO SPECIAL REVENUE ACCOUNT #331-6251 "YOUTH CRIME PREVENTION – YEAR THREE"

R-00-46

RELATIVE TO THE ACCEPTANCE AND APPROPRIATION OF \$10,000 COMMUNITY ENERGY PARTNERSHIP GRANT TO ACCOUNT 671-09 "FOURTEEN COURT STREET HVAC AND OTHER RENOVATIONS" TOWARDS THE FURTHER CONVERSION OF 14 COURT STREET FROM ELECTRIC HEAT TO NATURAL GAS

R-00-54

RELATIVE TO THE TRANSFER OF \$8,500 FROM ACCOUNT 591-86005 CONTINGENCY – GENERAL INTO ACCOUNT 513-64192 CITY CLERK'S MISCELLANEOUS EQUIPMENT

*The preceding Resolutions were passed April 25, 2000*

*Katherine E. Hersh, President*

*Approved April 27, 2000*

*Bernard A. Streeter, Mayor*

R-00-53

RELATIVE TO THE ACCEPTANCE AND APPROPRIATION OF FUNDS OBTAINED FROM VARIOUS PRIVATE DONATIONS INTO SPECIAL REVENUE ACCOUNT #331-6253 "NASHUA POLICE RAPE AGGRESSION DEFENSE SYSTEMS PROGRAM"

R-00-57

APPROVING THE COST ITEMS OF A COLLECTIVE BARGAINING AGREEMENT BETWEEN THE NASHUA POLICE COMMISSION AND TEAMSTERS LOCAL 633, (CIVILIAN EMPLOYEES) THROUGH JUNE 20, 2002

R-00-58

AMENDING THE DECLARATION OF PROTECTIVE COVENANTS RELATING TO THE PROPERTY TO BE USED FOR A SECOND HIGH SCHOOL

R-00-61

RELATIVE TO THE ACCEPTANCE AND APPROPRIATION OF PROFITS RECEIVED FROM SEVERAL SODA MACHINES LOCATED AT THE DAVID W. DEANE SKATEBORAD PARK INTO SPECIAL REVENUE FUND ACCOUNT 352-6508

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## Municipal Government Report

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R-00-71

AUTHORIZING THE MAYOR TO APPLY FOR THE ANNUAL COMMUNITY DEVELOPMENT  
BLOCK GRANT FISCAL YEAR 2001

R-00-76

RELATIVE TO THE ACCEPTANCE AND APPROPRIATION OF FUNDS IN THE AMOUNT OF  
\$3,772 FROM THE STATE OF NEW HAMPSHIRE, HIGHWAY SAFETY AGENCY FOR  
SEATBELT COMPLIANCE AND EDUCATION PATROLS

R-00-78

RELATIVE TO THE ACCEPTANCE AND APPROPRIATION OF FUNDS IN THE AMOUNT OF  
\$1,800 FROM THE STATE OF NEW HAMPSHIRE, HIGHWAY SAFETY AGENCY FOR THE  
CHILD PASSENGER SAFETY PROGRAM

R-00-79

RELATIVE TO THE ACCEPTANCE AND APPROPRIATION OF FUNDS IN THE AMOUNT OF  
\$1,536 FROM THE STATE OF NEW HAMPSHIRE, HIGHWAY SAFETY AGENCY FOR  
ATTENDANCE AT THE NATIONAL CHILD PASSENGER SAFETY CONFERENCE

R-00-82

RELATIVE TO THE ACCEPTANCE AND APPROPRIATION OF LOCAL LAW GRANT FUNDS  
IN THE AMOUNT OF \$78,390 INTO SPCIAL REVENUE ACCOUNT #331-6254 "LEBG FY 99  
FUNDS" AND THE TRANSFER OF \$8,710 FROM ACCOUNT 597-86607 INTO THE SPECIAL  
REVENUE FUND

*The preceding Resolutions were passed May 9, 2000*

*Katherine E. Hersh, President*

*Approved May 12, 2000*

*Bernard A. Streeter, Mayor*

R-00-12

AUTHORIZING THE MAYOR AND THE CITY TREASURER TO ISSUE BONDS NOT TO  
EXCEED THE AMOUNT OF THREE MILLION NINE HUNDRED NINETY THOUSAND  
DOLLARS (\$3,990,000) BONDING TO FUND THE ACQUISITION OF APPROXIMATELY 22  
ACRES OF LAND ON THE NORTH SIDE OF WEST HOLLIS ST IN THE VICINITY OF  
RADCLIFFE DR AND DESCRIBED AS SHEET E, LOT 1359, ON THE CITY'S ASSESSOR'S  
MAP, TO BE USED FOR A RECTANGULAR SPORTS FIELD AND TO FUND THE  
CONSTRUCTION OF A RECTANGULAR SPORTS FIELD ON THIS SITE

R-00-13

AUTHORIZING ACQUISITION OF APPROXIMATELY 22 ACRES OF PROPERTY LOCATED  
ON THE NORTH SIDE OF WEST HOLLIS STREET IN THE VICINITY OF RADCLIFFE DRIVE,  
AND DESCRIBED AS SHEET E, LOT 1359 ON THE CITY'S ASSESSOR'S MAP, TO BE USED  
FOR A RECTANGULAR SPORTS FIELD

R-00-22

RELATIVE TO THE ACCEPTANCE AND APPROPRIATION OF CERTAIN FUNDS FROM THE  
BUREAU OF DISEASE CONTROL INTO SPECIAL REVENUE ACCOUNT #342-6455 FOR HIV  
PREVENTION SERVICES

R-00-27

ACCEPTING THE REPORT OF THE MAYOR'S AD HOC COMMITTEE ON THE  
IMPLEMENTATION OF THE 1999 NASHUA RECREATION MASTER PLAN AND ADDING IT  
TO THE 1999 NASHUA RECREATION MASTER PLAN

R-00-56

IN SUPPORT OF COMMUTER RAIL SERVICE

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## Municipal Government Report

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R-00-62

RELATIVE TO THE ACCEPTANCE AND APPROPRIATION OF FUNDS RECEIVED FROM THE STATE OF NEW HAMPSHIRE, DEPARTMENT OF HEALTH AND HUMAN SERVICES, INTO SPECIAL REVENUE FUND ACCOUNT 342-6456 "SPECIAL NEEDS CHILDREN"

R-00-65

RELATIVE TO THE TRANSFER OF \$5,440 FROM ACCOUNT 572-11900 "PLANNING & BUILDING DEPT. – PAYROLL, FULL-TIME" INTO ACCOUNT 574-11646 "URBAN PROGRAMS DEPT., DEPUTY MANAGER DOWNTOWN PROGRAMS"

R-00-66

RELATIVE TO THE ACCEPTANCE AND APPROPRIATION OF FUNDS RECEIVED FROM THE STATE OF NEW HAMPSHIRE INTO SPECIAL REVENUE FUND ACCOUNT 374-7201 FOR TRANSIT MARKETING

R-00-70

AUTHORIZING THE USE OF EXISTING HOME INVESTMENT PARTNERSHIP FUNDS FOR 72-76 VINE STREET BY GREATER NASHUA HOUSING AND DEVELOPMENT FOUNDATION

R-00-73

RELATIVE TO THE ESTABLISHMENT OF SEWER ASSESSMENTS AGAINST 26 CHAUTAUQUA AVENUE (SAWYER)

R-00-74

RELATIVE TO THE ESTABLISHMENT OF SEWER ASSESSMENTS AGAINST 18-20 HOBBS AVENUE (MARCOUX)

R-00-75

RELATIVE TO THE TRANSFER OF \$100,000 FROM ACCOUNT 591-86005 CONTINGENCY-GENERAL, INTO ACCOUNT 352-6501 "HOLMAN STADIUM IMPROVEMENTS"

*The preceding Resolutions were passed May 23, 2000*

*Katherine E. Hersh, President*

*Approved May 26, 2000*

*Bernard A. Streeter, Mayor*

R-00-55

DESIGNATING A NAME FOR THE NEW RAIL TRAIL RUNNING PARALLEL TO WEST HOLLIS STREET, BETWEEN MAIN STREET AND WILL STREET

R-00-80

RELATIVE TO THE ACCEPTANCE AND APPROPRIATION OF FUNDS FROM THE ROTARY INTERNATIONAL CLUB AND THE ROTARY CLUB OF NASHUA WEST INTO SPECIAL REVENUE FUND ACCOUNT #342-6411 "BLANE COMMUNITY IMMUNIZATION GRANT"

R-00-81

AUTHORIZING THE MAYOR AND THE CITY TREASURER TO ISSUE BONDS NOT TO EXCEED THE AMOUNT OF FIVE HUNDRED TWENTY-TWO THOUSAND FIVE HUNDRED DOLLARS (\$522,500) BONDING TO FUND THE NASHUA PUBLIC LIBRARY COMPUTERIZATION

R-00-86

RELATIVE TO THE ACCEPTANCE AND APPROPRIATION OF FUNDS IN THE AMOUNT OF \$15,000 RECEIVED FROM THE DEPARTMENT OF JUSTICE, UNITED STATES ATTORNEY'S OFFICE INTO SPECIAL REVENUE ACCOUNT #331-6258 "PAPERWORK"

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## Municipal Government Report

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R-00-87

RELATIVE TO THE TRANSFER OF \$15,307 FROM ACCOUNT 591-86005 CONTINGENCY  
GENERAL INTO ACCOUNT 541-12100 COMMUNITY SERVICES DIVISION PAYROLL,  
MEDIATION PROGRAM MANAGER

R-00-88

RELATIVE TO THE TRANSFER OF \$34,884 FROM ACCOUNT 591-86005 CONTINGENCY  
GENERAL INTO ACCOUNT 532-11207 FIRE DEPARTMENT PAYROLL DEPUTY FIRE CHIEF

R-00-89

RELATIVE TO THE TRANSFER OF \$3,060 FROM ACCOUNT 591-86005 CONTINGENCY  
GENERAL INTO ACCOUNT 503-61010 BOARD OF ALDERMEN/CHAIRS

*The preceding Resolutions were passed June 13, 2000*

*Katherine E. Hersh, President*

*Approved June 19, 2000*

*Bernard A. Streeter, Mayor*

R-00-50

ESTABLISHING A CAPITAL RESERVE FUND FOR BUILDING REPLACEMENT OR RENEWAL

R-00-68

RELATIVE TO THE ESTABLISHMENT OF A NON-CAPITAL RESERVE FUND IN THE  
AMOUNT OF \$300,000 FROM FY00 UNANTICIPATED/EXCESS REVENUE OR FY00  
UNEXPENDED APPROPRIATIONS TO COVER RETIREMENT EXPENDITURES IN EXCESS  
OF YEARLY BUDGETED RETIREMENT APPROPRIATIONS

R-00-85

RELATIVE TO THE ESTABLISHMENT OF SEWER ASSESSMENTS AGAINST 15 BEASOM  
STREET (LOCKE)

R-00-90

AMENDING THE PROCEDURE TO UTILIZE FUNDS IN THE MINE FALLS PARK SPECIAL  
REVENUE ACCOUNT 352-6502

R-00-92

RELATIVE TO THE ACCEPTANCE AND APPROPRIATION OF DONATIONS RECEIVED  
FROM VARIOUS SOURCES INTO SRF ACCOUNT #375

R-00-94

RELATIVE TO THE ESTABLISHMENT OF SEWER ASSESSMENTS AGAINST 97 HARBOR  
AVENUE (PLOOF)

R-00-96

ORDER TO REPAIR, RAZE OR REMOVE HAZARDOUS BUILDING LOCATED AT 238  
AMHERST STREET, NASHUA, NH AND FORMERLY KNOWN AS THE BAHAMA BEACH  
CLUB

R-00-97

APPROVING THE COST ITEMS OF A COLLECTIVE BARGAINING AGREEMENT BETWEEN  
THE CITY OF NASHUA, ITS BOARD OF PUBLIC WORKS AND ITS FIRE COMMISSION, AND  
U.A.W. LOCAL 2232, CLERICAL TECHNICAL UNIT THROUGH JUNE 30, 2002

R-00-100

HONORING AN OUTSTANDING NASHUA HIGH SCHOOL STUDENT, JAMES V. BOTELHO, III



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## Municipal Government Report

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R-00-101

EXTENDING CONGRATULATIONS TO THE BISHOP GUERTIN HIGH SCHOOL GIRLS TENNIS TEAM  
FOR THEIR 2000 CLASS L CHAMPIONSHIP

*The preceding Resolutions were passed June 27, 2000*

*Katherine E. Hersh, President*

*Approved July 5, 2000*

*Bernard A. Streeter, Mayor*

R-00-49

ESTABLISHING A RESERVE FUND FOR PORTABLE CLASSROOMS

*The preceding Resolution was passed June 27, 2000*

*Katherine E. Hersh, President*

*Took effect without Mayor's signature July 6, 2000*

*Bernard A. Streeter, Mayor*

R-00-69

RELATIVE TO THE ADOPTION OF FISCAL YEAR 2001 PROPOSED BUDGET FOR THE CITY OF  
NASHUA GENERAL FUND

*The preceding Resolution was passed June 27, 2000*

*Vetoed by Mayor July 5, 2000*

*Reconsidered, Amended and Passed July 11, 2000*

*Katherine E. Hersh, President*

*Approved July 13, 2000*

*Bernard A. Streeter, Mayor*

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### ***From the 1899 Municipal Report...***

#### Estimated Value of City Property.

City Hall building and lot, . . .	\$41,000 00
County building and lot, . . .	25,000 00
City farm and buildings, . . .	12,500 00
North Common, . . .	10,000 00
South Common, . . .	10,000 00
Land, Arlington street, . . .	3,000 00
Greeley farm, . . .	4,500 00
Engine house and stable, Olive street,	34,000 00
Engine house and stable, Arlington	
street, . . .	6,000 00
Engine house and stable, Quincy	
street, . . .	4,000 00
Engine house, Amherst street, . . .	41,000 00
Property in hands of fire department,	
including engines, hose, trucks,	
horses, blankets, tools, etc., . . .	35,450 00
Fire alarm telegraph, . . .	11,500 00
Property in hands of city engineer, . . .	800 00
Highway tools, . . .	1,300 00
Watering troughs and fountains, . . .	600 00
Property in hands of police depart-	
ment, . . .	1,600 00
Steam roller, . . .	4,000 00
Police station and furniture, . . .	35,000 00
Heating apparatus, furniture and fix-	
tures City Hall building, . . .	5,000 00
Furniture and fixtures, County build-	
ing, . . .	800 00
Greeley site, . . .	42,647 66
Land, Webster and Rockland streets,	1,400 00

## *From the 1899 Municipal Report...*

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## MUNICIPAL GOVERNMENT REPORT

Land, Sargent's avenue and Cushing's	
avenue, . . . . .	\$2,000 00
Personal Property at City Farm, . .	12,993 57
	<u>\$346,091 23</u>

### School Houses.

District No. 1, Lowell road, . . .	\$1,200 00
" " 2, " " . . .	1,000 00
" " 3, Spring street, . . .	109,585 00
" " 3, Main street, . . .	20,000 00
" " 3, East Pearl street, . . .	3,500 00
" " 3, Mulberry street, . . .	2,500 00
" " 3, Harbor, . . .	12,560 00
" " 3, Edgeville, . . .	1,500 00
" " 5, Chandler street, . . .	4,000 00
" " 5, Mt. Pleasant, . . .	51,590 00
" " 6, Amherst road, . . .	1,500 00
" " 7, Hollis road, . . .	1,000 00
" " 9, Dunstable road, . . .	600 00
" " 10, " " . . .	1,500 00
" " 11, " " . . .	1,200 00
Apparatus and furniture, . . .	10,660 00
Arlington street school house, . .	25,000 00
Furniture, . . . . .	2,000 00
Amherst street school house, . . .	15,000 00
Belvidere school house, . . .	17,988 40
Palm street school house, . . .	14,100 00
Lake street school house, . . .	8,275 00
Land, Norton street for school house,	2,175 00
	<u>\$308,433 40</u>
Total, . . . . .	<u>\$654,524 63</u>

**CITY OF NASHUA,  
NEW HAMPSHIRE**

**FINANCIAL STATEMENTS  
AND SUPPLEMENTAL SCHEDULES**

**JUNE 30, 2000**



**PLODZIK & SANDERSON**

*Professional Association/Accountants & Auditors*

193 North Main Street • Concord • New Hampshire • 03301-5063 • 603-225-6996 • FAX-224-1380

*INDEPENDENT AUDITOR'S REPORT*

To the Honorable Mayor  
and Board of Alderman  
City of Nashua  
Nashua, New Hampshire

We have audited the accompanying general-purpose financial statements of the City of Nashua as of and for the year ended June 30, 2000. These general-purpose financial statements are the responsibility of the City's management. Our responsibility is to express an opinion on these general-purpose financial statements based on our audit. We did not audit the financial statements of the Nashua Airport Authority, which represents 100% of the assets and revenues of the component unit column. Those financial statements of the Nashua Airport Authority were audited by other auditors whose report has been furnished to us, and our opinion on the general-purpose financial statements, insofar as it relates to the amounts included for the Nashua Airport Authority is based solely on the report of the other auditors.

We conducted our audit in accordance with generally accepted auditing standards and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit and the report of other auditors provides a reasonable basis for our opinion.

The general purpose financial statements referred to above do not include the general fixed assets account group which should be included in order to conform with generally accepted accounting principles. As is the case with most municipal entities in the State of New Hampshire, the City of Nashua has not maintained historical cost records of its fixed assets. The amount that should be recorded in the general fixed assets account group is not known.

In our opinion, based on our audit and the report of other auditors, except for the effect on the financial statements of the omission described in the preceding paragraph, the general purpose financial statements referred to above present fairly, in all material respects, the financial position of the City of Nashua, as of June 30, 2000, and the results of its operations and the cash flows of its proprietary fund types and similar trust funds for the year then ended in conformity with generally accepted accounting principles.

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## Municipal Government Report

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*City of Nashua  
Independent Auditor's Report*

In accordance with *Government Auditing Standards*, we have also issued our report dated October 3, 2000 on our consideration of the City of Nashua's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts and grants and that report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be read in conjunction with this report in considering the results of our audit.

The schedules of funding progress and employer contributions for the Board of Public Works Employees Retirement System listed in the table of contents on pages 36 and 37 respectively are not required parts of the general purpose financial statements, but are supplementary information required by the Governmental Accounting Standards Board. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of this supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was made for the purpose of forming an opinion on the general purpose financial statements of the City of Nashua taken as a whole. The combining and individual fund financial statements listed as schedules in the table of contents are presented for purposes of additional analysis and are not a required part of the general purpose financial statements of the City of Nashua. The accompanying Single Audit related schedules are presented for purposes of additional analysis as required by U.S. Office of Management and Budget Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*, and are not a required part of the general purpose financial statements. All such information has been subjected to the auditing procedures applied in the audit of the general purpose financial statements and, in our opinion, is fairly presented in all material respects in relation to the general purpose financial statements taken as a whole.

October 3, 2000

*Megny A. Colby, CPA*

PLODZIK & SANDERSON  
Professional Association

# Municipal Government Report

*EXHIBIT A  
CITY OF NASHUA, NEW HAMPSHIRE  
Combined Balance Sheet  
All Fund Types, Account Group and Discretely Presented Component Unit  
June 30, 2000*

<u>ASSETS AND OTHER DEBITS</u>	<u>Governmental Fund Types</u>		
	<u>General</u>	<u>Special Revenue</u>	<u>Capital Projects</u>
<u>Assets</u>			
Cash and Equivalents	\$ 59,251,894	\$ 1,070,004	\$
Investments	27,033,158		
<u>Receivables (Net of</u>			
<u>Allowances For Uncollectible)</u>			
Interest and Dividends			
Taxes	11,162,973		
Accounts	1,686,928	303,544	388
Liens			
Intergovernmental		2,979,671	432,506
Interfund Receivable	8,559,685	2,068,286	22,337,365
Voluntary Liens	28,667		
Voluntary Liens Reserved Until Collected	(28,667)		
Inventory	39,366		
Prepaid Items	19,927		
Fixed Assets (Net, where applicable, of Accumulated Depreciation)			
Tax Deeded Property Subject to Resale	207,613		
<u>Other Debits</u>			
Amount to be Provided for			
Retirement of General Long-Term Debt			
<b>TOTAL ASSETS AND OTHER DEBITS</b>	<u><b>\$ 107,961,544</b></u>	<u><b>\$ 6,421,505</b></u>	<u><b>\$ 22,770,259</b></u>

# Municipal Government Report

A (I)

<u>Proprietary Fund Type</u>	<u>Fiduciary Fund Type</u>	<u>Account Group</u>	<u>Total Primary Government (Memorandum Only)</u>	<u>Component Unit</u>	<u>Total Reporting Entity (Memorandum Only)</u>
<u>Enterprise</u>	<u>Trust and Agency</u>	<u>General Long-Term Debt</u>		<u>Nashua Airport Authority</u>	
\$ 23,540,388	\$ 13,170,480	\$	\$ 97,032,766	\$ 266,791	\$ 97,299,557
	41,240,110		68,273,268	237,101	68,510,369
	209,440		209,440		209,440
			11,162,973		11,162,973
3,126,731	6,867		5,124,458	2,643	5,127,101
48,311			48,311		48,311
911,086			4,323,263	54,333	4,377,596
2,883,584	3,976,537		39,825,457	50,000	39,875,457
			28,667		28,667
			(28,667)		(28,667)
			39,366		39,366
603			20,530		20,530
72,665,791			72,665,791	1,046,684	73,712,475
			207,613		207,613
		<u>69,181,722</u>	<u>69,181,722</u>	<u>42,084</u>	<u>69,223,806</u>
<u>\$ 103,176,494</u>	<u>\$ 58,603,434</u>	<u>\$ 69,181,722</u>	<u>\$ 368,114,958</u>	<u>\$ 1,699,636</u>	<u>\$ 369,814,594</u>

# Municipal Government Report

*EXHIBIT A (Continued)*  
*CITY OF NASHUA, NEW HAMPSHIRE*  
*Combined Balance Sheet*  
*All Fund Types, Account Group and Discretely Presented Component Unit*  
*June 30, 2000*

<u>LIABILITIES, EQUITY AND OTHER CREDITS</u>	<u>Governmental Fund Types</u>		
	<u>General</u>	<u>Special Revenue</u>	<u>Capital Projects</u>
<u>Liabilities</u>			
Accounts Payable	\$ 3,023,694	\$ 401,894	\$ 14,731
Accrued Interest Payable			
Accrued Payroll and Benefits	3,302,970	222,507	
Contracts Payable			1,012,537
Retainage Payable	9,961		240,653
Interfund Payable	29,450,745	2,269,426	2,254,024
Escrow and Performance Deposits			
Due to Student Groups			
General Obligation			
Bonds/Notes Payable - Current			
Other Current Liabilities			
Deferred Tax Revenue	54,313,084		
Other Deferred Revenue	67,474	145,292	
Bond Anticipation Notes Payable			22,700,000
General Obligation			
Bonds/Notes Payable - Long Term			
Compensated Absences Payable			
Accrued Landfill Closure and Postclosure Care Costs			
Incomplete State Revolving Fund Loans Payable			
Capital Leases Payable			
Total Liabilities	<u>90,167,928</u>	<u>3,039,119</u>	<u>26,221,945</u>
<u>Equity and Other Credits</u>			
Investment in General Fixed Assets			
Contributed Capital			
<u>Retained Earnings</u>			
Reserved			
Unreserved			
<u>Fund Balances</u>			
Reserved For Endowments			
Reserved For Encumbrances	4,588,182	469	908,237
Reserved For Inventory	39,366		
Reserved For Special Purposes			4,442,040
Reserved For Tax Deeded Property	207,613		
<u>Unreserved</u>			
Designated For Contingency	629,748		
Designated For Special Purposes		3,381,917	
Undesignated (Deficit)	<u>12,328,707</u>		<u>(8,801,963)</u>
Total Equity and Other Credits	<u>17,793,616</u>	<u>3,382,386</u>	<u>(3,451,686)</u>
<b>TOTAL LIABILITIES, EQUITY AND OTHER CREDITS</b>	<b><u>\$ 107,961,544</u></b>	<b><u>\$ 6,421,505</u></b>	<b><u>\$ 22,770,259</u></b>



# Municipal Government Report

A (2)

<u>Proprietary Fund Type</u>	<u>Fiduciary Fund Type</u>	<u>Account Group</u>	<u>Total Primary Government (Memorandum Only)</u>	<u>Component Unit</u>	<u>Total Reporting Entity (Memorandum Only)</u>
<u>Enterprise</u>	<u>Trust and Agency</u>	<u>General Long-Term Debt</u>		<u>Nashua Airport Authority</u>	
\$ 1,317,448	\$ 38,787	\$	\$ 4,796,554	\$ 59,448	\$ 4,856,002
58,117			58,117		58,117
74,150	1,234		3,600,861	643	3,601,504
			1,012,537		1,012,537
1,238,629			1,489,243		1,489,243
5,808,532	42,730		39,825,457	50,000	39,875,457
	209,625		209,625		209,625
	421,560		421,560		421,560
583,048			583,048		583,048
64,228			64,228		64,228
			54,313,084		54,313,084
			212,766	4,588	217,354
			22,700,000		22,700,000
8,906,549		57,670,777	66,577,326		66,577,326
265,101		11,510,945	11,776,046	16,407	11,792,453
9,277,661			9,277,661		9,277,661
12,970,385			12,970,385		12,970,385
				25,677	25,677
<u>40,563,848</u>	<u>713,936</u>	<u>69,181,722</u>	<u>229,888,498</u>	<u>156,763</u>	<u>230,045,261</u>
51,397,701			51,397,701	1,046,684	1,046,684
					51,397,701
4,258,118			4,258,118		4,258,118
6,956,827			6,956,827		6,956,827
	15,903,673		15,903,673		15,903,673
			5,496,888		5,496,888
			39,366		39,366
	41,985,825		46,427,865		46,427,865
			207,613		207,613
			629,748		629,748
			3,381,917	239,840	3,621,757
			3,526,744	256,349	3,783,093
<u>62,612,646</u>	<u>57,889,498</u>		<u>138,226,460</u>	<u>1,542,873</u>	<u>139,769,333</u>
<u>\$ 103,176,494</u>	<u>\$ 58,603,434</u>	<u>\$ 69,181,722</u>	<u>\$ 368,114,958</u>	<u>\$ 1,699,636</u>	<u>\$ 369,814,594</u>

The notes to financial statements are an integral part of this statement.

# Municipal Government Report

**EXHIBIT B**  
**CITY OF NASHUA, NEW HAMPSHIRE**  
*Combined Statement of Revenues, Expenditures and Changes in Fund Balances*  
*All Governmental Fund Types, Expendable Trust Funds and Discretely Presented Component Unit*  
*For the Fiscal Year Ended June 30, 2000*

	Governmental Fund Types		
	General	Special Revenue	Capital Projects
<b>Revenues</b>			
Taxes	\$ 96,191,243	\$	\$
Licenses and Permits	10,451,045		
Intergovernmental	33,022,175	9,143,548	492,506
Charges for Services	2,627,160	3,108,540	
Miscellaneous	3,853,311	2,384,056	44,586
<b>Other Financing Sources</b>			
Proceeds of General Obligation Debt			15,327,000
Operating Transfers In	1,713,726	275,069	4,597
<b>Total Revenues and Other Financing Sources</b>	<b>147,858,660</b>	<b>14,911,213</b>	<b>15,868,689</b>
<b>Expenditures</b>			
<b>Current</b>			
General Government	24,520,498	1,441,039	
Public Safety	22,326,691	1,732,866	
Highways and Streets	7,101,463	564,443	
Sanitation			
Water Distribution and Treatment	1,631,739		
Health	562,762	380,491	
Welfare	531,434		
Culture and Recreation	3,658,887	900,503	
Redevelopment and Housing	1,064,765		
School Department	63,924,831	8,604,163	
Debt Service	6,759,390		
Capital Outlay	1,764,284	531,760	19,221,691
<b>Other Financing Uses</b>			
Operating Transfers Out	12,280,663		4,597
<b>Total Expenditures and Other Financing Uses</b>	<b>146,127,407</b>	<b>14,155,265</b>	<b>19,226,288</b>
<b>Excess (Deficiency) of Revenues and Other Financing Sources Over (Under) Expenditures and Other Financing Uses</b>	<b>1,731,253</b>	<b>755,948</b>	<b>(3,357,599)</b>
<b>Residual Equity Transfers In (Out)</b>	<b>37,199</b>		<b>(118,699)</b>
<b>Fund Balances - July 1</b>	<b>16,025,164</b>	<b>2,626,438</b>	<b>24,612</b>
<b>Fund Balances (Deficit) - June 30</b>	<b>\$ 17,793,616</b>	<b>\$ 3,382,386</b>	<b>\$ (3,451,686)</b>

# Municipal Government Report

B

<u>Fiduciary Fund Type Expendable Trust</u>	<u>Total Primary Government (Memorandum Only)</u>	<u>Component Unit Nashua Airport Authority</u>	<u>Total Reporting Entity (Memorandum Only)</u>
\$	\$ 96,191,243	\$	\$ 96,191,243
	10,451,045		10,451,045
	42,658,229	532,725	43,190,954
	5,735,700	369,126	6,104,826
1,051,980	7,333,933	25,018	7,358,951
	15,327,000		15,327,000
<u>12,005,594</u>	<u>13,998,986</u>		<u>13,998,986</u>
<u>13,057,574</u>	<u>191,696,136</u>	<u>926,869</u>	<u>192,623,005</u>
739,303	26,700,840	589,675	27,290,515
	24,059,557		24,059,557
	7,665,906		7,665,906
	1,631,739		1,631,739
	943,253		943,253
	531,434		531,434
	4,559,390		4,559,390
	1,064,765		1,064,765
	72,528,994		72,528,994
	6,759,390	13,985	6,773,375
	21,517,735	226,685	21,744,420
<u>1,713,726</u>	<u>13,998,986</u>		<u>13,998,986</u>
<u>2,453,029</u>	<u>181,961,989</u>	<u>830,345</u>	<u>182,792,334</u>
10,604,545	9,734,147	96,524	9,830,671
	(81,500)		(81,500)
<u>7,130,640</u>	<u>25,806,854</u>	<u>399,665</u>	<u>26,206,519</u>
<u>\$17,735,185</u>	<u>\$ 35,459,501</u>	<u>\$496,189</u>	<u>\$ 35,955,690</u>

The notes to financial statements are an integral part of this statement.

# Municipal Government Report

*EXHIBIT C*  
**CITY OF NASHUA, NEW HAMPSHIRE**  
*Statement of Revenues, Expenditures and Changes in Fund Balance*  
*Budget and Actual (Budgetary Basis)*  
*General Fund*  
*For the Fiscal Year Ended June 30, 2000*

	<u>Budget</u>	<u>Actual</u>	Variance Favorable (Unfavorable)
<b><u>Revenues</u></b>			
Taxes	\$ 94,591,746	\$ 96,191,243	\$ 1,599,497
Licenses and Permits	9,321,000	10,451,045	1,130,045
Intergovernmental	32,060,262	31,927,291	(132,971)
Charges for Services	1,956,874	2,627,160	670,286
Miscellaneous	2,979,001	3,853,311	874,310
<b><u>Other Financing Sources</u></b>			
Operating Transfers In	<u>1,713,726</u>	<u>1,713,726</u>	
<b><u>Total Revenues and Other Financing Sources</u></b>	<u>142,622,609</u>	<u>146,763,776</u>	<u>4,141,167</u>
<b><u>Expenditures</u></b>			
<b><u>Current</u></b>			
General Government	24,265,424	24,098,419	167,005
Public Safety	21,090,457	20,867,704	222,753
Highways and Streets	7,385,843	7,260,497	125,346
Water Distribution and Treatment	1,625,109	1,631,739	(6,630)
Health	655,172	606,581	48,591
Welfare	480,811	531,434	(50,623)
Culture and Recreation	3,599,745	3,715,311	(115,566)
Redevelopment and Housing	1,064,454	1,059,674	4,780
School Department	63,093,491	63,041,417	52,074
Debt Service	6,748,937	6,673,374	75,563
Capital Outlay	1,811,627	1,811,320	307
<b><u>Other Financing Uses</u></b>			
Operating Transfers Out	<u>12,280,663</u>	<u>12,280,663</u>	
<b><u>Total Expenditures and Other Financing Uses</u></b>	<u>144,101,733</u>	<u>143,578,133</u>	<u>523,600</u>
<b><u>Excess (Deficiency) of Revenues and</u></b>			
<b><u>Other Financing Sources Over (Under)</u></b>			
<b><u>Expenditures and Other Financing Uses</u></b>	<u>\$ (1,479,124)</u>	3,185,643	<u>\$ 4,664,767</u>
<b><u>Increase in Fund Balance Reserved</u></b>			
<b><u>for Inventory and Tax Deeded Property</u></b>		(9,356)	
<b><u>Residual Equity Transfer In</u></b>		37,199	
<b><u>Unreserved Fund Balance - July 1</u></b>		<u>9,744,969</u>	
<b><u>Unreserved Fund Balance - June 30</u></b>		<u>\$ 12,958,455</u>	

The notes to financial statements are an integral part of this statement.

# Municipal Government Report

*EXHIBIT D*  
**CITY OF NASHUA, NEW HAMPSHIRE**  
*Combined Statement of Revenues, Expenses*  
*and Changes in Retained Earnings/Fund Balances*  
*All Proprietary Fund Types and Similar Trust Funds*  
*For the Fiscal Year Ended June 30, 2000*

	<u>Proprietary Fund Type</u>	<u>Fiduciary Fund Types</u>		<u>Total (Memorandum Only)</u>
	<u>Enterprise</u>	<u>Non- expendable Trust</u>	<u>Pension Trust</u>	
<b><u>Operating Revenues</u></b>				
Charges For Sales and Services	\$ 14,917,504	\$	\$	\$ 14,917,504
New Funds		183,672	1,169,450	1,353,122
Interest and Dividends		531,610	781,146	1,312,756
Net Increase in				
Fair Value of Investments		780,684	1,382,571	2,163,255
Miscellaneous		32,383		32,383
<b><u>Total Operating Revenues</u></b>	<u>14,917,504</u>	<u>1,528,349</u>	<u>3,333,167</u>	<u>19,779,020</u>
<b><u>Operating Expenses</u></b>				
<b><u>Cost of Sales and Services</u></b>				
Solid Waste Disposal	711,244			711,244
Solid Waste Collection	749,839			749,839
Solid Waste Administration	165,449			165,449
Recycling Operations	331,737			331,737
Fixed Charges	884,307			884,307
Wastewater Treatment Operations	3,947,689			3,947,689
Landfill Closure Costs	925,612			925,612
Administration			122,201	122,201
Depreciation	2,639,929			2,639,929
Benefit Payments			1,116,262	1,116,262
Trust Income Distributions		489,413		489,413
<b><u>Total Operating Expenses</u></b>	<u>10,355,806</u>	<u>489,413</u>	<u>1,238,463</u>	<u>12,083,682</u>
<b><u>Operating Income</u></b>	<u>4,561,698</u>	<u>1,038,936</u>	<u>2,094,704</u>	<u>7,695,338</u>
<b><u>Nonoperating Revenues (Expenses)</u></b>				
Interest Revenue	951,747			951,747
Intergovernmental Revenue	292,367			292,367
Interest Expense	(518,705)			(518,705)
<b><u>Total Nonoperating Revenues</u></b>	<u>725,409</u>			<u>725,409</u>
<b><u>Net Income</u></b>	<u>5,287,107</u>	<u>1,038,936</u>	<u>2,094,704</u>	<u>8,420,747</u>
<b><u>Add Depreciation on Contributed</u></b>				
<b><u>Assets Acquired with Capital Grants</u></b>	<u>1,430,391</u>			<u>1,430,391</u>
<b><u>Residual Equity Transfers In</u></b>	<u>81,500</u>			<u>81,500</u>
<b><u>Retained Earnings/Fund Balances - July 1</u></b>				
<b><u>(As Restated, See Note 6G)</u></b>	<u>4,415,947</u>	<u>15,537,453</u>	<u>21,483,220</u>	<u>41,436,620</u>
<b><u>Retained Earnings/Fund Balances - June 30</u></b>	<u>\$ 11,214,945</u>	<u>\$ 16,576,389</u>	<u>\$ 23,577,924</u>	<u>\$ 51,369,258</u>

The notes to financial statements are an integral part of this statement.

# Municipal Government Report

*EXHIBIT E*  
*CITY OF NASHUA, NEW HAMPSHIRE*  
*Combined Statement of Cash Flows*  
*All Proprietary Fund Types and Similar Trust Funds*  
*For the Fiscal Year Ended June 30, 2000*

	<u>Proprietary Fund Type</u>	<u>Fiduciary Fund Type</u>	<u>Total (Memorandum Only)</u>
	<u>Enterprise</u>	<u>Nonexpendable Trust</u>	
<u>Cash Flows From Operating Activities</u>			
Cash Received From Customers and Users	\$ 13,902,181	\$	\$ 13,902,181
Cash Received as New Funds		156,947	156,947
Cash Received as Interest and Dividends		531,375	531,375
Cash Received as Miscellaneous Revenue		33,583	33,583
Cash Paid to Suppliers and Employees	(6,652,997)		(6,652,997)
Cash Paid for Fund Purposes		(488,352)	(488,352)
<u>Net Cash Provided by Operating Activities</u>	<u>7,249,184</u>	<u>233,553</u>	<u>7,482,737</u>
<u>Cash Flows From Capital and Related Financing Activities</u>			
State Bond Aid	292,367		292,367
Principal Payments on Bonds	(770,708)		(770,708)
State Revolving Fund Loan	6,260,423		6,260,423
Contributed Capital	1,803,569		1,803,569
Acquisition and Construction of Capital Assets	(12,968,969)		(12,968,969)
Interest Paid	(521,934)		(521,934)
<u>Net Cash Used by Capital and Related Financing Activities</u>	<u>(5,905,252)</u>		<u>(5,905,252)</u>
<u>Cash Flows From Investing Activities</u>			
Purchase of Investment Securities		(122,107)	(122,107)
Interest Received	951,747		951,747
Proceeds From Sales and Maturities of Investment Securities		197,494	197,494
<u>Net Cash Provided by Investing Activities</u>	<u>951,747</u>	<u>75,387</u>	<u>1,027,134</u>
<u>Net Increase in Cash</u>	<u>2,295,679</u>	<u>308,940</u>	<u>2,604,619</u>
<u>Cash - July 1</u>	<u>18,319,761</u>	<u>366,771</u>	<u>18,686,532</u>
<u>Cash - June 30</u>	<u>\$ 20,615,440</u>	<u>\$ 675,711</u>	<u>\$ 21,291,151</u>

# Municipal Government Report

*EXHIBIT E (Continued)*  
*CITY OF NASHUA, NEW HAMPSHIRE*  
*Combined Statement of Cash Flows*  
*All Proprietary Fund Types and Similar Trust Funds*  
*For the Fiscal Year Ended June 30, 2000*

*Reconciliation of Operating Income to  
Net Cash Provided by Operating Activities*

	<u>Proprietary Fund Type</u>	<u>Fiduciary Fund Type</u>	Total
	<u>Enterprise</u>	<u>Nonexpendable Trust</u>	<u>(Memorandum Only)</u>
<u>Operating Income</u>	<u>\$ 4,561,698</u>	<u>\$ 1,038,936</u>	<u>\$ 5,600,634</u>
<u>Adjustments to Reconcile Operating Income to Net Cash Provided by Operating Activities</u>			
Net Increase in Fair Value of Investments		(780,684)	(780,684)
Depreciation	2,639,929		2,639,929
Increase in Accounts Receivable	(187,839)		(187,839)
Increase in Interest Receivable		(235)	(235)
Decrease in Other Receivables		1,200	1,200
Decrease in Liens Receivable	29,120		29,120
Increase in Intergovernmental Receivable	(856,604)		(856,604)
Increase in Interfund Receivable		(26,725)	(26,725)
Decrease in Prepaid Items	955		955
Increase in Accounts Payable	503,356		503,356
Decrease in Accrued Payroll and Benefits	(5,450)		(5,450)
Increase in Compensated Absences Payable	10,378		10,378
Increase in Interfund Payable		1,061	1,061
Increase in Other Current Liabilities	17,361		17,361
Increase in Accrued Landfill Closure and Postclosure Care Costs	<u>536,280</u>		<u>536,280</u>
<u>Total Adjustments</u>	<u>2,687,486</u>	<u>(805,383)</u>	<u>1,882,103</u>
<u>Net Cash Provided by Operating Activities</u>	<u>\$ 7,249,184</u>	<u>\$ 233,553</u>	<u>\$ 7,482,737</u>

The notes to financial statements are an integral part of this statement.

*CITY OF NASHUA, NEW HAMPSHIRE*

*NOTES TO FINANCIAL STATEMENTS*

*JUNE 30, 2000*

The financial statements of the City of Nashua have been prepared in conformity with generally accepted accounting principles (GAAP) as applied to the governmental units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The more significant of the government's accounting policies are described below.

***NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES***

**A. Financial Reporting Entity**

The City of Nashua, New Hampshire, incorporated in 1853, is a municipal corporation governed by an elected Board of Aldermen and Mayor. As required by generally accepted accounting principles, these financial statements present the City of Nashua, and its component unit. Component units are organizations for which the primary government is financially accountable or for which the nature and significance of their relationship with the primary government are such that exclusion would cause the reporting entity's financial statements to be misleading or incomplete.

The Nashua Airport Authority is the component unit of the City. The component unit is included in the City's reporting entity because of the significance of its operational and financial relationships with the City. It is discretely presented in a separate column in the combined financial statements to emphasize that it is legally separate from the City. The component unit operates on the same fiscal year as the City and is reported in the financial statements as of and for the year ended June 30, 2000.

The Nashua Airport Authority was incorporated by legislative act on August 27, 1961, and meets the criteria for being a component unit of the City because the City is responsible for selecting its Board of Directors; the Airport Authority's employees are included in the City's retirement system; the City issues debt on behalf of the Airport Authority; and the City is responsible for the budgetary appropriations of the Airport Authority. All debt of the Airport Authority is backed by the full faith and credit of the City. Complete financial statements for the Nashua Airport Authority can be obtained directly from the Board of Directors of the same. The Airport Authority is presented as a governmental fund type.

The Nashua Housing Authority is not included in these financial statements because City officials have concluded that it is not part of the reporting entity after careful consideration of the criteria for component units. These criteria include whether the City is financially accountable for the entity, and whether the exclusion of the entity would render the City's financial statements misleading or complete.



*CITY OF NASHUA, NEW HAMPSHIRE*

*NOTES TO FINANCIAL STATEMENTS*

*JUNE 30, 2000*

**B. Basis of Presentation - Fund Accounting**

The accounts of the City of Nashua are organized on the basis of funds and account groups, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenues, and expenditures/expenses, as appropriate. Governmental resources are allocated to and accounted for in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled. The various funds are grouped by type in the financial statements. The City used the following fund types and account groups:

*Governmental Fund Types*

Governmental funds are used to account for the City's expendable financial resources and related liabilities (except those accounted for in certain trust funds). The measurement focus is based upon determination of changes in financial position. The following are the City's governmental fund types:

**General Fund** - The General Fund is the general operating fund of the City. It is used to account for all transactions not accounted for in other prescribed funds and account groups.

**Special Revenue Funds** - Special Revenue Funds are used to account for the proceeds of specific revenue sources legally restricted or designated to be segregated for specific functions and activities.

**Capital Projects Funds** - Capital Projects Funds are used to account for financial resources used for the acquisition or construction of capital assets other than those financed by the enterprise funds.

*Proprietary Fund Type*

Proprietary funds are used to account for activities that are similar to those often found in the private sector. The measurement focus of proprietary funds is upon determination of net income, financial position, and cash flow. The following is the City's proprietary fund type:

**Enterprise Funds** - The City uses enterprise funds to account for operations that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the costs of providing goods or services to the general public on a continuing basis will be recovered or financed primarily through user charges.

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# Municipal Government Report

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*CITY OF NASHUA, NEW HAMPSHIRE*

*NOTES TO FINANCIAL STATEMENTS*

*JUNE 30, 2000*

## *Fiduciary Fund Types*

Fiduciary fund types account for assets held by the City as a trustee or as an agent on behalf of others. The following are the City's fiduciary fund types:

**Expendable Trust Funds** - Expendable trust funds account for trust assets where both the principal and interest may be spent.

**Nonexpendable Trust Funds** - Nonexpendable trust funds account for trust assets of which the principal may not be spent, but must be held for investment, while the income can be used for fund purposes.

**Pension Trust Fund** - The Pension Trust Fund accounts for the assets of the Board of Public Works Employees' Retirement System.

**Agency Funds** - Agency funds are used to account for assets held by the City as an agent for individuals or other governmental units and/or other funds. Agency funds are purely custodial (assets equal liabilities) and thus do not involve the measurement of results of operation.

## *Account Group*

The City also maintains the following account group:

**General Long-Term Debt** - The General Long-Term Debt account group is used to account for unmatured long-term general obligation bonds/notes payable and compensated absences of the general government. Payments of principal and interest on general long-term debt accounted for in this account group are recorded in the General Fund.

## **C. Measurement Focus/Basis of Accounting**

Governmental, Expendable Trust and Agency Funds use the modified accrual basis of accounting. Under this method, revenues are recognized in the accounting period in which they become both available and measurable (flow of current financial resources measurement focus). Licenses and permits, fines and forfeits, and most miscellaneous revenues are recorded when received in cash. General taxes, intergovernmental revenues, charges for services, and investment earnings are recorded when earned (when they are measurable and available). Expenditures are recognized in the accounting period in which the fund liability is incurred, if measurable, except expenditures for prepaid items, debt service, and other long-term obligations, which are recognized when due.

All Proprietary, Nonexpendable Trust and Pension Trust Funds are accounted for using the accrual basis of accounting. Their revenues are recognized when they are earned, and their expenses are recognized when they are incurred (flow of economic resources measurement focus). In accounting for proprietary funds under this basis and measurement focus, the Town applies all GASB pronouncements as well as the Financial Accounting Standards Board pronouncements issued on or before November 30, 1989, unless those pronouncements conflict with or contradict GASB pronouncements.

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## Municipal Government Report

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*CITY OF NASHUA, NEW HAMPSHIRE*

*NOTES TO FINANCIAL STATEMENTS*

*JUNE 30, 2000*

### D. Budgetary Accounting

#### *General Budget Policies*

General governmental revenues and expenditures accounted for in budgetary funds are controlled by a formal integrated budgetary accounting system in accordance with various legal requirements which govern the City's operations. The Board of Aldermen adopts an annual operating budget, which can be amended by the Board throughout the year for the General Fund and Enterprise Funds. Project-length financial plans are adopted for all Capital Projects Funds. The General Fund budget as presented represents adjusted departmental appropriations as voted by the Board of Aldermen. The Board may make supplemental appropriations from excess revenues or transfer funds between departments by issuing resolutions.

The Financial Services Department may transfer appropriations between operating categories within departmental budgets at the request of department heads, but expenditures may not legally exceed budgeted appropriations in total. All annual appropriations lapse at year-end unless encumbered.

State statutes require balanced budgets, but provide for the use of beginning unreserved fund balance to achieve that end. In the fiscal year 1999-2000, \$1,000,000 of the General Fund unreserved-undesignated fund balance was applied for this purpose.

#### *Budget Control Charter Amendment*

An amendment to the City's charter limits increases in departmental budgets to a factor equal to the average of the changes in the Consumer Price Index of the three preceding calendar years. Specified categories of expenditures are exempt from the limitations upon approval of the Board of Aldermen.

#### *Encumbrances*

Encumbrance accounting, under which purchase orders, contracts, and continuing appropriations (certain projects and specific items not fully expended at year end) are recognized, is employed in the governmental funds. Encumbrances are not the equivalent of expenditures and are therefore reported as part of the fund balance at June 30 and are carried forward to supplement appropriations of the subsequent year.

Amounts recorded as expenditures in the Statement of Revenues, Expenditures and Changes in Fund Balance - Budget and Actual - General Fund (Exhibit C) are presented on the basis budgeted by the City.

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## Municipal Government Report

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### CITY OF NASHUA, NEW HAMPSHIRE

### NOTES TO FINANCIAL STATEMENTS

JUNE 30, 2000

The amounts differ from those reported in conformity with generally accepted accounting principles in the Combined Statement of Revenues, Expenditures and Changes in Fund Balances - All Governmental Fund Types, Expendable Trust Funds and Discretely Presented Component Unit (Exhibit B) as follows:

	<u>General Fund</u>
<u>Expenditures and Other Financing Uses</u>	
Per Exhibit C (Budgetary Basis)	\$ 143,578,133
<u>Adjustments</u>	
<u>Basis Difference</u>	
Encumbrances - June 30, 1999	6,042,572
Encumbrances - June 30, 2000	(4,588,182)
Retirement contributions paid by State of N.H.	<u>1,094,884</u>
Per Exhibit B (GAAP Basis)	<u>\$ 146,127,407</u>

E. Assets, Liabilities and Fund Equity

*Cash, Cash Equivalents and Investments*

The City Treasurer is required by State statute to have custody of all monies belonging to the City and deposit all such monies in solvent banks in the state or in participation units in the public deposit investment pool established pursuant to RSA 383:22. Funds may be deposited in banks outside the state if such banks pledge and deliver to the State Treasurer as collateral, security for such deposits in value at least equal to the amount of the deposit in each case. The City's investment policy for Governmental Fund Types requires that deposits and investments be made in New Hampshire-based institutions that are insured by the Federal Deposit Insurance Corporation or other agencies of the federal government. The City limits its investments to U.S. Government obligations, mutual funds consisting of U.S. Government obligations, repurchase agreements and certificates of deposit in accordance with New Hampshire state law (RSA 41:29).

The City pools cash resources of its governmental and proprietary fund types to facilitate the management of cash. Cash applicable to a particular fund is reflected through interfund balances. Cash in excess of current operating requirements is invested in various interest-bearing securities and is disclosed as part of the City's investments.

For financial reporting purposes, cash and equivalents include amounts in demand deposits, money market funds, certificates of deposit, and short-term investments with original maturities of 90 days or less.

*CITY OF NASHUA, NEW HAMPSHIRE*

*NOTES TO FINANCIAL STATEMENTS*

*JUNE 30, 2000*

The City's Trustees of Trust Funds invest Trust Funds, including Capital Reserve Funds, in obligations of political subdivisions and stocks and bonds that are legal for investment by New Hampshire savings banks except mutual funds unless the mutual funds are registered with the Securities and Exchange commission, qualified for sale in the State of New Hampshire in accordance with the New Hampshire uniform securities act of the New Hampshire Secretary of State's office, and have in their prospectus a state investment policy which is consistent with the investment policy adopted by the Trustees of Trust Funds in accordance with RSA 35:9. The Trustees may also invest trust funds in New Hampshire credit unions and in the public deposit investment pool established pursuant to RSA 383:22. Capital Reserve Funds must be kept in separate accounts and not intermingled with other funds. Investments for Nonexpendable and Pension Trust Funds are at the discretion of the various boards of trustees.

The Trustees of Trust Funds file annual reports with the New Hampshire Attorney General.

*Receivables*

All receivables are reported at their gross value and, where appropriate, are reduced by the estimated portion that is expected to be uncollectible. Estimated unbilled revenues from the Wastewater Treatment Enterprise Fund are recognized at the end of each fiscal year on a pro-rata basis. The estimated amount is based on billings during the months following the close of the fiscal year.

*Interfund Receivables and Payables*

Interfund receivables and payables arise from interfund transactions and are recorded by all funds affected in the period in which transactions are executed.

*Inventory*

Inventory for all governmental funds is valued at cost (first-in, first-out). The consumption method is used to account for inventory. Under the consumption method, inventory is recorded as expenditures when used.

*Prepaid Items*

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items.

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## Municipal Government Report

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CITY OF NASHUA, NEW HAMPSHIRE

NOTES TO FINANCIAL STATEMENTS

JUNE 30, 2000

*Proprietary Fund Types - Property, Plant and Equipment*

Property, plant and equipment in the Solid Waste Disposal and Wastewater Treatment Funds are valued at cost. Assets constructed by the City are based on estimated costs by the City's engineering department, including estimated costs for materials and labor. Assets contributed by independent contractors/developers are based on cost figures supplied by the contractor or developer to the City. The cost of sewer lines constructed before 1970 are not reflected in the financial statements of the Wastewater Treatment Fund. The estimated book value of these lines at the inception of the Wastewater Treatment Fund is not material to the financial statements of the fund.

Depreciation of exhaustible fixed assets used by proprietary funds is charged as an expense against operations, and accumulated depreciation is reported on the proprietary funds' balance sheets.

Depreciation is being charged over the estimated useful lives of the assets using the straight-line method. The estimated useful lives are as follows:

	<u>Years</u>
Buildings and Improvements	40
Lines and Interceptors	50
Machinery and Equipment	7 - 40

*Deferred Revenue*

The government reports deferred revenue on its combined balance sheet. Deferred revenue arises when a potential revenue does not meet both the "measurable" and "available" criteria for recognition in the current period. Deferred revenue also arises when resources are received by the government before it has a legal claim to them, as when grant monies are received prior to the incurrence of qualifying expenditures. In subsequent periods, when both revenue recognition criteria are met, or when the government has a legal claim to the resources, the liability for deferred revenue is removed from the combined balance sheet and revenue is recognized.

*Long-Term Liabilities*

**General Obligation Debt** - General obligation bonds, notes, capital leases, and other forms of long-term debt supported by general revenues are obligations of the City as a whole. Accordingly, such unmatured obligations of the City are accounted for in the General Long-Term Debt Account Group with the exception of bonds and notes which are being paid by the Enterprise Funds and are reported as liabilities in the respective fund.



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## Municipal Government Report

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*CITY OF NASHUA, NEW HAMPSHIRE*

*NOTES TO FINANCIAL STATEMENTS*

*JUNE 30, 2000*

**Compensated Absences** - Employees may accumulate a limited amount of earned but unused vested benefits, which will be paid to employees upon separation from the City's service. In Governmental Fund Types and Fiduciary Fund Types, the cost of vested benefits paid or expected to be liquidated with expendable available financial resources is reported as an expenditure and fund liability of the fund. Amounts of vested or accumulated leave benefits that are not expected to be liquidated with expendable available financial resources are reported in the general long-term debt account group. No expenditure is reported for these amounts. In accordance with the provisions of Statement of Financial Accounting Standards No. 43, *Accounting for Compensated Absences*, no liability is recorded for nonvesting, accumulating rights to receive benefits.

### *Fund Equity*

The unreserved fund balances for governmental funds represent the amount available for budgeting for future operations. Unreserved retained earnings for proprietary funds represent the net assets available for future operations. The entire fund balances of fiduciary funds are reserved due to the legal restriction on their expenditure.

The portion of fund balance which has been legally segregated for a specific future use, or which indicates that a portion is not appropriable for expenditures, is shown as reserved. The following reserves are used by the City:

**Reserved for Endowments** - represents the principal balance of Nonexpendable Trust Funds which must be held for investment purposes only.

**Reserved for Encumbrances** - is used to account for open purchase orders, contracts and other commitments at year-end for which goods and services have not been received.

**Reserved for Inventory** - represents inventory which is a component of net current assets.

**Reserved for Special Purposes** - is used to account for the unencumbered balance of restricted funds. These include the uncommitted balances of bond proceeds and grant revenues, the City's Expendable Trust Funds, and the income portion of the City's Nonexpendable Trust Funds.

**Reserved for Tax-Deeded Property** - accounts for property taken by tax deed to be resold, which is reserved because the proceeds are not available for appropriation until a sale is made.

The portion of unreserved fund balance for which management has specific plans is shown as designated. The following designations are used by the City.

**Designated for Contingency** - is used to account for potential abatements or adjustments of property tax accounts for which revenue has previously been recorded.

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## Municipal Government Report

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*CITY OF NASHUA, NEW HAMPSHIRE*

*NOTES TO FINANCIAL STATEMENTS*

*JUNE 30, 2000*

**Designated for Special Purposes** - is used to account for the unencumbered balances of Special Revenue Funds.

**F. Property Tax Revenue**

The City's property taxes were levied on the assessed valuation listed as of the prior April 1 for all real property located within City boundaries. The net assessed valuation as of April 1, 1999, upon which the 1999-2000 property tax levy was based, was \$3,945,941,199 for the State Education Tax and \$4,073,784,799 for all other taxes.

Taxes are due in two installments on June 1 and December 1, with interest assessed thereafter on the unpaid balance. Taxes not paid by December 1 accrue interest at 12% per annum. As prescribed by state law, the Tax Collector shall place a priority lien on properties for which taxes remain unpaid in the following year after taxes are due. The City, in addition to its priority tax lien, accrues interest at 18% per annum on outstanding balances due. If the property taxes and accrued interest are not paid within a two-year period, the property is deeded to the City. On August 28, 2000, the New Hampshire Supreme Court ruled that the statutory lien procedure is unconstitutional. The Attorney General has filed a motion for reconsideration. Pending clarification from the Court, the New Hampshire Department of Revenue Administration is recommending that no more tax deeds be taken.

Semi-annual property tax billings for the June 2000 levy recorded prior to June 30, 2000 that relate to fiscal year 2001 have been recorded as deferred tax revenue.

As provided by New Hampshire statutes, the City in its annual tax commitment, raises an amount (commonly referred to as overlay) to provide for property tax abatements. The actual abatements and refunds incurred during the year are reflected as reductions of the current year property tax revenue in Exhibits B and C.

**G. Federal Grant - Loan Programs**

The City, through various federal grants, has extended loans for the development or rehabilitation of residential properties within the City. As the repayment of these loans is contingent on numerous factors outside the control of the City such as financial viability of the projects, the loans are not reflected as loans receivable in these financial statements. It is the City's policy to recognize the grant revenues when the loans are repaid.

**H. Total Columns (Memorandum Only) on Combined Statements**

Amounts in the "Total (Memorandum Only)" columns in the combined financial statement line items of the fund types and account group are presented for analytical purposes only. The summation includes fund types and an account group that use different bases of accounting, includes interfund



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## Municipal Government Report

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### *CITY OF NASHUA, NEW HAMPSHIRE*

### *NOTES TO FINANCIAL STATEMENTS*

*JUNE 30, 2000*

transactions that have not been eliminated and the caption "amount to be provided," which is not an asset in the usual sense. Consequently, amounts shown in the "Total (Memorandum Only)" columns are not comparable to a consolidation and do not represent the total resources available or total revenues and expenditures/expenses of the City.

#### ***NOTE 2 - STEWARDSHIP, COMPLIANCE, AND ACCOUNTABILITY***

##### *Capital Projects Funds*

The following deficits exist at June 30, 2000, in the Capital Projects Funds:

<u>Project</u>	<u>Deficit</u>	<u>Method of Financing</u>
Bicentennial School Additions and Renovations	\$ 2,982	Operating Transfer
New Searles Road Bridge	471,023	N.H. Department of Transportation Reimbursement
Nashua Senior High School Project	1,018,706	Long-Term Debt
Police Computerization Program	390,195	Long-Term Debt
Police Headquarters Addition and Renovations	3,913,227	Long-Term Debt
Nashua Senior High North Project	<u>3,005,830</u>	Long-Term Debt
<u>Total</u>	<u>\$ 8,801,963</u>	

For the most part, these deficits arise because of the application of generally accepted accounting principles to the financial reporting for this fund. Bonds or notes authorized to finance the projects are not recognized on the financial statements until issued.

##### *Enterprise Fund - Solid Waste Disposal*

There is a deficit of \$10,905,117 in the Solid Waste Disposal Fund at June 30, 2000. This deficit arises in part because of the application of Governmental Accounting Standards Board Statement No. 18, *Accounting for Municipal Solid Waste Landfill Closure and Postclosure Care Costs*, which requires the recognition of closure and postclosure care costs over the life of the landfill. The total accrual for this purpose at June 30, 2000, is \$9,277,661. Operating losses account for the additional portion of the deficit.

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## Municipal Government Report

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CITY OF NASHUA, NEW HAMPSHIRE

NOTES TO FINANCIAL STATEMENTS

JUNE 30, 2000

### NOTE 3 - ASSETS

#### A. Cash and Cash Equivalents

The City of Nashua maintains a common bank account in which the cash balances of most funds are maintained. The common bank account is used for receipts and disbursements relating to all these funds. All time deposits are the property of the General Fund.

All bank deposits as of June 30, 2000, were insured or collateralized with securities held by the City or its agents in the City's name.

#### *Repurchase Agreements*

Included in the City's cash equivalents at June 30, 2000, were short-term investments in repurchase agreements issued by a local banking institution. Under these agreements, the City will be repaid principal plus interest on a specified date which is subsequent to year end. The agreements are guaranteed/collateralized with securities held by the banking institution which exceed the amount of the agreement.

At June 30, 2000, the City held investments in repurchase agreements as follows:

<u>Amount</u>	<u>Interest Rate %</u>	<u>Maturity Date</u>	<u>Collateral Pledged</u>	
			<u>Underlying Securities</u>	<u>Market Value</u>
\$25,730,298	4.70	July 3, 2000	FAR	\$ 10,245,624
			FAR	15,613,646
106,439	4.70	July 3, 2000	FAR	107,260
1,153,461	4.70	July 3, 2000	FFCB	1,159,643
1,070,004	4.70	July 3, 2000	FFCB	1,075,897
798,057	4.70	July 3, 2000	FFCB	802,981
10,898,884	6.25	July 3, 2000	GNR	10,988,273
479,388	4.70	July 3, 2000	FFCB	482,774
209,625	4.70	July 3, 2000	FAR	210,756
18,668,232	4.70	July 3, 2000	FNMA	18,762,433
4,853,071	4.70	July 3, 2000	FAR	4,878,045

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## Municipal Government Report

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### CITY OF NASHUA, NEW HAMPSHIRE

### NOTES TO FINANCIAL STATEMENTS

JUNE 30, 2000

#### *Cash and Equivalents - Statement of Cash Flows*

Cash and equivalents reported in Exhibit E, Combined Statement of Cash Flows, consist of the following components:

<u>Demand Deposit and Savings Accounts</u>	
Enterprise Fund - Wastewater Treatment	\$ 23,540,388
Nonexpendable Trust Funds	<u>675,711</u>
<u>Total Demand Deposit and Savings Accounts</u>	\$ 24,216,099
<u>Interfund Receivable (Payable)</u>	
<u>Representing Equity in Pooled Cash</u>	
Enterprise Fund - Wastewater Treatment	\$ (5,808,532)
Enterprise Fund - Solid Waste Disposal	<u>2,883,584</u>
<u>Net Interfund Payable</u>	
<u>Representing Net Overdraft in Pooled Cash</u>	<u>(2,924,948)</u>
<u>Total Cash and Equivalents, Exhibit E</u>	<u>\$ 21,291,151</u>

#### B. Investments

Investments made by the City are summarized below. The investments that are represented by specific identifiable investment securities are classified as to credit risk into three categories as follows:

*Category 1* Includes investments that are insured or registered, for which the securities are held by the City or its agent in the City's name.

*Category 2* Includes uninsured and unregistered investments, for which the securities are held by the City, broker, counter party's trust department or agent in the City's name.

*Category 3* Includes uninsured and unregistered investments, for which the securities are held by the broker, counter party, counter party's trust department or agent, but not in the City's name.

# Municipal Government Report

## CITY OF NASHUA, NEW HAMPSHIRE

### NOTES TO FINANCIAL STATEMENTS

JUNE 30, 2000

	Category			Fair Value
	1	2	3	
Certificates of Deposit	\$ 16,228,492	\$	\$	\$ 16,228,492
US Government Obligations		21,788,462		21,788,462
Corporate and Foreign Bonds	9,853	5,454,512		5,464,365
Common Stocks		21,206,833		21,206,833
	<u>\$ 16,238,345</u>	<u>\$ 48,449,807</u>	<u>\$ -0-</u>	<u>\$ 64,688,152</u>
Mutual Funds				3,585,116
<u>Total Investments</u>				<u>\$ 68,273,268</u>

#### C. Taxes

During the current fiscal year, the Tax Collector placed a lien on March 23 for all uncollected 1999 property taxes.

Taxes receivable at June 30, 2000, are as follows:

	General Fund	Special Revenue Fund
<u>Property Taxes</u>		
Levy of 2000	\$ 9,867,636	\$
Levy of 1999	8,345	
<u>Unredeemed (under tax lien)</u>		
Levy of 1999	855,521	
Levy of 1998	429,573	
Levy of 1997	218,674	
Prior Levies	584,994	
Excavation Taxes	5,318	
Yield Taxes	497	
Land Use Change Taxes		90,762
Less: Allowance for estimated uncollectible taxes	(807,585)	(90,762)
<u>Net Taxes Receivable</u>	<u>\$ 11,162,973</u>	<u>\$ -0-</u>

#### D. Other Receivables

Other receivables as of June 30, 2000, are as follows:

	General Fund	Special Revenue Funds	Capital Projects Funds	Enterprise Funds	Trust Funds	Total
<u>Receivables</u>						
Interest	\$	\$	\$	\$	\$ 209,440	\$ 209,440
Accounts	1,686,928	342,255	388	3,179,459	6,867	5,215,897
Liens	28,667			53,311		81,978
Intergovernmental		2,979,671	432,506	911,086		4,323,263
Allowance for Uncollectible Amounts	(28,667)	(38,711)		(57,728)		(125,106)
<u>Net Receivables</u>	<u>\$ 1,686,928</u>	<u>\$ 3,283,215</u>	<u>\$ 432,894</u>	<u>\$ 4,086,128</u>	<u>\$ 216,307</u>	<u>\$ 9,705,472</u>

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## Municipal Government Report

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CITY OF NASHUA, NEW HAMPSHIRE

NOTES TO FINANCIAL STATEMENTS

JUNE 30, 2000

E. Interfund Receivables/Payables

Individual fund interfund receivable and payable balances at June 30, 2000 are as follows:

	<u>Interfund Receivable</u>	<u>Interfund Payable</u>
General Fund	\$ 8,559,685	\$ 29,450,745
<u>Special Revenue Funds</u>		
<u>School Department</u>		
Food Service	78,133	
Federal Grants		1,151,191
Other	100,224	
City Grants and Other	1,889,929	1,118,235
<u>Capital Projects Funds</u>		
Daniel Webster Highway South	20,123	
Amherst Street Traffic Mitigation	53,544	
Dr. Crisp School Additions and Renovations	225,390	209,568
Bicentennial School Additions and Renovations	209,568	212,080
Tinker/Thornton Roads Bridges		307,259
Lake Street Fire Station Relocation	5,794	
Harris Road Improvements	8,000	
Broad Street Reclamation	18,522	
CMAQ Grant - DW Highway/Spit Brook Road	364,170	
Amherst Street School Renovations	4,665	
City-Wide Communications System	2,486,542	
New Searles Road Bridge		463,544
Main Dunstable Sports Field	9,418	
Nashua Senior High School Project		1,000,021
Police Computerization Program	989,664	
Police Headquarters Addition/Renovations	1,017,943	
Searles Road Improvements	3,484	
Southwest Recreation Area	981,512	
Bridge Street Skatepark		61,552
Nashua Senior High North School Land Acquisition	754,868	
Nashua Senior High North Project	15,184,158	
<u>Enterprise Funds</u>		
Solid Waste Disposal	2,883,584	
Wastewater Treatment		5,808,532
<u>Trust Funds</u>		
<u>Expendable</u>		
Self-Insurance	3,705,779	
Capital Reserve and Other	244,033	
Nonexpendable	26,725	4,598
Public Works Pension		38,132
 Totals	 <u>\$ 39,825,457</u>	 <u>\$ 39,825,457</u>

# Municipal Government Report

## CITY OF NASHUA, NEW HAMPSHIRE

### NOTES TO FINANCIAL STATEMENTS

JUNE 30, 2000

#### F. Enterprise Funds - Fixed Assets

The following is a summary of the fixed assets of the Solid Waste Disposal and Wastewater Treatment Enterprise Funds at June 30, 2000:

	<u>Solid Waste Disposal</u>	<u>Wastewater Treatment</u>	<u>Total</u>
Buildings and System	\$ 327,864	\$ 29,237,054	\$ 29,564,918
Machinery and Equipment	3,415,456	18,710,527	22,125,983
Sewer Lines and Interceptors		40,178,960	40,178,960
Construction In Progress	<u>6,036,289</u>	<u>14,379,387</u>	<u>20,415,676</u>
	<u>9,779,609</u>	<u>102,505,928</u>	<u>112,285,537</u>
Less: Accumulated Depreciation	<u>(2,014,207)</u>	<u>(37,605,539)</u>	<u>(39,619,746)</u>
Net Fixed Assets	<u>\$ 7,765,402</u>	<u>\$ 64,900,389</u>	<u>\$ 72,665,791</u>

#### NOTE 4 - LIABILITIES

##### A. Construction

As of June 30, 2000, the City had the following commitments with respect to unfinished capital projects:

<u>Capital Project</u>	<u>Contracts Payable</u>	<u>Retainage Payable</u>
Tinker/Thornton Roads Bridges	\$	\$ 3,047
City-Wide Communications System		8,652
New Searles Road Bridge		7,409
Nashua Senior High School Project	9,180	
Police Headquarters Addition/Renovations	365,603	169,411
Nashua Senior High North Project	<u>637,754</u>	<u>52,134</u>
<b>Totals</b>	<u><b>\$ 1,012,537</b></u>	<u><b>\$ 240,653</b></u>

##### B. Deferred Revenue

Deferred revenue at June 30, 2000 consists of property taxes and other revenue collected or levied in advance of the fiscal year to which they apply, and property taxes not collected within 60 days of year-end as shown on the following page:

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## Municipal Government Report

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### CITY OF NASHUA, NEW HAMPSHIRE

### NOTES TO FINANCIAL STATEMENTS

JUNE 30, 2000

#### Deferred Tax Revenue

##### General Fund

Fiscal year 2001 property and other  
taxes levied in fiscal year 2000 \$ 53,227,706

Current and prior-year uncollected and unredeemed  
taxes due previously, but not collected within 60  
days after year-end 1,085,378

Total Deferred Tax Revenue \$ 54,313,084

##### Other Deferred Revenue

General Fund \$ 67,474

##### Special Revenue Funds

##### School Department

Food Service 30,864

Federal Grants 1,000

Other 58,313

City Grants and Other 55,115

Total Special Revenue Funds 145,292

Total Other Deferred Revenue \$ 212,766

#### C. Landfill Closure and Postclosure Care Costs

State and federal laws and regulations require that the City of Nashua place a final cover on its landfill when closed and perform certain maintenance and monitoring functions at the landfill site for thirty years after closure. In addition to operating expenses related to current activities of the landfill, an expense provision and related liability are being recognized based on the future closure and postclosure care costs that will be incurred near or after the date the landfill no longer accepts waste. The recognition of these landfill closure and postclosure care costs is based on the amount of the landfill used during the year. The estimated liability for landfill closure and postclosure care costs is \$9,277,661 as of June 30, 2000, which is based on 97% usage (filled) of the landfill. It is estimated that an additional \$462,339 will be recognized as closure and postclosure care expenses between the date of the balance sheet and the date the landfill is expected to be filled to capacity (estimated to be fiscal year 2001). The estimated total current cost of the landfill closure and postclosure care (\$9,740,000) is based on the amount that would be paid if all equipment, facilities, and services required to close, monitor, and maintain the landfill were acquired as of June 30, 2000. However, the actual cost of closure and postclosure care may be higher or lower due to inflation, changes in technology, or changes in landfill laws and regulations. The City expects to finance the closure and postclosure care costs through the issuance of long-term debt.

# Municipal Government Report

CITY OF NASHUA, NEW HAMPSHIRE

NOTES TO FINANCIAL STATEMENTS

JUNE 30, 2000

## D. Long-Term Debt

The following is a summary of the City's general long-term debt transactions for the fiscal year ended June 30, 2000:

	General Obligation Bonds/ <u>Notes Payable</u>	Compensated Absences <u>Payable</u>	Accrued Landfill Closure and Postclosure <u>Care Costs</u>	<u>Total</u>
<i>General Long-Term Debt Account Group</i>				
Balance, Beginning of Year	\$ 46,071,867	\$ 10,085,222	\$	\$ 56,157,089
Issued	15,327,000			15,327,000
Retired	(3,728,090)			(3,728,090)
Net increase in compensated absences payable		<u>1,425,723</u>		<u>1,425,723</u>
Balance, End of Year	<u>57,670,777</u>	<u>11,510,945</u>		<u>69,181,722</u>
<i>Enterprise Funds</i>				
<u>Solid Waste Disposal Fund</u>				
Balance, Beginning of Year	3,872,164	105,739	8,741,381	12,719,284
Retired	(213,798)			(213,798)
Net increase in compensated absences payable		8,147		8,147
Increase in accrued landfill closure and postclosure care costs			<u>536,280</u>	<u>536,280</u>
Balance, End of Year	<u>3,658,366</u>	<u>113,886</u>	<u>9,277,661</u>	<u>13,049,913</u>
<u>Wastewater Treatment Fund</u>				
Balance, Beginning of Year	6,708,133	148,984		6,857,117
Retired	(556,910)			(556,910)
Net increase in compensated absences payable		<u>2,231</u>		<u>2,231</u>
	<u>6,151,223</u>	<u>151,215</u>		<u>6,302,438</u>
Bond Discount	<u>(319,992)</u>			<u>(319,992)</u>
Balance, End of Year	<u>5,831,231</u>	<u>151,215</u>		<u>5,982,446</u>
<u>Total Enterprise Funds</u>	<u>9,489,597</u>	<u>265,101</u>	<u>9,277,661</u>	<u>19,032,359</u>
<u>Total General Long-Term Debt Account Group and Enterprise Funds</u>				
	<u>\$ 67,160,374</u>	<u>\$ 11,776,046</u>	<u>\$ 9,277,661</u>	<u>\$ 88,214,081</u>



# Municipal Government Report

## CITY OF NASHUA, NEW HAMPSHIRE

### NOTES TO FINANCIAL STATEMENTS

JUNE 30, 2000

Long-term debt payable at June 30, 2000, is comprised of the following:

	Original Amount	Issue Date	Maturity Date	Interest Rate %	Outstanding at June 30, 2000
<i>General Long-Term Debt Account Group</i>					
<u>General Obligation Bonds/Notes Payable</u>					
Refunding Bonds	\$ 2,478,000	1985	2005	4.3500	\$ 1,206,000
Refunding Bonds	\$ 7,012,000	1986	2007	4.5038	4,409,000
Public Improvements	\$ 1,910,000	1992	2012	6.7275	191,000
School Public Improvements	\$ 7,675,000	1992	2012	6.7275	767,500
School Bonds	\$ 10,230,000	1993	2013	5.4830	6,455,000
Various	\$ 9,684,000	1995	2015	4.950-6.500	6,375,000
Various	\$ 13,285,000	1996	2016	5.100-5.375	11,260,000
Refunding Bonds	\$ 5,934,887	1996	2011	5.000-5.375	5,840,277
Various	\$ 6,150,000	1999	2019	3.600-6.000	5,840,000
Various	\$ 15,327,000	2000	2020	4.500-7.500	15,327,000
					<u>57,670,777</u>
<u>Compensated Absences Payable</u>					
Vested Sick Leave					9,191,373
Accrued Vacation Leave					2,240,915
Compensatory Banked Time					78,657
					<u>11,510,945</u>
<u>Total General Long-Term Debt Account Group</u>					<u>69,181,722</u>
<i>Enterprise Funds</i>					
<u>Solid Waste Disposal Fund</u>					
Landfill Closure	\$ 484,000	1995	2015	4.950-6.500	350,000
Landfill Closure	\$ 3,675,962	1998	2018	4.216	3,308,366
					<u>3,658,366</u>
<u>Wastewater Treatment Fund</u>					
Sewer Public Improvement	\$ 415,000	1991	2011	6.7275	41,500
Refunding Bonds	\$ 5,055,113	1996	2011	5.000-5.375	4,864,723
Sewer	\$ 1,340,000	1992	2012	5.4830	995,000
Sewer Component	\$ 340,000	1995	2014	4.950-6.500	250,000
					<u>6,151,223</u>
Bond Discount					<u>(319,992)</u>
					<u>5,831,231</u>
<u>Compensated Absences Payable - Both Funds</u>					
Vested Sick Leave					138,287
Accrued Vacation Leave					126,814
					<u>265,101</u>
Accrued Landfill Closure and Postclosure Care Costs - Solid Waste Disposal Fund					<u>9,277,661</u>
<u>Total Enterprise Funds</u>					<u>19,032,359</u>
<u>Total General Long-Term Debt Account Group and Enterprise Funds Long-Term Debt</u>					<u>\$ 88,214,081</u>

# Municipal Government Report

## CITY OF NASHUA, NEW HAMPSHIRE

### NOTES TO FINANCIAL STATEMENTS

JUNE 30, 2000

The annual requirements to amortize all general obligation debt outstanding as of June 30, 2000, including interest payments, are as follows:

#### *Annual Requirements To Amortize Governmental Fund Bonds/Notes Payable*

Fiscal Year Ending June 30.	Principal	Interest	Total
2001	\$ 4,477,750	\$ 3,079,342	\$ 7,557,092
2002	4,440,750	2,818,692	7,259,442
2003	4,214,987	2,562,815	6,777,802
2004	4,192,225	2,327,994	6,520,219
2005	4,166,700	2,107,303	6,274,003
2006-2020	<u>36,178,365</u>	<u>11,935,846</u>	<u>48,114,211</u>
<u>Totals</u>	<u>\$ 57,670,777</u>	<u>\$ 24,831,992</u>	<u>\$ 82,502,769</u>

#### *Annual Requirements To Amortize Enterprise Fund Bonds/Notes Payable*

Fiscal Year Ending June 30.	Principal	Interest	Total
2001	\$ 583,048	\$ 476,445	\$ 1,059,493
2002	578,048	447,952	1,026,000
2003	778,811	413,652	1,192,463
2004	776,573	374,111	1,150,684
2005	777,098	334,513	1,111,611
2006-2018	<u>6,316,011</u>	<u>1,447,395</u>	<u>7,763,406</u>
<u>Debt Service Requirements</u>	<u>9,809,589</u>	<u>3,494,068</u>	<u>13,303,657</u>
<u>Less Bond Discount</u>	<u>(319,992)</u>	<u>                    </u>	<u>(319,992)</u>
<u>Totals</u>	<u>\$ 9,489,597</u>	<u>\$ 3,494,068</u>	<u>\$ 12,983,665</u>

All debt is general obligation debt of the City, which is backed by its full faith and credit. Enterprise Fund debt will be funded through user fees. All other debt will be repaid from general governmental revenues.

In prior years, the City has defeased various bonds by creating a separate irrevocable trust with an escrow agent. New debt has been issued and the proceeds have been used to purchase U.S. government securities that were placed in the trust. The investments and fixed earnings from the investments are sufficient to fully service the defeased debt until the debt is called or matures. For financial reporting purposes, the debt has been considered defeased and therefore removed as a liability from the City's General Long-Term Debt Account Group and Proprietary Fund Statements. As of June 30, 2000, the amount of defeased debt outstanding, but removed from the General Long-Term Debt Account Group and Proprietary Funds amounted to \$5,000,000.

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# Municipal Government Report

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## CITY OF NASHUA, NEW HAMPSHIRE

### NOTES TO FINANCIAL STATEMENTS

JUNE 30, 2000

#### *Bonds or Notes Authorized - Unissued*

Bonds and notes authorized and unissued as of June 30, 2000 were as follows:

<u>Per Resolution Dated</u>	<u>Purpose</u>	<u>Unissued Amount</u>
August 11, 1998	High School Addition and Renovation	
	Architectural and Engineering	\$ 1,700,000
August 10, 1999	Police Department Headquarters	
	Additions and Renovations	4,000,000
August 12, 1999	Police Computerization Program	2,500,000
September 14, 1999	New High School and	
	Renovation of Existing High School	135,000,000
October 13, 1999	Replacement of Bus Fleet - Local Share	360,000
November 24, 1999	Purchase and Construction of Bailing System	3,400,000
March 30, 2000	City-Wide Communication System	5,000,000
May 26, 2000	School Athletic Field	3,990,000
June 19, 2000	Public Library Computerization	522,500
Authorized and Unissued at June 30, 2000		<u>\$ 156,472,500</u>

Subsequent to year-end, on October 17, 2000, the City authorized the issuance of up to \$2,000,000 of bonds/notes for Phase III of the Northeast Sewer Interceptor Project.

During September 2000, bonds were issued for the following projects as approved above:

High School Addition and Renovation	
Architectural and Engineering	\$ 1,700,000
Police Department Headquarters	
Additions and Renovations	4,000,000
Police Computerization Program	2,500,000
New High School and	
Renovation of Existing High School	48,300,000
City-Wide Communication System	5,000,000
School Athletic Field	3,990,000
Public Library Computerization	522,500
<u>Total</u>	<u>\$ 66,012,500</u>

#### E. Incomplete State Revolving Fund Loans Payable

State statutes allow the City to borrow from the State Revolving Fund to cover the costs of certain projects. When the project is complete, a loan agreement will be finalized to cover the issuance of the debt. Until that time, no schedule has been set up for paying back the loan. The City has the following amounts outstanding for projects not yet finalized and therefore, has recorded a liability at year-end:

Solid Waste Disposal Fund	\$ 5,340,897
Wastewater Treatment Fund	7,629,488
<u>Total</u>	<u>\$12,970,385</u>

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# Municipal Government Report

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## CITY OF NASHUA, NEW HAMPSHIRE

### NOTES TO FINANCIAL STATEMENTS

JUNE 30, 2000

#### F. Bond Anticipation Notes Payable

##### *Capital Projects Funds*

In order to pay current expenses of capital projects, State statutes allow the City to incur debt up to the amount of the bond authorization in anticipation of the issuance of long-term debt. Notes issued in accordance with these statutes are general obligations of the City. On May 10, 2000, the city issued bond anticipation notes for the Police Computerization Program, Police Headquarters Additions and Renovations, and Nashua Senior High North Project.

The bond anticipation notes payable were outstanding at June 30, 2000 as follows:

<u>Date Issued</u>	<u>Due Date</u>	<u>Interest Rate %</u>	<u>Amount</u>
May 10, 2000	December 14, 2000	4.7	\$ 10,000,000
May 10, 2000	December 14, 2000	4.7	<u>12,700,000</u>
			<u>\$ 22,700,000</u>

#### **NOTE 5 - FUND EQUITY**

##### *Changes in Contributed Capital - Enterprise Funds*

	<u>Municipal Investment</u>	<u>Federal and State Grants</u>	<u>Developers and Others</u>	<u>Total</u>
<i>Solid Waste Disposal Fund</i>				
Balance - July 1, 1999	\$ 2,589,617	\$ 21,438	\$ 9,524	\$ 2,620,579
Capital Contributed	569,322			569,322
Depreciation Applied to Contributed Capital		(1,225)	(544)	(1,769)
Balance - June 30, 2000	<u>\$ 3,158,939</u>	<u>\$ 20,213</u>	<u>\$ 8,980</u>	<u>\$ 3,188,132</u>
<i>Wastewater Treatment Fund</i>				
Balance - July 1, 1999	\$ 11,310,569	\$ 29,324,222	\$ 9,492,631	\$ 50,127,422
Capital Contributed		521,477	712,770	1,234,247
Adjustment	(1,088,275)		(635,203)	(1,723,478)
Depreciation Applied to Contributed Capital		(1,178,836)	(249,786)	(1,428,622)
Balance - June 30, 2000	<u>\$ 10,222,294</u>	<u>\$ 28,666,863</u>	<u>\$ 9,320,412</u>	<u>\$ 48,209,569</u>

#### **NOTE 6 - OTHER INFORMATION**

##### A. Defined Benefit Pension Plan

##### *Plan Description and Provisions*

The City of Nashua participates in the New Hampshire Retirement System (the System) which is the administrator of a cost-sharing multiple-employer contributory pension plan and trust established in

## *CITY OF NASHUA, NEW HAMPSHIRE*

### *NOTES TO FINANCIAL STATEMENTS*

*JUNE 30, 2000*

1967 by RSA 100-A:2 and is qualified as a tax-exempt organization under Sections 401(a) and 501(a) of the Internal Revenue Code. The plan is a contributory, defined benefit plan providing service, disability, death and vested retirement benefits to members and their beneficiaries. Provisions for benefits and contributions are established and can be amended by the New Hampshire State Legislature. The System issues a publicly available financial report that may be obtained by writing the New Hampshire Retirement System, 4 Chenell Drive, Concord, NH 03301.

#### *Description of Funding Policy*

The System is financed by contributions from both the employees and the City. Member contribution rates are established and may be amended by the State legislature while employer contribution rates are set by the System trustees based on an actuarial valuation. All employees except police officers and firefighters are required to contribute 5% of earnable compensation. Police officers and firefighters are required to contribute 9.3% of gross earnings. For the year ended June 30, 2000, the City contributed 4.63% for police officers, 5.40% for firefighters, 2.67% for teachers and 3.94% for other employees. The contribution requirements for the City of Nashua for the fiscal years 1998, 1999 and 2000 were \$2,343,011, \$2,533,822 and \$2,790,949 respectively, which were paid in full in each year.

The State of New Hampshire funds 35% of employer costs for teachers, firefighters and police officers employed by the City. The State does not participate in funding the employer costs of other City employees. GASB Statement No. 24, *Accounting and Financial Reporting for Certain Grants and Other Financial Assistance* requires this amount to be reported as a revenue and expenditure in the City's financial statements. This amount \$1,094,884 has been included on Exhibit B - Combined Statement of Revenues, Expenditures and Changes in Fund Balances - All Governmental Fund Types, Expendable Trust Funds and Discretely Presented Component Unit and is reconciled to the budgetary expenditures in Note 1D.

#### **B. Board of Public Works Employees' Retirement System**

The City of Nashua's Board of Public Works Employees' Retirement System is a single-employer defined benefit pension plan for Public Works employees which is administered by a five-member Board of Trustees composed of two employees, the Commissioner of Public Works, one Alderman and one citizen member. The Board of Public Works Employees' Retirement System provides retirement, disability, and death benefits to plan members and beneficiaries. Employees are eligible for normal retirement after reaching age 60, provided they have accumulated ten years of credited service. Benefits are vested after ten years of service. City ordinance passed on July 1, 1947, established this retirement system and provided that any amendments to benefit provisions be made by the Board of Trustees with the concurrence of the Board of Aldermen. At June 30, 2000, there were 252 plan members; 192 active and 60 retirees. The City is required to contribute 9.15% of covered base salary to the plan; employees contribute an equal amount. These contribution requirements are set by ordinance.

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# Municipal Government Report

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## CITY OF NASHUA, NEW HAMPSHIRE

### NOTES TO FINANCIAL STATEMENTS

JUNE 30, 2000

#### C. Postemployment Healthcare Benefits

The City does not provide postemployment healthcare benefits except those mandated by the Consolidated Omnibus Budget Reconciliation Act (COBRA). The requirements established by COBRA are fully funded by employees who elect coverage under the Act, and no direct costs are incurred by the City.

#### D. Insurance

The City has a self-insurance program that includes in addition to workers' compensation; property with self-insured retention of \$100,000 for each and every occurrence with an annual cap of \$100,000; casualty which includes liability for commercial general, automobile, public officials, school leaders, law enforcement and fire department with self-insured retention of \$100,000 for each and every occurrence with an annual cap of \$650,000; and an umbrella liability with a limit of \$5,000,000 for excesses over the underlying casualty liability described above. The workers' compensation coverage continued as it has since 1979, where the first \$350,000 of claims per person, per accident is paid by the City. Any additional per person, per accident claims are insured up to \$5,000,000 by insurance carriers.

The program is currently funded by applying the unexpended balances of insurance appropriations and other appropriations as recommended by the Mayor and approved by the Board of Aldermen.

This fund is reported as an Expendable Trust Fund in these financial statements. The City transferred \$205,594 of unexpended appropriations to this fund for the year ended June 30, 2000 and spent \$739,303 from the fund to pay for insurance related items.

#### E. Segment Information For Proprietary Funds

The City maintains two Enterprise Funds. The Solid Waste Disposal Fund accounts for the provision of solid waste disposal services and the Wastewater Treatment Fund accounts for the basic sewage treatment facilities. Selected segment information for the year ended June 30, 2000, is as follows:

	<u>Solid Waste Disposal</u>	<u>Wastewater Treatment</u>	<u>Total</u>
Operating Revenues	\$ 4,397,636	\$ 10,519,868	\$ 14,917,504
Depreciation	227,561	2,412,368	2,639,929
Operating Income	857,729	3,703,969	4,561,698
Net Income	802,680	4,484,427	5,287,107
Current Capital Contributions	569,322	1,234,247	1,803,569
Depreciation Reducing Capital Contributions	1,769	1,428,622	1,430,391
Fixed Assets Additions	3,406,577	9,562,392	12,968,969
Net Working Capital	2,580,739	18,520,711	21,101,450
Total Assets	11,389,593	91,786,901	103,176,494
Bonds and Other Long-Term Liabilities			
Payable from Operating Revenues (Net)	18,276,924	13,460,719	31,737,643
Total Equity (Deficit)	(7,716,985)	70,329,631	62,612,646

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## Municipal Government Report

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CITY OF NASHUA, NEW HAMPSHIRE

NOTES TO FINANCIAL STATEMENTS

JUNE 30, 2000

F. Summary Disclosure of Significant Contingencies

*Litigation*

There are various claims and suits pending against the City of Nashua which arise in the normal course of the City's activities. In the opinion of management, the ultimate disposition of these various claims and suits will not have a material effect on the financial position of the City.

*Grants*

Amounts received or receivable from grantor agencies are subject to audit and adjustment by such grantor agencies, principally the Federal government. Any disallowed claims, including amounts already collected, may constitute a liability of the applicable funds. The amount of expenditures which may be disallowed by the grantor cannot be determined at this time although the City of Nashua expects such amounts, if any, to be immaterial.

G. Restatement of Retained Earnings

Retained earnings of the Wastewater Treatment Fund at July 1, 1999 were restated to give retroactive effect to the following prior period adjustment:

Adjustment

To reverse prior year Capital Project  
commitment in the Wastewater  
Treatment Fund which was  
discontinued in fiscal year 2000

\$ 514,678

Retained Earnings, as previously stated

15,610,835

Retained Earnings, as restated

\$16,125,513

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## Municipal Government Report

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### SUMMARY INVENTORY OF VALUATION

LAND	\$1,530,671,200
BUILDINGS	\$3,660,155,846
PUBLIC UTILITIES:	
WATER	\$47,205,300
GAS	\$34,692,000
ELECTRIC	<u>\$52,003,200</u>
TOTAL VALUATION BEFORE EXEMPTIONS	\$5,324,727,546
EXEMPTIONS ALLOWED:	
BLIND	(\$1,155,000)
ELDERLY	(\$69,070,000)
SOLAR/WIND POWER	(\$315,500)
SCHOOL DINING/DORMITORY/KITCHEN	(\$300,000)
PHYSICALLY HANDICAPPED	(169,475)
TOTALLY & PERMANENTLY DISABLED	<u>(\$2,709,500)</u>
 TOTAL EXEMPTIONS ALLOWED	 <u>(\$73,719,475)</u>
NET VALUATION ON WHICH THE TAX RATE IS COMPUTED	\$5,251,008,071
	=====

### STATEMENT OF APPROPRIATIONS

GENERAL GOVERNMENT	\$20,202,329
ADMINISTRATIVE SERVICES	\$3,345,712
PROTECTION OF LIFE AND PROPERTY	\$22,681,546
COMMUNITY SERVICES	\$1,357,798
PUBLIC WORKS DIVISION	\$8,471,496
PUBLIC SERVICES DIVISION	\$383,012
COMMUNITY DEVELOPMENT	\$1,057,431
PUBLIC LIBRARIES	\$1,677,955
SCHOOL DEPARTMENT	\$61,767,248
CONTINGENCY	\$250,000
CONTINGENCY - RETIREMENTS	\$300,000
CAPITAL RESERVE FUND	\$0
CONTINGENCY NEGOTIATIONS	\$1,626,569
BONDED DEBT SERVICE	\$6,558,937
CAPITAL IMPROVEMENTS	<u>\$12,203,000</u>
TOTAL FY '98 BUDGET	<u>\$141,883,033</u>



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## Municipal Government Report

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### STATEMENT OF ESTIMATED REVENUES

FINANCIAL SERVICES	\$13,686,427
CITY CLERK'S OFFICE	\$153,954
BOARD OF ASSESSORS	\$9,000
POLICE DEPARTMENT	\$124,700
FIRE DEPARTMENT	\$42,114
COMMUNITY SERVICES	\$8,460
PUBLIC HEALTH DEPARTMENT	\$75,000
ENVIRONMENTAL HEALTH	\$108,975
WELFARE DEPARTMENT	\$25,000
PUBLIC WORKS AND ENGINEERING	\$39,600
PARKS AND RECREATION	\$45,950
STREET DEPARTMENT	\$1,249,093
PARKING GARAGES	\$180,000
PARKING LOTS	\$288,400
CEMETERIES	\$279,370
COMMUNITY DEVELOPMENT DIVISION	\$385,900
PUBLIC LIBRARIES	\$18,100
SCHOOL DEPARTMENT	\$26,985,513
MISCELLANEOUS	<u>\$529,000</u>
	<u>\$44,234,556</u>
	=====

### PROPERTY TAXES ASSESSED

TOTAL APPROPRIATIONS	\$141,883,033
LESS REVENUES	(\$48,376,287)
ADD: OVERLAY (ABATEMENT ACCOUNT)	\$1,962,357
HILLSBOROUGH COUNTY TAX	\$8,203,727
VETERANS EXEMPTION	<u>\$459,500</u>
AMOUNT TO BE RAISED FROM TAXES	<u>\$104,132,330</u>
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## Municipal Government Report

FISCAL YEAR	MUNICIPAL	<u>TAX RATE HISTORY</u>		TOTAL
		COUNTY	SCHOOL	
2000	6.64	1.70	13.01	21.35 (R)
1999	8.48	2.01	15.41	25.90
1998	8.96	1.93	17.76	28.65
1997	9.33	2.14	17.63	29.10
1996	9.39	2.30	18.51	30.20
1995	9.07	2.20	18.68	29.55
1994	9.14	2.15	17.61	28.90
1993	8.04	2.32	17.74	28.10
1992	7.89	2.48	17.92	28.30 (R)
1991	11.42	3.59	26.19	41.20
1990	11.23	3.59	23.98	38.80
1989	10.04	3.47	21.79	35.30
1988	8.36	2.83	19.41	30.60
1987	8.65	2.17	17.58	28.40
1986	9.20	2.03	16.77	28.00
1985	9.78	1.85	15.57	27.20
1984	9.28	1.73	16.69	26.70
1983	9.09	1.72	15.19	26.00
1982	9.20	1.50	14.90	25.60
1981	8.40	1.20	14.10	23.70 (R)
1980	19.40	3.30	35.00	57.70
1979	17.40	3.20	34.20	54.80
1978	18.60	2.70	33.50	54.80
1977	18.20	2.20	32.10	52.20

### HISTORY OF ASSESSED VALUATION

FISCAL YEAR	VALUATION
2000	\$5,251,008,071 (R)
1999	\$4,073,784,799
1998	\$3,399,095,691
1997	\$3,705,861,192
1996	\$3,565,468,405
1995	\$3,555,575,845
1994	\$3,508,873,595
1993	\$3,463,299,556
1992	\$3,482,583,656 (R)
1991	\$2,238,774,141
1990	\$2,250,401,251
1989	\$2,230,037,778
1988	\$2,218,194,400
1987	\$2,089,387,100
1986	\$1,981,794,500
1985	\$1,839,854,100
1984	\$1,697,638,650
1983	\$1,606,277,150
1982	\$1,535,149,600
1981	\$1,495,814,600 (R)
1980	\$ 558,000,000
1979	\$ 532,000,000
1978	\$ 509,000,000
1977	\$ 190,000,000

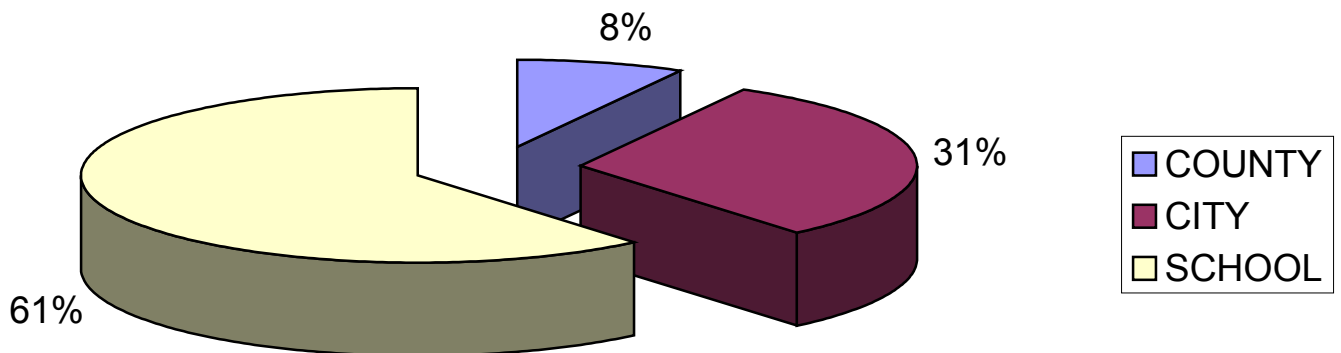
(R) REVALUATION

### LONG TERM DEBT

The City of Nashua finances its capital projects, acquisitions and improvements through the issuance of long term debt. The City customarily issues 20 year bonds through a competitive bid process. Statutory limits are imposed to control the level of debt. The limits are 2% of the assessed property valuation for City projects and 6% for school projects. At the end of FY'00 the City had long term debt of \$42,719,220 for school related projects, \$14,951,557 for City, \$350,000 for Solid Waste Disposal and \$6,151,223 for the Waste Water Treatment Plant.

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### YOUR 2000 TAX DOLLARS



### **CITY OF NASHUA TRUST FUNDS**

The City of Nashua has thirty-seven individual Trust Funds devoted to:

- . Cemetery perpetual care for three cemeteries.
- . Cemetery flower funds.
- . Individual perpetual care.
- . Scholarship trusts for Nashua High School.
- . Concert and lecture series.
- . Nashua Public Library.
- . Board of Public Works Retirement.
- . Capital Equipment Reserve Fund.
- . Various other personal and community purposes.

The following is a report on the City of Nashua's Trust, Capital Reserve Funds and Common Trust Fund Investment:

# Municipal Government Report

Report of the Trust Funds of the City of Nashua, NH as of June 30, 2000  
MS-9

DATE OF CREATION	NAME OF TRUST FUND	PURPOSE OF TRUST FUND	HOW INVESTED	%	PRINCIPAL				INCOME				Grand Total Principal & Income End of Year	
					Balance Beginning of Year	New Funds	Gains or (Losses) on Sale of Securities	Withdrawals	Balance End of Year	Income During Year		Expended During Year		Balance End of Year
										%	Amount			
1927	Suburban Cemetery/Whitman	Perpetual Care	(common trust)		724,727.45	0.00	189,228.65	0.00	913,956.10	171,372.64	41,038.31	(25,396.18)	187,014.77	1,100,570.87
Unknown	Perpetual Care Fund	Perpetual Care	Bank Trust Dept.											
	Scholarships	Perpetual Care	Bank Trust Dept.		73,098.11	0.00	11,719.37	0.00	84,817.48	475.62	2,641.30	(3,116.92)	0.00	84,817.48
	Various Years	Nashua High School**	(common trust)		1,083,811.82	7,265.00	14,560.20	0.00	1,105,737.02	27,619.88	50,359.58	(39,712.40)	38,267.06	1,144,004.08
1885	Edgewood Cemetery**	Scholarships	(common trust)		1,846,673.93	84,820.60	202,531.46	0.00	2,134,025.99		75,172.87	(75,148.27)	24.60	2,134,050.39
Unknown	Perpetual Care Fund	Perpetual Care	Bank Trust Dept.											
	Flowers on Gravesites	Perpetual Care	Bank Trust Dept.		95,070.59	2,100.00	15,253.87	0.00	112,424.46	130.79	3,018.03	(3,148.94)	0.00	112,424.46
	Edgewood Cemetery Flower**	Various Library Trust	(common trust)		2,434,427.74	12,559.39	590,576.43	0.00	3,037,393.56	165,864.94	117,438.57	(93,002.94)	190,500.57	3,227,694.13
Various Years	Nashua Library**	Various Library Trust	Bank Trust Dept.											
1941	Board of Public Works	Employee Retirement Fund (Roth)	(common trust)		6,518,022.38	289,599.08	(54,078.47)	0.00	6,751,542.99	2,318,887.66	410,937.20	(365,597.44)	2,364,971.42	9,118,460.41
1941	Board of Public Works	Employee Retirement Fund (Roth)	(common trust)		6,479,576.31	289,599.30	1,709,703.86	0.00	8,478,881.47	1,797,100.36	370,208.78	(373,637.55)	1,793,671.59	10,272,553.06
1895	Woodlawn Cemetery*	Perpetual Care, Mausoleum	(common trust)		1,456,219.83	84,593.02	281,817.49	(14,765.00)	1,808,177.34	235,985.04	126,988.03	(162,399.97)	200,573.10	2,008,750.44
Unknown	Edgewood Cemetery**	Capital Improvements	Misc. investments											
	Deed & Equipment Reserve Fund	Health Awareness	Money Market Fund		16,546.35	30,183.00	0.00	(320.00)	46,409.35	0.00	625.56	0.00	625.56	47,034.91
	Chairman's Fund/Health Dept	Uniform, Equip & Supplies	Saving and Cert. of Dep.		26,250.65	3,250.00	0.00	0.00	29,500.65	8,618.80	784.50	(262.44)	9,140.86	38,441.51
12/1954	George M. French Bequest*	WHS Truck Team	Saving and Cert. of Dep.		1,464.60	0.00	0.00	0.00	1,464.60	341.60	58.73	0.00	400.33	1,864.93
10/1903	Charlotte O'Harris*	Public Bath	Money Market		1,717.26	0.00	0.00	0.00	1,717.26	454.51	72.84	0.00	327.35	2,044.61
1891	S.P. Collins Trust	Perpetual Care	Money Market		988.03	0.00	0.00	0.00	988.03	53.82	21.47	0.00	76.29	1,063.32
1891	S.B. Collins Trust	Perpetual Care	Money Market		754.57	0.00	0.00	0.00	754.57	16.41	47.59	0.00	57.00	812.07
1893	E.J. Hubbard Trust	Perpetual Care	Money Market		139.05	0.00	0.00	0.00	139.05	7.58	3.02	0.00	10.60	149.65
1892	John A. Hill Bequest	Perpetual Care	Money Market		318.03	0.00	0.00	0.00	318.03	17.31	6.93	0.00	24.24	342.27
1903	Mary F. Harris	Beautification of Nashua	Money Market		550.73	0.00	0.00	0.00	550.73	118.32	13.81	0.00	132.13	682.86
1945	Charles Jackson Fund/Peck Rec.**	Beautification & Utilization of Greeley	Money Market Fund		6,020.81	5,860.60	0.00	(356.62)	11,524.79	0.00	173.37	(173.37)	0.00	11,524.79
1921	Jennie N. Wallace*	Flags for Graves	Savings and Cert. of Dep.		5,122.56	0.00	0.00	0.00	5,122.56	1,371.64	218.04	0.00	1,589.68	6,712.24
1979	Venezar Grivas	Checking Acct. and Stocks	Checking Acct.		24,482.78	0.00	(227.55)	0.00	24,255.23	4,263.87	785.02	(2,896.72)	2,152.17	26,407.40
Unknown	Serail Wallace Welfare**	Nashua Social System Support	Savings & Cert											
	Weaver Union Hospital Trust*	Savings & Cert	Savings & Cert		5,008.74	0.00	0.00	0.00	5,008.74	1,597.49	218.36	0.00	1,775.85	6,784.59
	Charles H. Austin**	Scholarships	Bank Trust Dept.		1,717,766.81	0.32	(718.34)	0.00	1,717,068.79	37,042.53	73,454.09	(75,060.27)	35,436.35	1,752,505.14
1992	Scholarship Trust Fund	Scholarships	Bank Trust Dept.		235,797.87	0.75	11,411.54	0.00	247,120.14	1,476.72	8,683.27	(8,629.16)	1,530.83	248,650.97
1936	Ralph & Alice Burns**	Free Public Lectures	Money Market Fund		26,353.13	0.00	744.80	0.00	27,097.93	502.05	1,908.95	(1,550.00)	861.00	27,958.93
1936	Jim F. Harris Lecture Fund**	Lecture Series	Money Market Fund		44,160.20	0.00	2,844.30	0.00	47,004.50	443.67	3,001.94	(1,250.00)	2,195.61	49,200.11
1889	Moses Hunt Lecture Fund**	Lecture Series	Money Market Fund											
1968	Capital Equipment Reserve Fund	Equipment Purchase	Money Market		3,258,823.44	0.00	(7,289.05)	(1,288,331.90)	1,963,202.49	35,058.81	146,523.03	(178,381.84)	0.00	1,963,202.49
2000	Solid Waste	Equipment Purchase	Money Market		0.00	439,564.57	0.00	0.00	439,564.57	0.00	5,245.55	0.00	5,245.55	444,810.12
2000	Capital Equipment Reserve	Equipment Purchase	Money Market		0.00	11,500,000.00	0.00	(550,192.30)	10,949,807.70	0.00	448,697.70	(449,697.70)	0.00	10,949,807.70
1998	School Capital Reserve	New School Building	Money Market		300,000.00	0.00	0.00	0.00	300,000.00	8,997.70	14,593.72	0.00	23,586.42	323,586.42
1997	Expendable Snow Removal***	City Snow Removal	Checking		144,558.68	24,000.00	0.00	(12,756.69)	155,801.99	18,013.07	2,076.24	(25,107.31)	0.00	132,770.92
1997	Expendable Welfare***	City Welfare	Checking											
													TOTAL	45,263,314.54

\*Beginning balance adjusted for correction made to FY 1999.

\*\*Beginning income and principal balances adjusted to be property stated. Fund balance not affected.

\*\*\*Expendable trust was previously reported consolidated.

Report of the Common Trust Funds of the City of Nashua, NH as of June 30, 2000  
MS-10

DATE OF CREATION	NAME OF TRUST FUND	PURPOSE OF TRUST FUND	HOW INVESTED	%	PRINCIPAL				INCOME					Grand Total Principal & Income End of Year
					Balance Beginning of Year	New Funds	Gains or (Losses) on Sale of Securities	Withdrawals	Balance End of Year	Income During Year		Expended During Year	Balance End of Year	
										%	Amount			
1927	Sheridan Cemetery/Whitman Perpetual Care Fund	Perpetual Care	(common trust)		724,727.45	0.00	189,228.65	0.00	913,956.10	171,372.64	41,038.31	(25,396.18)	187,014.77	1,100,970.87
Unknown Various Years	Sheridan Cemetery**	Perpetual Care	(common trust)		73,698.11	0.00	11,719.37	0.00	84,817.48	475.62	2,641.30	(3,116.92)	0.00	84,817.48
	Perpetual Care Fund													
	Nathan High School**	Scholarships	(common trust)		1,083,811.82	7,365.00	14,560.20	0.00	1,105,737.02	27,619.48	50,359.38	(39,712.40)	38,267.06	1,144,004.08
	Scholarship Trust													
1885	Edgewood Cemetery**	Perpetual Care	(common trust)		1,846,675.93	84,820.60	202,331.46	0.00	2,134,025.99	0.00	75,172.87	(75,148.27)	24.60	2,134,050.59
Unknown Various Years	Perpetual Care Fund													
	Edgewood Cemetery Flower** Trust Fund	Flowers on Gravestones	(common trust)		95,070.59	2,100.00	15,253.87	0.00	112,424.46	130.79	3,018.05	(3,148.84)	0.00	112,424.46
	Nathan Library **	Various Library Trust	(common trust)		2,434,257.74	12,559.39	590,276.43	0.00	3,037,393.56	165,864.94	117,438.37	(99,002.94)	190,300.57	3,227,694.13
	Trust Fund													
1941	Board of Public Works Retirement Fund (Pleat)	Employee Pension	(common trust)		6,518,022.38	289,599.08	(54,078.47)	0.00	6,753,542.99	2,319,887.66	410,597.20	(365,907.44)	2,364,917.42	9,118,460.41
1941	Board of Public Works Retirement Fund (Strawest)	Employee Pension	(common trust)		6,479,576.31	289,599.30	1,709,703.86	0.00	8,478,881.47	1,797,100.36	370,208.78	(374,637.55)	1,793,671.59	10,272,553.06
	Woodlawn Cemetery *	Perpetual Care, Arboretum Mausoleum Capital Improvements	(common trust) Misc. investments Checking		1,456,219.83	84,905.02	281,317.49	(14,765.00)	1,808,177.34	253,985.04	126,988.03	(162,399.97)	200,575.10	2,008,750.44
													TOTAL	29,203,725.52

\*Beginning balance adjusted for correction made to FY 1999.

\*\*Beginning income and principal balances adjusted to be properly stated.  
Fund balance not affected.

Fund balance not affected.

**NASHUA PUBLIC LIBRARY TRUST FUNDS**

Bank of NH, NA Investment Advisory Account #1090024654

<i>Fund Name</i>	<i>Market Value as of</i>	<i>% of Total</i>	<i>Principal Inc./Dec.</i>	<i>Market Value as of</i>	<i>Income</i>
<i>Distribution</i>	<i>6/30/99</i>	<i>Fund</i>	<i>FY99/00</i>	<i>6/30/00</i>	
<i>FY99/00</i>					
<b>Bloomfield</b>	353,687.42	9.77	10,859.00	364,546.42	8,892.01
<b>Burbank</b>	241,806.70	6.68	7,424.02	249,230.72	6,079.24
<b>Chandler</b>	274,649.11	7.59	8,432.35	283,081.46	6,904.93
<b>Constitution Fund</b>	3,609.05	0.10	110.80	3,719.85	90.73
<b>Cramer</b>	14,436.22	0.40	443.22	14,879.44	362.95
<b>Fairfield</b>	4,691.77	0.13	144.04	4,835.81	117.95
<b>Harkaway</b>	1,082.72	0.03	33.24	1,115.96	27.22
<b>Harris</b>	36,090.55	1.00	1,108.06	37,198.61	907.34
<b>Hickey</b>	7,218.11	0.20	221.61	7,439.72	181.47
<b>Hunt</b>	21,293.43	0.59	653.76	21,947.19	535.33
<b>Hussey</b>	32,120.59	0.89	986.17	33,106.76	807.54
<b>Jacquith</b>	1,082.72	0.03	33.24	1,115.96	27.22
<b>Locke</b>	105,384.41	2.91	3,235.54	108,619.95	2,649.46
<b>Nesmith</b>	24,541.58	0.68	753.48	25,295.06	617.00
<b>Rose</b>	12,400.14	0.32	(470.67)	12,088.72	156.04
<b>Smith</b>	8,661.74	0.24	265.94	8,927.68	217.76
<b>Stearns</b>	2,142,335.21	59.17	65,774.58	2,208,109.79	53,860.24
<b>Zylonis</b>	336,363.95	9.29	10,327.14	346,691.09	8,456.48
<b>Totals</b>	3,621,455.42	100.00	110,494.77	3,731,950.19	90,890.91

***DEPARTMENTAL***

***REPORTS***

***JULY 1, 1999***

***THROUGH***

***JUNE 30, 2000***



**ADMINISTRATIVE SERVICES DIVISION****Administrative Services Director****Thomas B. Kelley**  
(Acting: through June 24, 1999)  
**John Scruton**  
(Appointed: July 13, 1999)**ASSESSING DEPARTMENT****Board of Assessors****Marylou Blaisdell, Chair**  
**Dominic D'Antoni**  
**Rex Norman**  
**Alternate Dr. Kevin Moriarty**

The duty of the Board of Assessors is to see that department policies are in compliance with the laws and regulations of the State Department of Revenue Administration. The Board is ultimately responsible for all assessments and must review all applications for abatement. Regularly scheduled meetings of the Board are held the second and fourth Thursday of each month at 4:30 p.m. The meetings are open and public, but appointments are required for appearance before the Board and can easily be made by calling the department staff at 589-3040. Accommodating appointments at times other than Thursdays will be made if and when necessary.

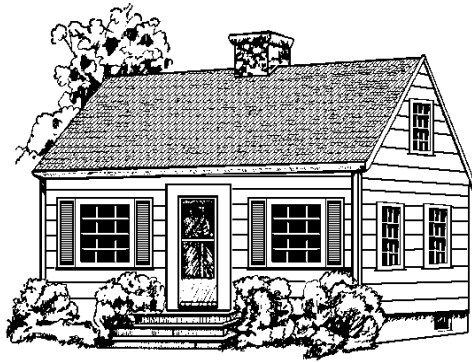
**Chief Assessor****Appraiser VI****Appraiser III****Appraiser II****Appraiser I****Administrative Assistant****Department Coordinator****Deeds/Exemptions Specialist****Plans/New Accounts Specialist****Data Collector****Angelo Marino**  
**Andrew LeMay**  
**Robert Lakeman**  
**Gary Turgis**  
**Gregory Turgis**  
**Jeannine Zins**  
**Jeanne Dunfey**  
**Kristen Paulsen**  
**Helen Boisvert**  
**Wynta Witcher**

As the second largest city in the state, Nashua has experienced a significant population increase over the past ten years. This growth trend is expected to continue with the New Hampshire Office of State Planning projecting a population increase of 3% by the year 2000.

Nashua's proximity to Boston's cultural influence, the New Hampshire/Maine coastline, the White Mountains, a good highway system, and some of the most highly respected industrial, educational and medical facilities in the world, have all contributed to our growth. Also, the one million square foot Pheasant Lane Mall with 150 retail shops, a variety of retail shopping areas and plazas, fine restaurants, and excellent schools make Nashua an extremely attractive place to live or visit.

Through 1999 - 2000, the real estate continued to be robust in the Nashua area. Marketing times have decreased significantly, due in part to the shrinking inventory. Favorable financing has been a positive factor in the movement of real estate this year. Moderately priced properties have attracted new and first time home buyers to this market.

Construction activity has been noted this year in new residential subdivisions. Several large tracts are being developed, but the demand for housing remains strong and it does not appear that inventory will match demand in the near future. The major force driving demand is the continued growth of the high tech industry. Most notably, the City welcomes its newest high tech company, Corning, Inc. as it plans to develop a large tract in the Northwestern section of the city with over 300,000 square feet of space. In 1999 and 2000, the City looks forward to continued growth in its tax base which is bolstered by the robust economy.



The City offers exemptions for the elderly, the blind, building improvements for the handicapped, certain handicapped veterans, certain wood-burning furnaces, solar energy and wind-powered energy systems. The tax credit for veterans who qualify was increased from \$50 to \$100 in 1996. The tax credit for veterans who have a 100% permanent and total service-connected disability was increased in 1997 from \$700 to \$1,400.

**OFFICE OF THE CITY CLERK**

**City Clerk  
Deputy City Clerk  
Deputy Voter Registrar  
Vital Statistics Clerks**

**Paul R. Bergeron  
Patricia E. Lucier  
Susan Waye  
Mary Cutter  
Diana Perrault  
Kathleen Robbins  
Carol Silva  
Colette Trempe**

The City Clerk's Office began the 1999 – 2000 fiscal year under the very capable leadership of Deputy/Acting City Clerk Patricia E. Lucier who assumed responsibility for the office in January, 1999 upon the retirement of Eleanor Benson who had served as City Clerk since 1985. On October 8<sup>th</sup>, Paul R. Bergeron began as the City's new Clerk and immediately focused on the upcoming municipal and Presidential primary elections.

The Board of Aldermen and Mayor approved the purchase of additional voting booths, including new booths for handicapped voters, in preparation for the anticipated high turnout in the 2000 elections. In some wards, the number of available voting booths doubled. Within a 91-day period, Nashua's Election Officials would conduct three major elections.

The November 2<sup>nd</sup> Municipal Election attracted 15,714 residents to the polls. None of the four candidates for Mayor received the required 50% + 1 votes to take office, thereby necessitating a Mayoral Run-Off Election, as required under the city charter, between Donald C. Davidson and Bernard A. Streeter, Jr. The run-off was held on December 7<sup>th</sup> with Bernard A. Streeter outpolling Donald C. Davidson by a margin of only 318 votes (7,459 to 7,141).

By December 7<sup>th</sup>, preparation was already underway for the Presidential Primary Election, scheduled for February 1, 2000. As should be expected, media and voter interest was high for New Hampshire's first-in-the-nation Presidential Primary. *Voter News Service*, a press pool of ABC, CBS, NBC, CNN, FOX News, and AP, polled voters as they were leaving the polling places in Wards 1, 4, 5, 6 and 9. The *Los Angeles Times* interviewed voters in Wards 5, 6 and 9. And local, state, and regional media made appearances at the polls throughout the day – often unannounced. By day's end, 23,167 Nashua residents cast ballots including 2,382 new voters who registered at the polls on election day. Nashua voters gave their support to Republican candidate John McCain and Democratic candidate "Al" Gore.

Nashua's polls are open for 14-hours, the longest polling hours in New Hampshire. The City Clerk's Office wishes to commend and thank all the ward election officials who, through their dedication and hard work, enable Nashua's citizens to participate in our nation's democratic process.

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## City of Nashua

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FY00 was also the second year of Nashua's participation as a pilot site in the state's "Vision 2000" program for the electronic filing and issuance of birth, death, and marriage records. New Hampshire stopped issuing complimentary first copies of certified birth and marriage certificates in September, 1999. In addition, as the public became more aware that licenses for marriages which were to be performed in New Hampshire could now be obtained from any city or town clerk in the state, vital records activity in Nashua increased significantly. Revenues from certified copies increased 19% while revenues for marriage licenses increased by 7%. This trend is expected to continue.

The City Clerk's Office continued to support the Millennium Celebration Committee's efforts to present a memorable New Year's Eve celebration in the City on December 31<sup>st</sup>. Deputy City Clerk Patricia Lucier served as one of the City's representatives on the Committee, and the office itself became a destination point for residents interested in obtaining millennium memorabilia.

I particularly want to thank Pat Lucier for the assistance she has provided me and for her management of the office between the January retirement of former City Clerk Eleanor Benson and my start in October. Few residents would be aware of the additional long hours and demands that were placed on her during these short-staffed months. Pat's abilities and historical memory are major assets to this office. I also want to thank the staff for their support during my first nine months as City Clerk. Their continued cooperation is sincerely appreciated.

Respectfully submitted,  
Paul R. Bergeron  
City Clerk

### **ELECTIONS**

<p><b>November 2, 1999 Municipal Election</b> <b>December 7, 1999 Mayoral Run-Off Election</b> <b>February 1, 2000 Presidential Primary</b></p>
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OFFICIAL RESULTS  
**NASHUA MUNICIPAL ELECTION**  
**NOVEMBER 2, 1999**

[\* denotes winner(s)]

**FOR MAYOR**

(4 Year Term - Vote For one)

Top two candidates move on to run-off election

SUZAN L.R. FRANKS, 42 Cathedral Circle	2703
KATHLEEN A. REILLY, 4 Sheffield Road	809
*DONALD C. DAVIDSON, 71 Browning Avenue	6101
*BERNARD A. STREETER JR., 26 Indiana Drive	5905
Write-ins	23

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## Municipal Government Report

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### ALDERMEN -AT-LARGE

(4 Year Term – Vote for Three)

*JAMES R. TOLLNER, 1 Sequoia Circle	9328
*DAVID ROOTOVICH, 5 Shelton Street	8572
VICTOR C. DUVARNEY JR., 11 Ritter Street	7802
*FREDERICK D. BRITTON, 32 Walden Pond Drive	8385
Write-ins	113

### ALDERMAN-AT-LARGE

(2 Year Term – Vote for One)

*KATHERINE E. HERSH, 28 Bicentennial Drive	11246
LUCILLE LAPINSKAS, 11 Hillside Drive (write-in)	43
SUSAN CORVARI, 5 Shakespeare Road (write-in)	15
Write-ins (scattered)	168

### BOARD OF EDUCATION

(4 Year Term – Vote for Five)

SAMANTHA A. CARUSONE, 21 Cambridge Road 3393	
*MICHAEL R. CLEMONS, 177 Kinsley Street	5797
MICHAEL J. VIVEIROS, 32 Wason Avenue	3463
JOHN WIELE, 170 Cypress Lane	1941
*YVONNE C.A. DUNETZ, 62 Timberline Drive	7540
MICHAEL L. LAWS, 17 Westray Drive	3216
RICHARD A. DOWD, 74 Lochmere Lane	3890
FRANCIS M. HENRY, 9 Greenwood Drive	2225
*PAULA I. JOHNSON, 15 Westborn Drive	4681
FRED S. TEEBOOM, 24 Cheyenne Drive	4424
*KIMBERLY C. SHAW, 3 Shingle Mill Drive	6333
CHARLES L. ADIE, 6 Miami Street	2109
ATLANT G. SCHMIDT, 11 Pope Circle	2799
*DANIEL C. HANSBERRY, 20 Shelley Drive	7175
Write-ins	72

### FIRE COMMISSIONER

(4 Year Term –Vote for three)

*EDWARD P. MADIGAN, 4 Westray Drive	7389
DONALD BERTHIAUME, 6 Bible Way	4444
RICHARD E. CHALMERS JR., 52 Farmwood Drive	3184
*RICHARD A. SOUCY, 254 Lake Street	7926
*EDWARD J. LECIUS, 26 Watersedge Drive	7066
Write-ins	31

### BOARD OF PUBLIC WORKS

(4 Year Term – Vote for two)

*MARILYN BARON, 15 Old Coach Road	7427
WILLIAM “TORRY” HACK, 21 Cushing Avenue	6149
*TIMOTHY LAVOIE, 22 Dodge Street	8134
Write-ins	39

### ALDERMAN – WARD ONE

(2 Year Term – Vote for one)

JOHN W. ANDRICK, 5 Pope Circle	853
*KEVIN MCAFEE, 8 Stonybrook Road	1344
Write-ins	3

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## City of Nashua

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### **MODERATOR – WARD ONE**

(2 Year Term – Vote for one)

\*PATRICIA A. CHADWICK, 43 Indian Rock Road 1844  
Write-ins 3

### **CLERK – WARD ONE**

(2 Year Term – Vote for one)

\*MARY K. POSTON, 14 Bible Way 1836  
Write-ins 8

### **SELECTMEN – WARD ONE**

(2 Year Term – Vote for three)

\*BROOKS THOMPSON, 36 Lutheran Drive 1520  
\*PAUL G. BERGERON, 28 Briand Drive 1621  
\*ELAINE DORGAN, 1 Birch Hill Drive (write-in) 17  
Write-ins 131

### **ALDERMAN – WARD TWO**

(2 Year Term – Vote for one)

\*STEPHEN J. DENSBERGER, 22 Nova Road 1342  
Write-ins 10

### **MODERATOR – WARD TWO**

(2 Year Term – Vote for one)

\*V. MARY HALL, 66 Manchester Street 1318  
Write-ins 3

### **CLERK – WARD TWO**

(2 Year Term – Vote for one)

\*WILLIAM A. MARSHALL, 15 Watson Street 1299  
Write-in 1

### **SELECTMEN – WARD TWO**

(2 Year Term – Vote for three)

\*HEATHER M. BLONDIN, 76 Charlotte Street 1163  
\*HUGH F. MORAN, 21 Danbury Road 1145  
\*MARC SIMONEAU, 18 Leith Court (write-in) 8  
Write-ins 68

### **ALDERMAN – WARD THREE**

(2 Year Term – Vote for one)

\*KEVIN E. GAGE, 16 Granite Street 1382  
Write-ins 17

### **MODERATOR – WARD THREE**

(2 Year Term – Vote for one)

\*SELMA R. PASTOR, 24 Stark Street 1354  
Write-ins 10

### **CLERK – WARD THREE**

(2 Year Term – Vote for one)

ROBERT P. BLAISELL, 32 Webster Street 609  
\*DIANE J. GRIFFITH, 19 Stark Street 741  
Write-ins 1

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## Municipal Government Report

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### SELECTMEN – WARD THREE

(2 Year Term – Vote for three)

*SHIRLEY A. SAKEY, 48 Walden Pond Drive	1130
*A. DAVID PIERCE, 13 Manchester Street	1129
*GEORGE A. FERRIS, 59 Walden Pond Drive	1129
Write-ins	12

### ALDERMAN – WARD FOUR

(2 Year Term – Vote for one)

*MARC W. PLAMONDON, 78 Elm Street	524
ROBERT A. DURANT ST., 31 Grand Avenue	312
Write-ins	0

### MODERATOR – WARD FOUR

(2 Year Term – Vote for one)

*HENRY LABINE JR., 1 Perry Avenue	700
Write-ins	6

### CLERK – WARD FOUR

(2 Year Term – Vote for one)

KATHLEEN M. PENO, 5 Daytona Street	328
*SHIRLEY L. SANTERRE, 1 Clocktower Place #529	448
Write-ins	1

### SELECTMEN – WARD FOUR

(2 Year Term – Vote for three)

*ROGER W. COTE, 2 Badger Street	679
BILLY-JOE GRAY, 11 ½ Pleasant Street	325
CLARENCE C. KRAMMES, 6 Mt. Vernon Street	415
GEORGE W. SARGENT, 8 Milford Street	579
Write-ins	7

### ALDERMAN – WARD FIVE

(2 Year Term – Vote for one)

*BRIAN S. MCCARTHY, 65 Musket Drive	1434
Write-ins	24

### MODERATOR – WARD FIVE

(2 Year Term – Vote for one)

*DENNIS M. DRAKE, 5 Grace Drive	1313
Write-ins	3

### CLERK – WARD FIVE

(2 Year Term – Vote for one)

*JEAN E. FORTIER, 1070 West Hollis Street	1335
Write-ins	1

### SELECTMEN – WARD FIVE

(2 Year Term – Vote for three)

*NELSON S. ALLAN, 107 Shore Drive	1203
*PATRICIA D. ALLAN, 107 Shore Drive	1231
*PAUL PELLERIN, 2 Hawthorne Lane (write-in)	11
Write-ins	76

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## City of Nashua

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### ALDERMAN – WARD SIX

(2 Year Term – Vote for one)

GERARD A. REPPUCCI, 88 Kinsley Street	90
RICHARD W. RONDEAU, 22 Anvil Drive	235
STANLEY J. KURTA JR., 6 Alder Drive	609
*ROBERT A. DION, 266 Pine Street	769
Write-ins	2

### MODERATOR – WARD SIX

(2 Year Term – Vote for one)

*MADELEINE ROUSSEAU, 21 Wadleigh Street	1433
Write-ins	5

### CLERK – WARD SIX

(2 Year Term – Vote for one)

*IRENE D. WHITMORE, 348 Lake Street	792
CAROL P. MARSHALL, 5 Rice Street	678
Write-ins	2

### SELECTMEN – WARD SIX

(2 Year Term – Vote for three)

*IDA B. LAVOIE, 75 Linwood Street	1295
*NORMAND R. LAVOIE, 75 Linwood Street	1330
*ELLEN LORANGER, 41 Russell Street (write-in)	12
Write-ins	79

### ALDERMAN – WARD SEVEN

(2 Year Term – Vote for one)

*LORI CARDIN, 76 Marshall Street	1211
Write-ins	20

### MODERATOR – WARD SEVEN

(2 Year Term – Vote for one)

*PETER CURAN (write-in)	31
Write-ins (scattered)	143

### CLERK – WARD SEVEN

(2 Year Term – Vote for one)

*VALERIE A. DENAULT, 48 Burke Street	1175
Write-ins	0

### SELECTMEN – WARD SEVEN

(2 Year Term – Vote for three)

*LORRAINE M. SMART, 57 Newbury Street	1071
*JUNE M. CARON, 24 Montgomery Avenue	1099
*ANNE M. SIROIS, 57 Newbury Street	1134
Write-ins	4

### ALDERMAN – WARD EIGHT

(2 Year Term – Vote for one)

EILEEN P. DAWE, 9 Chaucer Road	629
*STEPHEN C. LIAMOS, 29 Spindlewick Drive	659
Write-ins	7



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## Municipal Government Report

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### **MODERATOR – WARD EIGHT**

(2 Year Term – Vote for one)

*PAUL E. STUDER, 97 Lille Road	1005
Write-ins	3

### **CLERK – WARD EIGHT**

(2 Year Term – Vote for one)

*"JOE" TARANTO, 5 Belgian Place (write-in)	10
Write-ins	108

### **SELECTMEN – WARD EIGHT**

(2 Year Term – Vote for three)

*ALBERT C. CERNOTA, 129 Shelley Drive	955
*EILEEN O'CONNELL, 145 Peele Road (write-in)	9
*ERIC SCHNEIDER, 19 Stanley Lane (write-in)	8
Write-ins (scattered)	57

### **ALDERMAN – WARD NINE**

(2 Year Term – Vote for one)

PAMELA A. SULLIVAN, 25 Marian Lane	342
MALCOLM M. LOWE, 6 Sheffield Road	452
*SCOTT A.COTE, 39 Tenby Drive	978
Write-ins	3

### **MODERATOR – WARD NINE**

(2 Year Term – Vote for one)

*MARK F. AVERY, 5 Westray Drive	1424
Write-ins	4

### **CLERK – WARD NINE**

(2 Year Term – Vote for one)

*ANN A. CORBETT, 168 Searles Road	1439
Write-ins	2

### **SELECTMEN – WARD NINE**

(2 Year Term – Vote for three)

*BARBARA B. SPACEK, 3 Lamb Road	1417
*"MIKE" POPOVICH, 6 Alex Circle (write-in)	9
*"DON" DILLABY, 27 Palisade Drive (write-in)	9
Write-ins (scattered)	71

### **OFFICIAL RESULTS MAYORAL RUN-OFF ELECTION DECEMBER 7, 1999**

DONALD C. DAVIDSON, 71 Browning Avenue	7141
*BERNARD A. STREETER JR., 26 Indiana Drive	7459
Write-ins	43

\*elected to a four-year term

NASHUA, NEW HAMPSHIRE -- FEBRUARY 1, 2000 RETURN OF VOTES -- 2000 PRESIDENTIAL PRIMARY REPUBLICAN										
WARDS:	1	2	3	4	5	6	7	8	9	Total
<b>FOR PRESIDENT</b>										
GARY BAUER	23	10	10	8	10	16	8	9	19	113
SAMUEL H. BERRY JR.	1	2	0	0	1	1	0	0	1	6
GEORGE W. BUSH	579	534	380	175	476	336	318	413	502	3713
KENNETH A. CAPALBO	0	0	0	1	0	0	0	0	0	1
"STEVE" FORBES	192	144	160	81	174	114	137	147	147	1296
MARK "DICK" HARNES	0	0	0	0	0	0	0	0	0	0
ORRIN G. HATCH	4	1	1	1	0	1	0	1	2	11
ALAN LEE KEYES	127	105	97	67	100	93	88	101	85	863
"ANDY" MARTIN	0	0	0	0	0	1	0	0	0	1
JOHN McCain	1080	899	719	293	800	514	537	779	851	6472
TIMOTHY LEE MOSBY	0	0	0	0	0	0	0	0	0	0
"TOM" OYLER	0	0	0	0	0	0	0	0	0	0
RICHARD C. PEET	0	0	0	0	0	0	0	0	0	0
DORIAN YEAGER	0	1	1	0	1	0	0	0	0	3
<b>FOR VICE-PRESIDENT</b>										
WILLIAM BRYK	135	147	122	75	152	106	117	107	109	1070
RUSSELL J. FORNWALT	148	115	110	71	107	87	90	99	90	917

# Municipal Government Report

NASHUA, NEW HAMPSHIRE -- FEBRUARY 1, 2000 RETURN OF VOTES -- 2000 PRESIDENTIAL PRIMARY									
DEMOCRATIC									
WARDS:	1	2	3	4	5	6	7	8	9 Total
<b>FOR PRESIDENT</b>									
"BILL" BRADLEY	692	562	584	277	582	455	497	551	581 4781
CHARLES BUCKLEY	2	2	1	2	5	6	4	0	2 24
WILLIE FELIX CARTER	2	0	0	0	1	0	1	0	0 4
RANDOLPH "RANDY" W. CROW	2	0	0	0	0	0	0	0	0 2
JOHN B. EATON	2	0	1	1	0	0	3	0	0 7
"AL" GORE	820	591	588	493	685	781	654	572	644 5828
MARK GREENSTEIN	0	0	0	0	0	0	0	0	0 0
VINCENT S. HAMM	0	0	0	0	0	1	0	0	1 2
HEATHER HARDER	1	2	0	2	0	0	1	0	0 6
THOMAS KOOS	0	0	0	0	0	0	0	0	1 1
LYNDON H. LaROUCHE JR.	0	3	1	1	1	3	0	1	1 11
NATHANIEL THOMAS MULLINS	0	0	0	0	0	2	0	0	0 2
EDWARD T. O'DONNELL JR.	0	0	0	0	0	0	1	0	2 3
JEFFREY B. PETERS	0	0	1	2	1	0	0	2	2 8
MICHAEL SKOK	1	0	0	0	0	0	1	0	0 2
"JIM" TAYLOR	0	2	1	0	0	1	2	0	1 7
<b>FOR VICE-PRESIDENT</b>									
"SAM" COSTELLO	144	107	131	121	176	147	144	117	126 1213
WLADISLAV DAVID KUBIAK	165	142	155	144	144	185	51	102	145 1233

## CITY OF NASHUA POLLING AREAS

<b>Ward 1</b>	BROAD STREET ELEMENTARY SCHOOL (Gym) 390 BROAD STREET
<b>Ward 2</b>	CHARLOTTE AVENUE ELEMENTARY SCHOOL (Gym) 48 CHARLOTTE AVENUE
<b>Ward 3</b>	AMHERST STREET ELEMENTARY SCHOOL 71 AMHERST STREET
<b>Ward 4</b>	LEDGE STREET ELEMENTARY SCHOOL 139 LEDGE STREET
<b>Ward 5</b>	MAIN DUNSTABLE ELEMENTARY SCHOOL 20 WHITFORD ROAD
<b>Ward 6</b>	FAIRGROUNDS JUNIOR HIGH SCHOOL 27 CLEVELAND STREET
<b>Ward 7</b>	DR. NORMAN CRISP ELEMENTARY SCHOOL 50 ARLINGTON STREET
<b>Ward 8</b>	BICENTENNIAL ELEMENTARY SCHOOL 296 EAST DUNSTABLE ROAD
<b>Ward 9</b>	NEW SEARLES ROAD ELEMENTARY SCHOOL 39 SHADY LANE

**NASHUA'S RESIDENT VITAL STATISTICS**

<b>YEAR</b>	<b>DEATHS</b>	<b>MARRIAGES</b>	<b>BIRTHS</b>	<b>CENSUS</b>
1920	466	585	786	28,379
1921	426	464	853	
1922	434	393	814	
1923	485	410	789	
1924	418	435	870	
1925	426	485	800	
1926	408	462	812	
1927	447	426	749	
1928	418	498	757	
1929	417	518	708	
1930	410	485	699	31,463
1931	418	589	685	
1932	350	546	677	
1933	432	662	636	
1934	442	713	648	
1935	426	699	655	
1936	444	650	625	
1937	441	742	628	
1938	409	602	659	
1939	410	445	636	
1940	345	479	661	32,927
1941	410	532	755	
1942	399	586	874	
1943	413	447	876	
1944	411	441	793	
1945	375	564	789	
1946	414	951	1114	
1947	458	879	1347	
1948	464	795	1247	
1949	423	694	1192	
1950	470	665	1133	34,669
1951	448	692	1263	
1952	457	680	1179	
1953	418	649	1181	
1954	449	612	1232	
1955	484	616	1236	
1956	470	667	1318	
1957	492	624	1410	

VITAL STATISTICS (CONT)

YEAR	DEATHS	MARRIAGES	BIRTHS	CENSUS
1958	511	652	1447	
1959	494	649	1384	
1960	486	560	1437	39,096
1961	520	584	1500	
1962	481	567	1621	
1963	530	592	1577	
1964	554	670	1689	
1965	580	683	1627	
1966	569	709	1552	
1967	584	834	1706	
1968	627	876	1903	
1969	716	978	1911	
1970	671	911	2002	55,820
1971	677	960	2042	
1972	701	994	1864	
1973	622	858	1803	
1974	436	897	1857	
1975	474	873	1715	
1976	551	891	1737	
1977	600	848	1911	
1978	669	785	1871	
1979	716	805	1979	
1980	735	810	2105	67,865
1981	665	942	2167	
1982	665	1044	2227	
1983	753	923	2197	
1984	676	974	2308	
1985	720	1010	2595	
1986	665	916	2676	
1987	765	921	2874	
1988	690	900	3017	
1989	682	899	3059	
1990	704	827	2993	79,662
1991	684	732	2758	
1992	727	711	2638	
1993	735	702	2650	
1994	730	747	2608	
1995	709	795	2572	
1996	735	753	2455	
1997	728	755	2416	
1998	740	663	2285	
1999	597	629	2257	

**FINANCIAL SERVICES DEPARTMENT**

<b>Treasurer &amp; CFO</b>	<b>Paul A. Martel</b>
<b>Comptroller</b>	<b>Carol A. Anderson</b>
<b>Administrative Assistant</b>	<b>Susan L. Decker</b>
<b>Secretary</b>	<b>Jean R. Roth</b>
<b>Deputy Treasurer</b>	<b>Susan M. Martinelli</b>
<b>Treasury Accountant</b>	<b>Rebecca Bisson</b>
<b>Supervisor, Motor Vehicle Registrations</b>	<b>Pauline M. Lucier</b>
<b>Asst. Supervisor, Motor Vehicle Registration</b>	<b>Fleurette Rioux</b>
<b>Motor Vehicle Clerk – FT</b>	<b>Sylvie D. Corriveau</b>
<b>Motor Vehicle Clerk – FT</b>	<b>Janet L. Durand</b>
<b>Motor Vehicle Clerk – FT</b>	<b>Louise Finney</b>
<b>Motor Vehicle Clerk – FT</b>	<b>Sheila Galipeau</b>
<b>Motor Vehicle Clerk – FT</b>	<b>Norma I. Graceffa</b>
<b>Motor Vehicle Clerk – PT</b>	<b>Jeni Courounis</b>
<b>Motor Vehicle Clerk – PT</b>	<b>Kimberly Humphreys</b>
<b>Motor Vehicle Clerk – PT</b>	<b>Deborah Martel</b>
<b>Motor Vehicle Clerk – PT</b>	<b>Brenda Sullivan</b>
<b>Traffic Violations Coordinator</b>	<b>Judy Miele</b>
<b>Accounts Payable Supervisor</b>	<b>Bernice N. Diggins</b>
<b>Accounts Payable Clerk</b>	<b>Ginger Brazas</b>
<b>Accounts Payable Clerk</b>	<b>Patricia Deforte</b>
<b>Accounts Payable Clerk</b>	<b>Naomi Patch</b>
<b>Financial Reporting Supervisor</b>	<b>Cindy J. Bielawski</b>
<b>Accountant Financial Reporting</b>	<b>Rean Lam</b>
<b>Accountant Financial Reporting</b>	<b>Patricia A. Lyons</b>
<b>Payroll Operations Coordinator</b>	<b>Barbara Anctil</b>
<b>Payroll Operations Coordinator</b>	<b>Sue Hill-McCarthy</b>
<b>Deputy Tax Collector/Collections Manager</b>	<b>Ruth E. Raswyck</b>
<b>Billing Coordinator</b>	<b>Denise Fitzpatrick</b>
<b>Accounts Receivable Accountant</b>	<b>Vacant</b>
<b>Customer Service Representative</b>	<b>Nancy Naples</b>
<b>Customer Service – Research</b>	<b>Dawn K. Roy</b>
<b>Customer Service Support – PT</b>	<b>Stella Billodeau</b>

In Fiscal Year '99 the department was reassigned the Payroll function from the Human Resources Department where it had been for a number of years. Other units within the department have experienced significant changes to policies and procedures.

The Financial Services Department consists of seven distinct units:

**TREASURY** – This is responsible for processing all of the “City’s cash deposits” and investment of City funds. The Treasurer is responsible for investing the City’s capital, maintaining banking relationships and disbursement of City obligations. The Treasurer is also responsible for the management of the City’s debt. The resolution of the State Funding of education known as the Claremont II decision resulted in many changes to the method of property taxation and resulted in the City receiving an additional

\$23,000,000 in state funding for education. The City also had their Bond Rating upgraded by Moody's Investors Service by two levels from A1 to Aa2, and an increase from AA to AA+ by Standard and Poor's. These upgrades are significant as the city looks ahead to significant capital projects that will be funded through long term bonds.

**FINANCIAL REPORTING** - This unit is responsible for the accounting, reporting, auditing and budgeting functions for the City of Nashua culminating in monthly financial reports, annual budget and audit reports, by-monthly warrants and numerous other products to assist the City's residents, boards, elected officials, division and department heads and staff. The FY '99 audit conducted by Plodzik & Sanderson, PA was completed without any significant financial findings.

**PAYROLL** - The payroll function was returned to the Financial Services Department when the Human Resource Department was reorganized. The payroll unit which consists of two full time and one part time person handles the payroll for the city's 2,550 employees.

**COLLECTIONS** – The collection unit has the responsibility to bill and collect in excess of 52,000 property tax bills and approximately 72,000 waste water bills. In addition, solid waste tipping fees and the various fees generated by the Sealer of Weights and Measures are also collected by this unit. The waste water department changed their method of billing this year which predicated extra work by this unit.

**MOTOR VEHICLE AND TRAFFIC VIOLATIONS** – This unit's primary responsibility is the registration of motor vehicles for Nashua residents and the collection of parking violation tickets. In January of 1999 the unit began the distribution of newly re-designed license plates. Previously the City only issued plates for new registrations. In 1999 only numerical and initial passenger plates were issued, the year 2000 the state will be issuing the remainder of the plate types.

The City of Nashua pioneered the mail in vehicle registration system where renewal notices are mailed out mid-month prior to the registration month. Again this year we have experienced long lines at City Hall waiting to register motor vehicles at the end and beginning of each month. To avoid these lines we encourage you to mail in your renewal papers. The City requires that all parking violations be paid prior to registration of any motor vehicle. In addition, the City has been cooperating with area towns in a reciprocal agreement to not register any Nashua resident's motor vehicle with outstanding parking violations in other communities.

**ACCOUNTS PAYABLE** -- All of the City's obligations are processed (exclusive of the School Department) by this unit. The unit processes all payment requisitions, invoices and other documents required to pay the City's obligations on a timely basis. Accounts Payable staff coordinate the process with the Financial Services, the Purchasing Department in addition to Division Directors and Department Heads.



## **HUMAN RESOURCES DEPARTMENT**

**Human Resources Manager  
Human Resources Assistant  
Human Resources Specialist P/T  
Human Resources Coordinator**

**Jane Joyce  
Barbara Cote  
Diane Denning  
Gary Diaz**

The mission of the Human Resources Department (HR) is to ensure that the standards of employment are applied in a fair and equitable manner to all employees and applicants in accordance to all applicable State and Federal rules and regulations. In addition, Human Resources provides comprehensive administrative support through personnel policies and general activities to all City departments consistent with organizational objectives.

The duties and responsibilities of HR include, but are not limited to, recruitment, budgeting, forecasting, staff development, staffing analysis, performance evaluation, and the implementation of programs, which further enhance the services rendered to the City of Nashua and its citizens. One of the primary goals is to ensure that all policies and procedures governing employment are implemented in a fair and equitable manner.

Human Resources has continued in its role as an active member of the City's Negotiating Team in collective bargaining with the United Auto Workers (UAW) Professional and Clerical/Technical Unit employees, The Federation of State, Country, and Municipal Employees (AFSCME) representing the employees of Public Works Division, and the International Association of Firefighters (IAFF) representing employees of the Fire Department. The negotiations for the two UAW Units are nearing completion. The Agreement between the City and AFSCME was signed on October 19, 1999 and the Agreement between the City and the IAFF was signed on October 7, 1999.

During fiscal year 2000, the Human Resources Department managed a comprehensive Professional Development Program that further honed the abilities of City employees to meet the operational needs of the City of Nashua in a more effective and efficient manner. As a result of the needs assessment survey conducted last fiscal year, over 700 employees received in-service training, such as; Diversity Training, Effective Communication Strategies for Managers, EAP/FMLA/Sexual Harassment Training, Performance Evaluation Training, and several Computer Training courses. Human Resources is in the process of coordinating on-site Conversational Spanish Classes to begin August 29, 2000. These classes are structured for employees who are either in customer service and/or community service positions. It is our intention to continue to build on the Professional Development Program to assist our employees in their efforts to provide the best service possible to Nashua and her citizens.

Nearly 1400 applications for employment were reviewed during fiscal year 2000 as demonstrated below:

<b>Categories of Employment</b>	<b>Fiscal Year 2000</b>
FULL TIME/REGULAR POSITIONS	
• Applicants:	1075
PART TIME POSITIONS:	
• Applicants:	117
SUMMER/TEMPORARY POSITIONS	
• Applicants:	194
TOTAL APPLICATIONS FOR EMPLOYMENT: (note: Other than Library, Uniformed/Sworn Police positions, and Nashua School District)	1386
TOTAL EMPLOYED AS OF JUNE 30, 2000: (Regular <u>full-time equivalent employees</u> [FTE] including Library and all Police and Fire Department employees)	788.7125

The total number of positions funded for fiscal year 2000 was 802 regular full time positions, 53 part time positions and approximately 65 temporary seasonal positions.

**PURCHASING DEPARTMENT**

**Purchasing Manager**  
**Purchasing Agent II**  
**Purchasing Agent I**  
**Printing Technician**  
**Mail Messenger**

**Janice A. Tremblay, CPM**  
**Mary Sanchez**  
**Julie Marchese**  
**Ralph B. Jackson**  
**Carole Gaffney**

The department has continued to provide critical services to all city departments. We went through a significant restructuring of the Purchasing department this year due to retirements of key personnel. Nevertheless, we work continuously to find ways to work smarter, not harder. We have enhanced our Blanket order program, building on an idea that proved valuable last year and broadening the scope.

A revised, updated Purchasing Manual was completed in late December and presented to the Board of Aldermen for approval of proposed changes to NRO's as they applied to the Purchasing function. The final version was distributed to all department heads. The Purchasing department has worked diligently to communicate proper procedures for preparing requests for purchase.

Ralph Jackson, the city Print Shop Technician, continues to provide cost effective, timely printing and graphics services to all city departments. Annual activity exceeds 4 million ink impressions and includes this City Annual Report, the City budget, and an assortment of printed items, forms and reports. During this year we worked more closely with the School Department in supporting many of their printing needs. We were able to provide substantial savings for them as compared to outsourcing.

The Annual City Auction was held again this year. Once again, faithful city employees, family and friends lent a willing hand to make the event a success. The city realized a profit of over \$5000. Bicycles, office furniture, and assorted electronic equipment were the big sellers this year.

***City Hall Building Maintenance:***

**Building Manager**  
**Building Maintenance Specialist**  
**Custodian II**  
**Custodian I**  
**Custodian I**

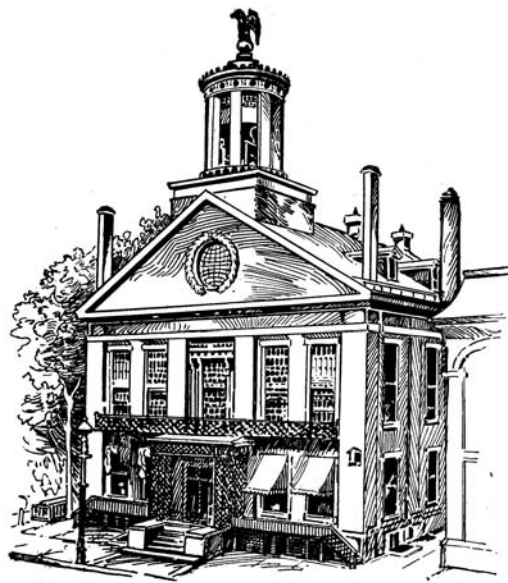
**Ron E. Jenkins**  
**Roger J. Bertrand**  
**Edward S. Leary**  
**Robert Fernandes**  
**Steve Bibbo**

We continued programs planned and started in FY99 in support of efforts to improve the appearance of City Hall. During this year wiring has been replaced in many key areas. Air conditioning was repaired/replaced in several general office areas. Always ongoing

is the repainting of City Hall areas: work was begun on walls and ceilings of the first floor rotunda area.

The night Custodial crew was re-organized this year to provide a more focused work effort. This approach has proven to be successful in building a sense of team effort among the night crew.

Completion of the conversion of the heating system at 14 Court Street was accomplished this year. This will allow for lower heating bills for occupants of that building. This is a computer-controlled system; occupants of the building as well as our own Building Maintenance staff were trained in its proper operation.



CITY HALL.

### **From the Municipal Report for the Year Ending 1902**

Completed in 1843, Nashua's first Town – then City – Hall was located on the east side of Main Street near the site of the County Records Building on Temple Street, built in 1866. The architectural lines were incorporated into the present-day City Hall, which was constructed in 1939 at 229 Main Street. That project was funded, in part, with federal assistance under the Roosevelt Administration's work relief programs. The eagle atop the present City Hall, though a close copy, is not the original.

**COMMUNITY DEVELOPMENT DIVISION**

**Roger C. Hawk**  
**Jean Lyons**

**Director of Community Development**  
**Administrative Assistant II**

The City of Nashua and the entire region continue to experience strong economic prosperity. Development activity, as evidenced by both building permits and development approvals from the Planning Board continue at a fast pace. The region has experienced yet another year of below 3% unemployment. This low unemployment rate coupled with a diminishing supply of undeveloped land has caused the Master Plan Committee to look closely at what the city may look like when it is completely built-out. The community has also come to realize that critical open lands need to be protected for open space and recreation needs of future generations.

The Community Development Division played an important role in the negotiations and acquisition of land near the Yudicky property and worked with a consultant to complete a master plan for a new southwest park on this property. The Community Development Division also assisted the School Board in finalizing the location for the new Nashua High School-North off Broad Street.

After more than eight years of effort from many individuals, the new Nashua Heritage Rail Trail construction was completed. This new pedestrian/bike trail will serve as one of the critical links of a growing alternative transportation network that will soon include the bike trail along the Broad Street Parkway and a two mile riverfront park, all of which connect to Mine Falls Park.

The Community Development Division continued to serve as the City coordinator for the Broad Street Parkway project. The Parkway is now into final engineering design. A number of properties have been acquired for the project and it is expected that construction will commence in 2002.

Another transportation initiative that has made significant progress is the return of passenger rail service to Nashua. Through the efforts of the Mayor, Community Development Division, Nashua Regional Planning Commission and the New Hampshire Department of Transportation, initial federal funding for the design of the project has been secured. The NHDOT will be hiring a consultant in the coming year to undertake the engineering design for the track improvements.

Downtown revitalization efforts continue to demand considerable energy from the Division. In addition to the Downtown Specialist's successes in securing strong new downtown retailers, he has continued to work with Destination Downtown to ensure that quality downtown events are produced. The rejuvenation of the public spaces in Railroad Square has fostered private sector reinvestment interest. Community Development staff have put considerable effort into the revitalization of this area and are working closely with property owners to bring this area into the mainstream of the downtown. Community Development is also working closely with the Nashua Arts and

Humanities Coalition to pursue the development of a new performing arts center in the downtown.

The completion of the draft Master Plan for the City has generated considerable interest through the community participation meetings that were held throughout the summer of 2000. It is expected that the master plan will be finalized and adopted before July 2001.

### **NASHUA CITY PLANNING BOARD (NCPB)**

<b>Bette Lasky</b>	<b>Chair</b>
<b>Frank Bolmarcich</b>	<b>Vice Chair</b>
<b>Robert Rheahme</b>	<b>Secretary</b>
<b>Ken Dufour</b>	<b>Member</b>
<b>Claire McGrath</b>	<b>Member</b>
<b>William P. Slivinski</b>	<b>Member</b>
<b>Mayor Donald Davidson</b>	<b>Ex-Officio Member (Term ended 1/9/00)</b>
<b>Mayor Bernard Streeter</b>	<b>Ex-Officio Member (Term commenced 1/9/00)</b>
<b>John Vancor, City Engineer</b>	<b>Ex-Officio Member</b>
<b>Malcolm (Mike) Lowe</b>	<b>Mayor's Representative Member</b>
<b>Kathy Hersh, Alderman</b>	<b>Representative Ex-Officio Member</b>
<b>Kevin McAfee, Alderman</b>	<b>Representative Ex-Officio Alternate</b>

#### **Overview**

The Nashua City Planning Board is comprised of appointed members charged with assessing various City policies and programs. The Board advises different agencies regarding public facilities and capital projects or improvements and formulates recommendations on directing the future growth of the City. Preparation and implementation of the City Master Plan are a primary responsibility of the Planning Board. The Planning Board also has legal duty for the review and approval of all plans for the subdivision of land into lots, and all site plans for any new or expanded multi-family, commercial or industrial facilities. The Planning Board is working on updating the City Wide Master Plan after completing the Southwest Quadrant Master Plan.

#### **Summary**

During Fiscal Year 1999-2000, the Nashua City Planning Board, with technical assistance provided by the Planning Staff, reviewed and approved 32 subdivisions and 114 site plans.

Of these subdivisions, 188 residential lots and 8 industrial lots were created. Also, the Planning Board considered numerous major resolutions and ordinances and sent recommendations regarding them to the Board of Aldermen and its applicable committees in Fiscal Year 1999-2000.

The Planning Board accepted the first final draft of the citywide Master Plan update on March 02, 2000 and it was distributed for comment. A citywide charrette/public comment meeting was held at Nashua High School on May 20, 2000. It was followed by 2 neighborhood meetings in June 2000 with 7 more meetings to follow in the next fiscal year when it is envisaged the Master Plan will be adopted by the Planning Board.

**NASHUA CONSERVATION COMMISSION (NCC)**

**Kathryn Nelson**  
**Jack Currier**  
**James Banow**  
**Linda Bretz**  
**Russ Boesch**  
**Beth Chestnutt**  
**Sara Osborne**  
**Bob Campbell**  
**Tabatha Pellerin**

**Chair**  
**Vice Chair**  
**Treasurer**  
**Clerk**  
**Member (Resigned 4/00)**  
**Member**  
**Member**  
**Alternate (Resigned 5/00)**  
**Alternate**

***Overview***

The NCC's mission is to protect Nashua's natural resources based on the 1991 City Wetlands Ordinance and the 1998 Water Supply Protection District Ordinance. The NCC works with city and state agencies to review any impacts to buffers and wetlands and land development plans. Members take site walks, use reports written by licensed soil scientists, and listen to presentations by applicants or their representatives to evaluate potential environmental effects of proposed activities in the protected wetlands.

The NCC makes recommendations based on this information for approval (and occasionally denial), often with stipulations to better protect the wetlands. Stipulations may include mitigation, conservation easements, or other measures. Recommendations go to the Nashua Zoning Board of Adjustment who authorize special exceptions, and to the New Hampshire Wetlands Bureau.

***Summary***

Activities include:

- reviewing dredge and fill applications
- providing public education
- preserving, protecting and sometimes purchasing open space
- participating in state and local legislation to protect our natural resources
- obtaining conservation easements
- mitigating for disturbed wetlands
- working with the NH Department of Transportation (DOT) on highway projects
- participating in education programs

The NCC convenes on the first and third Tuesdays of each month at 7:15 p.m. in City Hall, except for the months of July and August when one meeting is held in each month.

## **NASHUA HISTORIC DISTRICT COMMISSION (NHDC)**

<b>Mark White</b>	<b>Chair</b>
<b>Michael Findley</b>	<b>Registered Architect</b>
<b>Frank Mellen</b>	<b>Non-profit Historic Association</b>
<b>Dean Sena</b>	<b>Resident, Historic District</b>
<b>Les Blundon</b>	<b>Alternate</b>
<b>Mayor Donald Davidson</b>	<b>Ex-Officio Member (Term ended 1/9/00)</b>
<b>Mayor Bernard Streeter</b>	<b>Ex-Officio Member (Term commenced 1/9/00)</b>

### ***Overview***

On July 9, 1980 the Nashua Historic District Commission was established by the Board of Alderman to enhance, recognize and strengthen Nashua's heritage. The NHDC is responsible for the review and approval of all building permit applications located within the Nashville Historic District. On occasion, the NHDC is also asked to comment regarding applications scheduled before various city boards in reference to the historic significance of properties both within and outside of the historic district.

### ***Summary***

With technical assistance from the Planning Department staff during Fiscal Year 1999/2000, the NHDC reviewed and acted upon the following business:

Sign applications:	4
Site plan concept review:	1
Building permit applications:	6



**PLANNING AND BUILDING DEPARTMENT**

<b>Roger L. Houston, AICP</b>	<b>Planning and Building Director/Manager</b>
<b>Michael Yeomans, AICP</b>	<b>Deputy Manager Development Review</b>
<b>Carter Falk, AICP</b>	<b>Deputy Manager Zoning</b>
<b>Mark Archambault, AICP</b>	<b>Planner I</b>
<b>Richard Sawyer</b>	<b>Planner II</b>
<b>Linda Taylor</b>	<b>Administrative Assistant II (Zoning)</b>
<b>Christine Webber</b>	<b>Administrative Assistant I (Planning)</b>
<b>William P. Walsh, CBO</b>	<b>Code Official</b>
<b>Michael Santa, CBO</b>	<b>Plans Examiner</b>
<b>Russell Marcum</b>	<b>Building Inspector</b>
<b>Francis Leahy</b>	<b>Electrical Inspector</b>
<b>Tedd P. Evans</b>	<b>Plumbing Inspector</b>
<b>Bruce W. Buttrick</b>	<b>Mechanical Inspector</b>
<b>Sandra Bastien</b>	<b>Building Clerk</b>
<b>Matt Gough</b>	<b>Assistant Plans Examiner</b>
<b>Laura Games, Esq.</b>	<b>Enforcement Prosecutor</b>
<b>Nelson Ortega</b>	<b>Code Enforcement Officer II</b>
<b>Thomas Malley</b>	<b>Code Enforcement Officer I</b>

Responsibilities and functions of the Nashua Planning and Building Department encompass a wide spectrum of topics and issues. They range from reviewing current development plans and building permits and certificate of occupancy issuance to conducting long range comprehensive planning aimed at guiding future development and promoting responsible managed, quality growth within the community. The Department is committed to public safety and total quality through excellent customer service and continuous improvement in our operations.

Nashua continues to promote quality and sound land use planning with the objective of protecting valuable natural resources, planning for necessary future public infrastructure improvements, and working toward achieving a proper balance of safe, attractive and fiscally sound development.

The Planning and Building Department provides technical expertise and services in an advisory capacity to the Nashua City Planning Board, the Zoning Board of Adjustment, Capital Improvements Committee, the Building Code Board of Appeals, and the Board of Aldermen and its various committees through the development of land use policies, resolutions, and ordinances. In addition, the Department provides, as needed, professional support services to the Nashua Historic District Commission, the Nashua Conservation Commission, Nashua Heritage Trail Committee, Urban Trails Committee, Facilities Committee, and others as requested. The Department enforces all the ordinances and codes under its jurisdiction with the new Code Enforcement Section.

In addition to its regular daily functions and responsibilities, the Planning Department provided assistance to and initiated the following special processes, projects, reports, analyses, and studies during Fiscal Year 1999-2000:

**Staff Reports:** The Planning and Building Department completed 146 detailed reports or reviews on site and subdivision plans for the Nashua City Planning Board. The reports are delivered to the Planning Board prior to the meeting date. This process gives the Board better information to assist them in their decision process. Also, the Department provided the Zoning Board of Adjustment reports on use variances to aid in their decision process.

**Automation of Records:** The Planning and Building Department is continuing its automation of its record system. Stephanie Bouchard, a volunteer from the community has and continues to graciously give her time in helping the Department achieve this long term objective. This process and completed system to date has been a useful tool to quickly retrieve information on past development applications and provide more timely assistance to our customers.

**Capital Improvements Program:** The Planning and Building Department is the primary agency responsible for coordinating and preparing the Capital Improvements Budget and Six-year Plan. The Capital Improvements Committee is a subcommittee of the Planning Board established by City Charter that annually recommends a fiscal year capital improvements program outlining long range needs and anticipated expenditures.

**Bond Rating Preparation:** The most current statistics available were obtained for preparation of Nashua's Official Statement including, history, population, economy, planning and development, housing costs, employment base, largest employers, retail sales, unemployment, building permits, and state tax receipts. This information and that contained in the Capital Improvements Plan were contributing factors in the City obtaining a favorable interest rate on its bond issues.

**Master Plan:** The city-wide Master Plan update to the 1985 plan was drafted and staff is receiving comments. A citywide public charrette was held in May 2000 and the Department is going to conduct a series of neighborhood meetings to obtain comments about the future of the city. The process will be called Vision 2000 and hopefully let the citizens participate in the master plan process by going to them. The first meeting in June was a great success. It is hoped to have the Master Plan adopted sometime in early 2001.

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## Municipal Government Report

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**Development:** The Planning and Building Department reviewed the plans and construction of:

### **Industrial/Office – 305,176 square feet**

1,316 sq. ft.	Law Enterprises addition
1,600 sq. ft.	Centour Vacuum addition
1,908 sq. ft.	Stylianios addition
2,310 sq. ft.	1450 Assoc. LLC hanger addition, Boire Field
4,800 sq. ft.	Stein Realty addition
8,960 sq. ft.	Citizen Bank redevelopment, Main St
9,600 sq. ft.	Worthen Industries addition
12,000 sq. ft.	Frangoudis hangers (2), Boire Field
14,500 sq. ft.	Law Realty Warehouse addition
15,000 sq. ft.	Keyson Airway hanger, Boire Field
25,518 sq. ft.	Nashua Police Station addition, Panther Dr
50,000 sq. ft.	2 <sup>nd</sup> Generation/Westwood Park
70,000 sq. ft.	Tana Properties
87,664 sq. ft.	Delta Education addition, Northwest Blvd

### **Commercial - 170,900 square feet**

1,250 sq. ft.	Dunkin Donuts, Amherst St
1,500 sq. ft.	Ocean Scuba addition, East Hollis St
2,050 sq. ft.	McMulkin Chevy Used Cars
3,000 sq. ft.	Mobil Oil/Fazio, Amherst St
3,055 sq. ft.	Mobil Oil, East Hollis St
3,200 sq. ft.	Toyota of Nashua
4,000 sq. ft.	Lynch barn, Main Dunstable Road
4,700 sq. ft.	Rapid Finishing, Simon Street, addition
8,850 sq. ft.	Campers Inn, Amherst Street, addition
9,650 sq. ft.	Tulley Buick, 147 Daniel Webster Hwy, addition
10,700 sq. ft.	Tulley Buick, 147 Daniel Webster Hwy
11,945 sq. ft.	Creative Years Daycare, Broad St
27,000 sq. ft.	Peter's Honda addition, Amherst St
80,000 sq. ft.	Maplewood Community Center

### **School – 430,000 square feet**

430,000 sq. ft.	Nashua High School North, Nesenkeag Drive
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### **Residential - 203 units**

9 elderly housing units	Sequel Development
14 mature living units	Maplewood Colony Club
22 elderly housing units	Nashua Housing Foundation
22 single family cluster	Sky Country Estates
42 additional rooming house units	23-25 Temple St. (Old YMCA building)
46 elderly housing units	Southern NH Services
48 remaining unbuilt condo units	Meadowview Phase IV

**Miscellaneous Fees and Contributions:** The Department assesses and collects school impact fees. In addition to this, the Department administers the collection of contributions for new subdivisions/site plans; sidewalk contributions and the Heritage Trails (UTA) fund accounts.

**Transportation:** The Planning Department continues to be an active member of the Nashua Area Transportation Study (NATS) Technical Advisory Committee. This Committee membership consists of representatives from the region's municipalities, and the state/federal transportation departments. The Department also assisted in working with the City's consultants on the Broad Street Parkway and the T21 enhancement and CMAQ grant program.

**Construction:** During Fiscal Year 1999-2000, the Building Section issued 2,075 building related permits. Of these, 1,211 were structural building permits with a construction value of \$88,114,034. The Department conducted 8,978 inspections in the issuance of these permits.

The summary of construction activity is listed below:

	<u>Number of Buildings</u>	<u>Number of Units/Rooms</u>	<u>Valuation of Construction</u>
<b>New Residential Housing</b>			
Single family detached	113	113	\$12,313,629
Single family attached (townhouses)	48	48	4,400,000
Five or more family buildings	<u>3</u>	<u>91</u>	<u>4,642,696</u>
<i>Total new residential housing</i>	<i>164</i>	<i>252</i>	<i>\$21,356,325</i>

**Demolitions/Razing of Buildings**

Single family detached	8	8
All other buildings/structures	<u>14</u>	
<i>Total demolitions/razing of buildings</i>	<i>22</i>	

	<u>Private Buildings</u>	<u>Public Buildings</u>	
<b>New Non-Residential</b>			
Amusement, social, recreational	1		\$337,000
Churches, other religious	1		2,330,000
Parking garages (open decked)	2		2,326,000
Service stations, repair garages	1		270,000
Offices, banks professional buildings	2		1,218,600
Stores, consumer services	7		2,215,400
Other non-residential buildings (includes sheds)	88	<u>2</u>	1,357,291
Structures other than buildings (includes in-ground pools)	<u>19</u>		<u>618,200</u>
<i>Total new non-residential</i>	<i>121</i>	<i>2</i>	<i>10,672,491</i>

## Municipal Government Report

### Additions/Alterations/Conversions

Residential	429		\$5,908,734
Includes 1 additional dwelling unit conversion			
Non-Residential, non-housekeeping	193	<u>11</u>	43,155,292
Residential garages/carports	<u>27</u>		<u>416,725</u>
<i>Total additions, alterations, conversions</i>	<i>649</i>	<i>11</i>	<i>49,480,751</i>

### Construction valued \$500,000 or more

#### Residential:

1-11 Georgetowne Dr – Condominiums (6 units)	\$550,000
2-12 Georgetowne Dr – Condominiums (6 units)	550,000
13-23 Georgetowne Dr – Condominiums (6 units)	550,000
14-24 Georgetowne Dr – Condominiums (6 units)	550,000
47-57 Georgetowne Dr – Condominiums (6 units)	550,000
48-58 Georgetowne Dr – Condominiums (6 units)	550,000
59-69 Georgetowne Dr – Condominiums (6 units)	550,000
60-70 Georgetowne Dr – Condominiums (6 units)	550,000
143 Ledge St, Building 1 – Elderly housing (36 units)	1,831,518
143 Ledge St, Building 2 – Elderly housing (46 units)	2,611,178

#### Commercial:

486 Amherst Street – Cabletron System – alterations	\$500,000
172 Kinsley St – St. Joseph Hospital – Breast health diagnostic	500,000
91 Northeastern Blvd – Teredyne – clean rooms	500,000
4 Merritt Parkway – Daycare center	520,000
11 Tara Blvd – Sheraton – roof system	540,400
99 Perimeter Rd – Hanger -- addition	550,000
30 Broad St – Creative Years Child Care	554,342
11 Tara Blvd – Sheraton – alterations	559,000
130 Spit Brook Rd – Grace Lutheran Church	598,409
266 Daniel Webster Hwy – DSW Shoe Warehouse – alterations	600,000
110 Spit Brook Rd – Compaq, Building ZK01 – alterations	640,000
633 Amherst St – CVS Pharmacy	650,000
119 Perimeter Road – Hanger	650,000
20 Merritt Parkway – office building	698,600
7 Coliseum Ave – Senior Center – alterations	700,000
254 Daniel Webster Hwy – stores – alterations	700,000
Shakespeare Rd – City communication tower/shelter shed	700,000
275 Amherst St – Ruby Tuesday's Restaurant	725,000
575 Amherst St – Nim-Cor – addition	800,000
65 Spit Brook Rd – Sanders – alterations	870,000
117 Elm St – Elm St Junior High School – alterations	911,000
310 Daniel Webster Hwy – Target - parking garage	1,000,000
9 Townsend West – Adaptec, Inc. – alterations	1,000,000
124 West Pearl St. – New England Telephone – alterations	1,006,000
2 Sawmill Rd – Waste Water Treatment Facility – storage tanks	1,154,000
2 Sawmill Rd – Waste Water Treatment Facility – alterations	1,229,000

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## City of Nashua

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172-174 Daniel Webster Hwy – Lovering Volvo	1,450,000
300 Amherst St – Peter’s Honda	1,900,000
80 Northwest Blvd – Delta Education	2,085,000
118 Spit Brook Rd – Oracle, Phase II – parking deck	1,326,000
118 Spit Brook Rd – Oracle, Phase II – addition fit-up	2,300,000
449 Broad St – Resurrection Church	2,330,000
147 Daniel Webster Hwy – Tulley BMW – addition	2,500,000
118 Spit Brook Rd – Oracle, Phase II – addition	3,750,000
0 Panther Dr – Nashua Police Dept – addition/alterations	4,000,000

**Total building (structural) permits issued:** 808 residential, 403 commercial **1,211**

**Total construction value for permits** **\$88,114,034**

Includes:

110	Signs	
183	Miscellaneous/Out of Scope	\$6,036,967
1	Mobile home	45,000
10	Mobile home replacements	522,500
1	Conversion of additional dwelling unit	700

**Total all building related permits:** 1,487 residential, 588 commercial **2,075**

Includes electrical, plumbing, mechanical, fire suppression, and demolition permits

**Enforcement:** In 1998 an Enforcement Section of the Department was formed from the existing Housing Section. This Section is charged with enforcement of all Department related functions such as housing and building codes, zoning ordinance, site plan, subdivisions, wetlands, and illegal signs.

*Housing:* During FY 1999-2000, more than 1,706 housing inspections were conducted that resulted in 309 warnings and 272 citations being issued. No cases required prosecution. Two multifamily buildings were condemned and ordered vacated. Of these two, one was brought up to code while the other is still condemned. This outstanding condemnation forced the owner to sell. The new owner is currently renovating the building.

*Zoning/Building/Site Plan:* More than 440 violations were issued. Of these 440, 7 required prosecution in District Court.

*Activities of Special Note:* The enforcement section filed an order in District Court to raze or repair the hazardous building known as the Bahama Beach Club on 238 Amherst Street. This building had been broken into numerous times and several fires had been set. The building has since been demolished. Because of personal safety concerns when dealing with adverse situations, enforcement officers received safety training as well as certification training in the use of pepper spray. In addition, one of our enforcement officers received prosecutor training.

**URBAN PROGRAMS DEPARTMENT**

**Paul Newman**  
**Klaas Nijhuis**  
**Alan Manoian**  
**Robert Sousa Jr.**  
**Sheila O’Riordan**

**Manager**  
**Deputy Manager for Housing**  
**Deputy Manager for Downtown Development**  
**Project Specialist**  
**Grant Management Specialist**

**Background**

The activities of the Urban Programs Department are principally targeted to the following, reflecting the mandates of the Federally-funded programs which the department administers:

- revitalization of Downtown Nashua
- affordable and decent, safe housing for families, elderly and special needs populations
- emergency shelter for the homeless
- transit services for the mobility-impaired
- facilities and services to provide education, job training, health, nutrition, and recreational assistance to those in need.

The Department focuses its efforts on inner-city neighborhoods and the downtown, to assist in revitalizing them and to eliminate substandard housing and blighting influences.

Many of the department's activities are accomplished with the cooperation and participation of other City agencies and departments, such as the Public and Environmental Health, Public Works, Building and Planning Departments, the Nashua Housing Authority, and numerous local non-profit organizations.

Additionally, the Department oversees the operation of the Nashua Transit System (NTS), consisting of Citybus and paratransit services.

**Statistical Highlights of Fiscal Year (FY) 2000**

The Department oversaw expenditures totaling \$2,633,213 in FY 2000, compared to \$3,276,711 in FY 1999. Over 97% of these funds were from sources other than the City. Community Development Block Grant (CDBG) funds in the amount of \$1,138,876 were expended in FY 2000, compared to \$940,480 in FY 1999. The transit system operated at a cost of \$989,059, compared to \$1,013,629 in FY 1999, and \$78,983 was expended on capital transit items. The volume of housing rehabilitation was \$346,105, compared to \$971,642 in FY 1999.

**Community Development Block Grant**

- **David Deane Skate Park**

As a mutual undertaking with the Public Works Department (DPW), this department procured and negotiated the services of Team Pain of Florida to design and construct the skate surface, monitored the contract, and paid for \$137,000 of the actual construction cost through the CDBG. Site preparation, grading, landscaping, utilities and other work were performed by the DPW. The work began in September 1999 and was essentially finished by mid-December. The grand opening celebration was in April 2000.

At 9,500 square feet, the park is one of the largest in New England and one of the few custom-designed and built by the shot-crete method (similar to swimming pools). It features a variety of skating ramps, half-and-quarter-pipes, and a bowl for advanced skaters.

- **Sidewalk Construction/Reconstruction**

Sidewalk reconstruction begun the prior year in the French Hill neighborhood was completed.

- **Nashua Heritage Rail Trail**

This trail lies along the former rail bed of the Worcester & Nashua Railroad. The land was acquired a few years ago. This year the walking/biking trail was constructed along its length, from Main Street to Will Street, parallel to West Hollis Street. Since its completion it has become very popular with walkers, joggers, bicyclists, and stroller-pushers.

- **Hunt Memorial Building**

A contract was awarded for the construction of a handicapped access ramp and a handicapped access bathroom on the first level. The expected completion time for the construction is the winter of 2000.

- **Adult Learning Center**

The roof replacement over the gymnasium/auditorium at 4 Lake Street was completed this year.

- **Acquisition of DAV Hall by the Police Athletic League**

CDBG funds made possible the acquisition of the former Disabled American Veterans' building at 31 Cross Street. It will be used for children's programs, a dental clinic, and other services useful in the neighborhood.

- **Nashua Youth Council**

Roof and skylight replacements were completed at 112 West Pearl Street, offices of the Council.

- **Girl's Inc.**

Two new accessible bathrooms were built for the early childhood program at the Burke Street facility of Girl's Inc.



- **Fourteen Court Street**  
Architectural and engineering evaluations were prepared to determine the need for and the projected cost of building system updates and improvements at this City-owned facility. The American Stage Festival and the Nashua Symphony Association have occupied this building in recent years.
- **Railroad Square Park Restoration**  
The major final phase of the restoration was completed with the installation of a military veterans' memorial brick walkway. The Veterans Memorial Committee organized the inscription of almost 2,000 bricks with the names of veterans. Proceeds from the sale of the bricks and funds provided by the City were used to commission a series of 10 new monuments flanking the sides of the walk. The monuments serve to remind us of the major military engagements of our country, and to honor those who sacrificed for their country. The walk and monuments were dedicated at a grand ceremony on Veterans Day 1999, attended by Governor Jeanne Shaheen and many others.
- **Human Services Program Support**  
Continuing support of the following programs, which principally benefit lower-income Nashua residents, was provided to the:
  - Boys and Girls Club of Greater Nashua
  - Greater Nashua Council on Alcoholism
  - Nashua Soup Kitchen and Shelter
  - Neighborhood Health Center of Greater Nashua
  - Greater Nashua Housing and Development Foundation
  - French Hill Neighborhood Housing Services

### **Affordable Housing**

- **HOME Rental Housing Program**  
In FY 2000, the Greater Nashua Housing and Development Foundation completed construction on a new, two-building rental housing project at the corner of Ash and Central Streets. Total development costs were \$265,000, with \$25,000 coming from the CDBG and \$205,000 from the HOME program.

Planning and predevelopment work started on the conversion of the St. Louis de Gonzague School to a 22-unit elderly housing project. The total development cost for this project is \$2.735 million. The project will receive \$900,000 in HOME funds and \$20,000 from CDBG.

- **Housing Improvement Program (HIP)**  
Three single, and two multi-family projects were completed with HIP funds. These buildings were improved with a total of \$57,105 of HIP monies. Assistance is targeted to buildings owned and occupied by low-income families in the Tree Streets, Crown Hill, and French Hill neighborhoods. Several new projects have received funding commitments during FY 2000, and are expected to be completed in FY 2001.

- **Lead Paint Abatement and Control Program (LPAC)**  
The City of Nashua is one of seven sub-recipients of a New Hampshire Housing Finance Authority administered HUD Lead Hazard Reduction Grant. The City is receiving approximately \$503,000 out of the State's \$2.7 million award. To date, the City has completed 29 of the 57 units committed in the program; the balance of the units have been bid out and will be completed in 2001. A number of these units had children with elevated blood lead levels.

Where applicable, and as required to make the projects work, HIP monies are used to match the LPAC project funding. By the FY's end, \$247,242 had been expended in this program towards administration, temporary relocation, inspections and construction.

As an indirect benefit from this program, the City has developed in-house lead paint abatement contracting, inspecting and risk assessing expertise.

### **Public Transit**

- **New Bus Service Proposal**  
The NTS presented a proposal to expand and extend the current Citybus service. The new plan would extend the service hours to better accommodate commuters working earlier and later shifts, add one bus per hour to improve connections, improve service to the public schools, and expand into a residential area in South Nashua which currently has no service. A dual-purpose brochure and survey explained the proposed Citybus changes and surveyed the reader about how these changes in service would affect them. NTS received an unprecedented 60% survey response, and used the information gathered from passengers to better model the proposed service plan.
- **Access to Jobs Grant Application**  
NTS joined the efforts of the Nashua Regional Planning Commission (NRPC) to submit a grant application for Access to Jobs funding under the Welfare to Work Program. The application was for a total of \$386,000 to fund the proposed expanded Citybus service, additional paratransit service in Nashua, automated scheduling software, and an expansion of our fixed route Citybus service into Milford. These services were designed to improve access to employment opportunities in the region.

"Transit Matters", a consumer advocacy group, continued to meet bimonthly to address issues surrounding public transit in Nashua and to gather ideas for enhancing and improving our paratransit and Citybus services.

Nashua celebrated "Try Transit Week" September 13-18<sup>th</sup>. This annual nationwide campaign supports greater use of public transportation. Events included "Shop 'n Ride", a promotion that encouraged shoppers to ride the bus to do their shopping. Retailers located along Citybus routes distributed free bus passes to customers making purchases. Other promotional give-aways and events highlighted the newly built Nashua Transit Center, located next to City Hall.

- **Transit Marketing Grant Award**  
The City of Nashua was awarded a \$5,200 marketing grant from the New Hampshire Department of Transportation to redesign the NTS logo in time for our fleet replacement plans for the up-coming fiscal year.
- **Transit Statistics**  
Daily weekday ridership during the year averaged 1,109, up from 1,080 in FY 1999. The average was 907 on Citybus, up from 905 in FY 1999, and the average on paratransit was 202, up from 175 in FY 1999. Saturday ridership was 482, up from 480 in FY 1999; the average on Citybus was 467, compared to 470 in FY 1999 and 15 on paratransit, up from 10 in FY 1999. Both Citybus and paratransit operate on a limited hours schedule on Saturdays. Our ridership per hour on each Citybus increased to 17.5, up from 17.1 per hour in FY 1999. Paratransit ridership to 3.1 passengers per hour, down from 3.3 per hour in FY 1999.

Jacqueline Devanski continued in the capacity as the General Manager, as did Lori Lorman as the Assistant General Manager, and Kevin Randall as the Director of Maintenance. Jenn Batchelder was hired as Administrative Assistant. Two dispatchers joined the management team as supervising dispatchers, Don Swift and Cheryl Walley, to provide more radio supervision for operators on the roads.

### **Downtown Improvement Strategy**

Early in the year, attention focused on a private proposal for the redevelopment of the Laton Hotel and Laton (former Hammer Hardware) Building in Railroad Square. Opportunities and impediments to the development continued to be discussed over the ensuing months. Particular hurdles are the cost of a historic façade restoration and parking. Also at Railroad Square, the owner of Dunkin' Donuts proposed a new and compatible building, echoing the look and feel of rail-related buildings of the past.

The Railroad Square historic building façade program continued this year, funding new signage and color schemes for two buildings; two additional projects are in the works.

In a major development, funding was awarded by the US Department of Housing and Urban Development targeted to long-range plans for the development of the Nashua Museum of Industrial Heritage and the Nashua Riverfront Park System. The grant of \$92,500 will be used to conduct museum feasibility studies and design a framework for the riverfront development.

The Deputy Manager for Downtown Development was invited to Ina-city, Japan, by the equivalent of our Chamber of Commerce, to offer his suggestions for their downtown effort and share cultural exchanges. The week there was rewarding for all parties involved.

Numerous consultations were held on business recruitment and façade and signage design. These included the former J.J. Newberry building, the Chase building, and various new retail enterprises.

Evening walking tours continued to draw fascinated crowds, as they learned about Nashua's rich and varied history.

### **ZONING BOARD OF ADJUSTMENT (ZBA)**

<b>Chris McGrath</b>	<b>Chair</b>
<b>Richard Dowd</b>	<b>Vice Chair</b>
<b>Susan Douglas</b>	<b>Secretary</b>
<b>Paul London</b>	<b>Member (Resigned 5/1/00)</b>
<b>Dennis Drake</b>	<b>Alternate</b>
<b>Robert Maffee</b>	<b>Alternate</b>
<b>Mark Malkasian</b>	<b>Alternate</b>
<b>Joan Meckel</b>	<b>Alternate (Term expired 9/11/99)</b>
<b>Kevin Milligan</b>	<b>Alternate (Appointed 7/13/99)</b>
<b>Judy Nasset</b>	<b>Alternate</b>

#### **Overview**

Appointed by the Mayor, the Zoning Board of Adjustment is comprised of city residents to hear and decide requests for variances, special exceptions and appeals of administrative decisions from the Zoning Ordinances. The Zoning Board also serves as the appeal body to decisions rendered by the Historic District Commission. The Zoning Board meets in public session twice monthly except in December.

#### **Summary**

In Fiscal Year 1999-2000 the Zoning Board considered 138 requests for variances, of which 8 were denied. There were 57 requests for special exceptions, with 4 denials; and 3 rehearing requests, of which 1 was granted. There were no appeals of an administrative decision.



### NASHUA REGIONAL PLANNING COMMISSION

The Nashua Regional Planning Commission provides transportation and land use planning services and technical assistance to twelve Hillsborough County communities.

The NRPC stands ready to assist its member communities with any planning and transportation issue of concern. We at the NRPC are grateful for the participation of Nashua's NRPC commissioners: Marc W. Plamandon, Frank Bolmarcich, Scott Cote, David Rootovich, Brian S. McCarthy, Roger Hawk, and Bette Laskey.

The following is a brief summary of our accomplishments:

#### Transportation

- Developed and maintained the region's transportation planning program. NRPC is the designated Metropolitan Planning Organization (MPO) for the Nashua Metropolitan Statistical Area and for the New Hampshire portion of the Lowell, Massachusetts Metropolitan Statistical. This function includes soliciting, prioritizing and making recommendations on regional and local transportation projects that are funded through Federal or State funds.
- Conducted automatic traffic recorder counts at 152 locations throughout the region during the course of the year. The *Nashua Area Traffic Count Summary* was published and distributed to the communities. The report provides comparative data and percent change in traffic from previous year's counts.
- Continued to administer and update the region's traffic model. The model is a computerized database that includes traffic counts, land uses and major roadways for each community in the region, and is used to predict future conditions. The model was upgraded by developing a user-friendly graphic interface, and by re-calibrating the model to reflect more recent conditions.
- Advocated for, and been a key participant in, the State's efforts to extend commuter rail service to Nashua. During the past year over \$15 million in resources have been committed toward this effort. The project is currently undergoing preliminary engineering, and will involve complex negotiations among a variety of stakeholders during the upcoming year.
- Conducted various forums and solicitations for applications from the communities for the Transportation Enhancements program and for the State's Ten-Year Plan. NRPC staff provided extensive technical assistance for the development of applications.
- Completed an update of the *NRPC Area Long-Range Transportation Plan* and a draft of the FY 2001-2010 Ten Year Program and associated 2001-2003 Transportation Improvement Program (TIP). The Plan provides long-range land use and traffic forecasts, impacts of potential projects, and a recommended multi-modal transportation program. The TIP is the implementation document, similar to a

Capital Improvements Program (CIP), for transportation projects and also includes an air quality conformity analysis.

- Started the process of conducting road inventories. NRPC is responsible for surveying all roads in the region by Town and collecting information including: width, number of lanes, miles of Class V roads, and other pertinent information. This information is used to determine local allocations for Block Grant funding and other available transportation funds, and is available for local use.
- Performed an ATR count for a signal warrant analysis at the intersection of Lamb and East Dunstable Road, and other similar technical assistance to the Community Development and Public Works divisions.
- Assisted with the applications for Transportation Enhancements and Congestion Mitigation, of which the City was the beneficiary of over \$15 million this year, including \$12.5 million toward the commuter rail project, funding for the expansion of City Bus, and partial funding of pedestrian amenities at Water Street.
- Completed the first final draft of the Transportation Element of the City Master Plan, including updated maps, graphics and transportation model runs.
- Updated CityBus route maps and provided on-going data assistance to the program.
- Attended Nashua Infrastructure Committee, Urban Trails and Transit Matters meetings on a regular basis.
- Assisted the Public Works Department with the implementation of the Road Surface Management System (RSMS) Plan.
- Discussed grant funding with the City of Nashua Traffic Signal Supervisor for funding pedestrian signals for the visually impaired.
- Prepared a memorandum on the purpose and use of the Local Option Tax legislation.

### **Land Use and Environmental Planning**

- Completed the Regional Environmental Planning Program (REPP). This included the provision of technical assistance to the conservation commission for a state-level project that sought to prioritize open space and environmentally sensitive lands for funding through the recently approved Senate Bill 401. The final document, which was distributed to the Town, provided detailed sets of maps of conservation priorities for each town, and set the stage for the preparation of applications for State funding.
- Prepared design guidelines for use by the communities for inclusion in site plan and subdivision regulations. NRPC has distributed this document to all of the Planning Boards in the region. A copy is available on our website ([www.nashuarpc.org](http://www.nashuarpc.org)).
- Undertook a comprehensive data collection effort to determine the effects of growth over the past fifty years on each community in the region. This included analyzing the impacts associated with land use, transportation and environmental and fiscal resources. A draft of this document was distributed to Planning Boards for review prior to final publication. The document will provide data needed for towns to justify their land use regulations, and will form the basis of the Regional Development Plan, required by State Law.

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## Municipal Government Report

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- Conducted two training sessions for planning boards. The first session, *Planning Board Basics*, was co-hosted by the New Hampshire Municipal Association in our offices. The second session addressed the issue of providing for housing for senior citizens.
- Drafted a successful 319 Nonpoint Source Grant for the City to the Department of Environmental Services to study water quality in the Mill Pond and Nashua Canal system with the Nashua River Watershed Association.
- Assisted the Lower Merrimack River Advisory Committee with the citizen water quality monitoring program.

### Geographic Information Systems

- Maintained a diverse collection of GIS data including roads, real property parcels zoning, land use and environmental conditions. This data was applied in general mapping and analysis for local and regional projects.
- Assisted the Bureau of the Census with mapping and map verification for the 2000 Census.
- Developed new databases that show the location of municipal institutions such as town facilities, childcare centers, hospitals, nursing homes, public transportation, major employers, and social service providers.
- Assembled several local databases into new, regionally consistent sets to allow for cross-town queries and analysis for land use and zoning.
- Began a road inventory process, which will improve the accuracy of our database by identifying new public and private roads.

### Solid Waste District

- Administered the Solid Waste District, which is a separate entity from NRPC. The Solid Waste District assesses separate dues for participation in the Household Hazardous Waste program. This past year NRPC set up “satellite” collections in locations other than Nashua, one on each side of the Merrimack River. Next year, collections will be scheduled for a weeknight for those who cannot attend on Saturdays.
- Examined recycling trends of each community served by the Household Hazardous Waste Program, which provides data necessary for local decision making. The *Regional Recycling Plan* was published in October 2000 and was distributed to participating communities.

Respectfully Submitted,



Andrew Singelakis  
Executive Director

## *From the 1899 Municipal Report...*

### Fire Alarm Telegraph.

This branch of the service is in excellent condition. Two (2) new fire alarm boxes have been added during the year. Four (4) changes made in location of boxes as follows :

Box No. 51, located junction of East Pearl and Temple streets, (new).

Box No. 54, located corner Elm and Kinsley streets.

Box No. 68, moved from Chestnut corner Kinsley, to Vine corner Kinsley.

Box No. 69, moved from Kinsley corner Vine, to Kinsley corner Hanover.

Box No. 73, moved from Hanover corner Hollis, to Hollis near Eaton.

Box No. 49, moved from Temple, opposite Nashua Building Co.'s office, to near Temple street crossing of Boston & Maine railroad.

### INSTRUCTIONS TO KEY HOLDERS AND CITIZENS.

I. Upon the discovery of a fire go to the nearest box, turn key in lock, and hold bolt back with key as it is a spring lock, pull down the hook as far as it will go ; shut the door. Do not try to remove the key as it is locked in, and cannot be removed unless by one of the engineers who will, as soon as convenient, release and return it.

II. All persons giving fire alarms should remain awhile by the box so as to direct the firemen to the fire.

III. No person will give an alarm for the same fire after the first alarm has been given without an order from an en-

gineer or the officer in command, and the person so ordered will be sure to go to the same box from which the first alarm was given, and report to the chief engineer.

IV. Never signal for a fire seen at a distance ; never touch a box except to give an alarm of fire ; do not give an alarm for a chimney fire.

V. Never let a key out of your possession unless called for by the chief engineer. If you change your residence or place of business where the keys are kept, return key to the same officer.

### APPARATUS AND HOSE.

The apparatus consists of four Amoskeag steam fire engines ; one one-horse hose reel ; two one-horse and two two-horse hose wagons ; four supply wagons ; one hook and ladder truck ; one combination chemical and hook and ladder truck ; one Babcock chemical engine, all in first-class condition.

We have, at present, about 9000 feet of fabric hose in good condition.

### PURCHASES.

There has been purchased during the year, 1000 feet fabric hose.



## **NASHUA FIRE RESCUE**

### **MISSION**

The mission of Nashua Fire Rescue department is to save lives and protect people and property from the danger of fire, smoke, medical emergencies, accidents, hazardous materials, weather-related, terrorism and other emergencies -- manmade or natural.

We are committed to providing the entire population of Nashua and our mutual aid neighbors a safe place in which to live, own property, work, conduct business, shop and visit.

### **BOARD OF FIRE COMMISSIONERS**

**Edward Lecius, Chairman**  
**David Lavoie, Vice Chairman**  
**Edward Madigan**

**Richard Soucy, Clerk**  
**Maurice A. Trottier**

**Richard Navaroli**  
**Michael Buxton**  
**Brian Morrissey**  
**Robert Burnham**  
**Eugene Farnam**  
**John Allison**

<b>Fire Chief</b>	
<b>Assistant Chief</b>	
<b>(Group I)</b>	<b>Deputy Chief</b>
<b>(Group II)</b>	<b>Deputy Chief</b>
<b>(Group III)</b>	<b>Deputy Chief</b>
<b>(Group IV)</b>	<b>Deputy Chief</b>

The most important resources are the men and women of Fire Rescue, in the service to our customers.

In classifying emergency responses, the code for structural fire (code 11) is used for any type of fire inside a structure, regardless of size or amount of damage. From July 1, 1999 to June 30, 2000, Nashua Fire Rescue responded to 113 fires within a structure. Out of the 113 structural fires, 29 fires required services of all the men and equipment sent to the call. Nashua has experienced many multiple alarm fires over the years and this year was no different. There were 5 – 2 alarm fires, 3 – 3 alarm fires, and 2 – 4 alarm fires. Some notable fires that occurred this year include:

Ash Street : A 4 alarm fire in a multiple apartment structure. Firefighters were confronted with a large volume of fire rapidly extending into the attic and threatening to extend to surrounding structure.

Roedean Drive: A 3 alarm fire with smoke conditions throughout the large structure, making evacuation of residents of primary concern. There were no injuries and the fire was contained to the unit of origin.

Similarly was a small fire at Seniors Residence on Coliseum Avenue: The fire was contained to a first floor unit with some smoke in stair tower. The main concern being hall evacuation and care for elderly. Minor injuries only.

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## City of Nashua

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Satin and Eric Avenues: While operating at 13 Eric Avenue trailer fire, firefighters received a report of smoke coming from a trailer on Satin Avenue. Two fires at the same time, resources limited no injuries reported.

Main Dunstable Road: A 3 Alarm fire involving hazardous materials in a trailer truck fire extended into the structure. No injuries, environmental impact were limited by quick confinement and identifications.

Granite Street: 2 alarm fire which was extending rapidly through the structure. The first crew on the scene had to enter through the burning area to rescue a person in the back bedroom. Minimal injuries, fire contained to one apartment.

Several notable changes have occurred this year. The new Communications Center was opened at 38 Lake St., the former Lake St. Fire Station. Nashua Fire Rescue has automatic defibrillators on all Engines and Aerials in the City. The Regional Hazardous Materials Response Team continues to plan and train with industry and mutual aid neighbors to remain in a state of readiness to mitigate incidents.

### DEPARTMENT PERSONNEL

#### ADMINISTRATIVE OFFICE

Richard Navaroli	Chief
Michael Buxton	Assistant Chief
Sandra Faucher	Executive Assistant/Business Coord.
Earlene Davis	Administrative Assistant
Donald McAlman	Custodian/Light Maintenance

#### FIRE MARSHAL OFFICE

Michael Vaccaro	Fire Marshal
Brian Donaldson	Inspector/Investigator
Charlene Wolfe	Public Ed. Officer/Insp./Invest.
Pat Gerren	Administrative Assistant

#### FIRE TRAINING

Roger Hatfield	Superintendent
Robert Leuci, Jr.	Asst. Superintendent
Mary McLaughlin	Training Coordinator/Adm. Assistant
Jacqueline Yarmo	Office Assistant

#### FIRE FLEET

John Marcum	Superintendent
Frank Kenez	Asst. Superintendent
Thomas Stepney	Mechanic

#### FIRE ALARM

Marc Brodeur	Superintendent
Robert Scire	Asst. Superintendent
Kevin Corbit	Lineman

#### DISPATCHERS

Jeremy Audette	Robert Descoteau
Cynthia Bautista	John DuVarney
Fern Bouley	John Rafferty
Marc Bouley	Gail Tronkowski

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## Municipal Government Report

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### NASHUA FIRE RESCUE STATION ROSTER

#### GROUP 1

Proulx, Mark, Lt.  
Fitz, Robert  
Ricard, Ronald  
Blundon, Leslie  
Cyr, Stephen  
Douzanis, James  
Labrecque, Kyle  
Parzych, Matthew

#### GROUP 2

Anderson, Keith, Lt.  
Migneault, Michael  
Pelletier, David  
Martinage, Scott  
Lajoie, Peter  
Buxton, Steve  
Tremblay, Eric  
Conway, Stephen

#### GROUP 3

Chouinard, Philip, Capt.  
Vermette, Mark  
Marquis, Brian  
Duprat, David  
Kobzik, Jeffrey  
Duclos, Michael  
Robert, David  
Carrigan, Scott

#### GROUP 4

Freire, Joseph Jr., Lt.  
Kass, Michael  
Evans, Robert  
Letendre, Michael  
O'Brien, Cornelius  
Makarawicz, Keith  
Stowers, Anthony  
Collishaw, Peter

#### LAKE STREET STATION

Morrissey, Brian, Dep.  
Jenkins, Robert  
Cronin, Daniel, Capt.  
Murphy, Michael  
Walker, George, Lt.  
Wilkins, Richard  
Cote, Douglas  
Wood, Richard  
Teague, Daniel

Burnham, Robert, Dep.  
Soucy, Paul  
Rhodes, Brian, Lt.  
Morse, David  
Wyatt, Richard, Lt.  
Couturier, Bruce  
Bartlett, Russell  
Atkinson, William  
Buxton, Robert

Farnam, Eugene, Dep.  
Gerhard, Karl  
McNamara, Robert, Lt.  
Waller, Elliot  
Kerrigan, Kevin, Lt.  
open  
Kelloway, Ralph, Jr.  
Bernier, Richard  
Murtagh, Gary

Allison, John, Dep.  
Araujo, John  
Beaudoin, Joseph, Lt.  
Lingley, Thomas  
MacDonald, Glen, Lt.  
Hurley, Thomas  
Breda, Byron  
Perault, Thomas  
Perault, David

#### SPIT BROOK ROAD STATION

Rapsis, James, Lt.  
Adams, Craig  
McMahon, John  
Lacombe, Michael  
Kirk, James  
McAllister, John  
Johansson, Michael

Crowell, Richard, Lt.  
Cote, Ralph  
Smith, David  
Sage, Ronald  
Paris, John  
Belanger, Keith  
Perault, Matthew

Barrows, Robert, Lt.  
Vasiliou, Charles  
Courtemanche, Roland  
Hall, Roger  
Harrington, Brian  
Frazier, John  
Poloski, Jared

Cote, Michael, Capt.  
Andrews, Wayne  
Duval, Keith  
Farrar, Lee  
Weigand, George  
Towne, Rodney  
Pimental, Manuel

#### CROWN HILL STATION

O'Brien, Michael, Capt.  
Gray, Peter  
Cote, John  
Bollengier, James

McHard, Frank, Lt.  
Michaud, Leroy  
Parlon, Larry  
Bronson, Gregory

Deslauriers, Donald, Lt.  
Vaillancourt, Dennis  
Maynard, Timothy  
Labrecque, Raymond

Huntley, Douglas, Lt.  
Mobley, Scott  
Patti, Anthony  
Cote, Stephen

#### AIRPORT STATION

Finnerty, Thomas, Lt.  
Paine, Arthur  
Gagnon, George  
Flagler, Alex

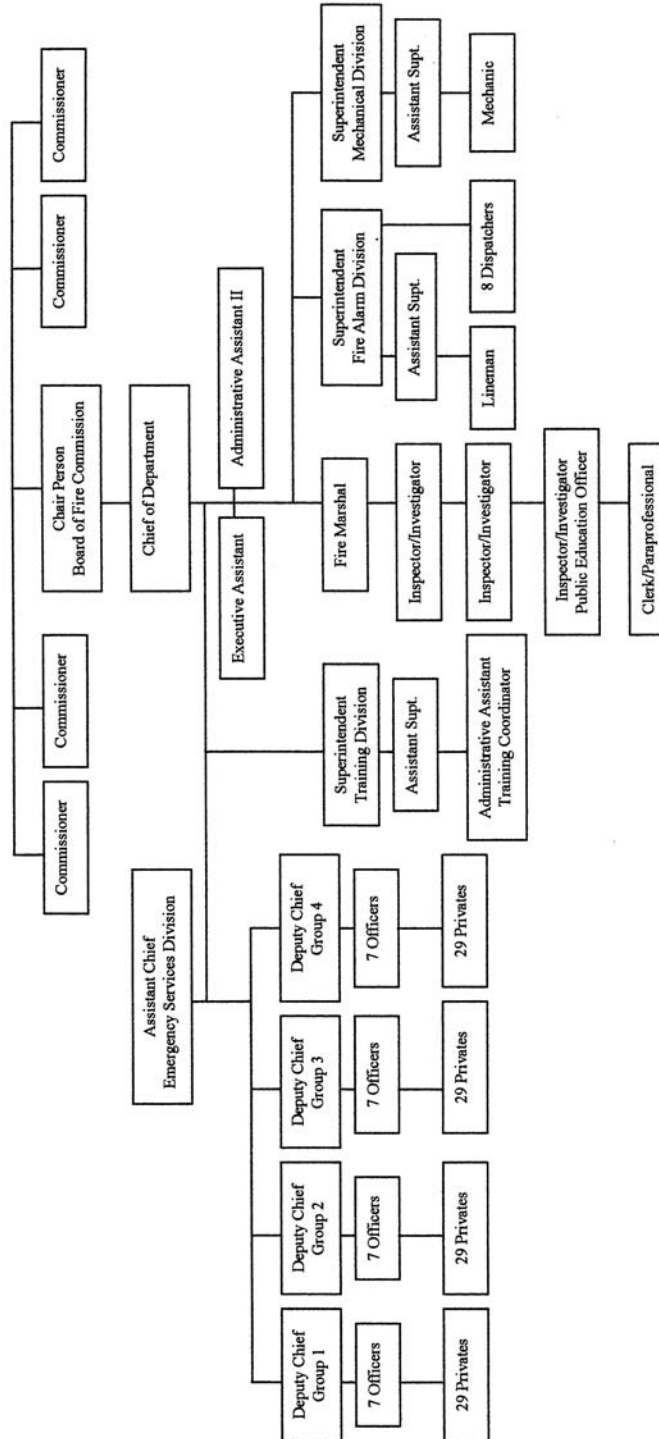
Dolan, Michael, Lt.  
Varney, Steven  
Henry, Steven  
Holman, David

Mansfield, Michael, Capt.  
Varney, Jason  
Doherty, Daniel  
Kolden, Erik

Hargreaves, Gary, Lt.  
Fauvel, Roland  
Soucy, Timothy  
Dubois, Brian

# NASHUA FIRE RESCUE

## Organizational Chart



# Municipal Government Report

## TYPES OF INCIDENTS FOR FISCAL YEAR 2000

### FIRE EXPLOSION

Structure Fires	113
Outside Structure Fires	15
Vehicle Fires	65
Trees, Brush, Grass Fires	65
Refuse Fire	30
Explosion, No After Fires	1
Outside Spill, Leak with Ensuing Fire	4
Fire, Explosion Not Classified Above	6
Fire, Expl. Insufficient Info Available to Class Further	
<b>Sub Total.....</b>	<b>301</b>

### OVERPRESSURE RUPTURE

Steam Rupture	3
Air, Gas Rupture	5
Overpressure Rupture Not Classified Above	3
Overpressure Rupture Insufficient Info	1
<b>Sub Total.....</b>	<b>12</b>

### RESCUE CALLS

Inhalator Call	5
Emergency Medical Call	2016
Automobile Accident	541
Lock-in	11
Search	1
Extrication	41
Assist the Occupant	156
Rescue Call, Not Classified Above	33
Rescue Call, Insufficient Information	14
<b>Sub Total.....</b>	<b>2,818</b>

### HAZARDOUS CONDITION, STANDBY

Spill, Leak with No Ignition	156
Carbon Monoxide Problem	114
Explosive, Bomb Removal	2
Excessive Heat	20
Power Line Down	27
Arcing, Shorted Electrical Equipment	111
Aircraft Standby	25
Chemical Emergency	7
Haz. Condition Standby, Not Classified Above	64
Hazardous Condition, Insufficient Info	13
<b>Sub Total.....</b>	<b>539</b>

### SERVICE CALL

Lock-out	60
Water Evacuation	87
Smoke, Odor Removal	31
Animal Rescue	2
Assist the Police	27
Unauthorized Burning	19
Cover Assignment	22
Assignment Occupant	31
Service Call, Not Classified Above	71
Service Call, Insufficient Info	19
<b>Sub Total.....</b>	<b>369</b>

### GOOD INTENT CALL

Food on Stove	156
Smoke Scare	138
Wrong Location	6
Controlled Burning	7
Vicinity Alarm	5
Steam, Other Gas	
Mistaken for Smoke	16
Return in Service Before Arrival	96
Good Intent Call Not Classified Above	173
Good Intent Call, Insuff. Info	89
<b>Sub Total.....</b>	<b>686</b>

### FALSE CALL

Malicious, Mischievous False Call	156
Bomb Scare, No Bomb	4
System Malfunction	701
Unintentional	364
False Call, Not Classified Above	31
False Call, Insufficient Info	37
<b>Sub Total.....</b>	<b>1,293</b>

### OTHER SITUATIONS FOUND

Type of Situation Not Classified Above	32
<b>Sub Total.....</b>	<b>32</b>
Blanks	33

**TOTAL INCIDENTS 6,083**

**1999 OBJECTIVES**

- SCBA total cost plan. Specs could include option on lease.
- Complete construction of new Fire Alarm Headquarters.
- Improve Fires Responder and Training.
- Develop Station #4 plan.
- Improve Emergency Services response times for northwest area.
- Adjust salary and benefit package and dental family program for merit employees, Deputy Chiefs.
- Provide training by specialist for:
  - Hazardous Materials
  - Rescue from Heights
  - Below Grade Rescue
  - Water Rescue
  - Building Collapse
  - Supervisor Training
- Replace two officials' vehicles – Training/Fire Marshal
- Replace cab and chassis for Pump 1 and Utility (diesel)
- Continue the installation of energy efficient windows, doors and heat control in all stations
- Continue Deferred Maintenance Program
- Initiate a program for Community Risk Reduction
- Improve contract manageability
- Fill firefighter vacancies
- Implement plan of office staff flex coverage
- Be more aggressive informing the public of the substantial savings NFR achieves but unnoticed
- Educate Nashua's citizens, without unduly alarming them, concerning the Environmental Protection Agency's identification of Nashua as having the highest probability in New England of a serious chemical accident occurring due to the density of major highway and railroad transportation throughout the city.  
(Continue the regional Hazardous Materials Team – fully trained & operational).
- Improved communications and feedback
  - From/with City departments
  - Internally, horizontally and laterally
- Continue Awareness/Public Relations Campaign: with the continuation of two Citizens' Fire Academies – Spring/Fall
- Explore providing portable radios for all on duty firefighters
- Wellness Program with I.A.F.F.

**LONG RANGE OBJECTIVES**

- Continue special training in all areas, especially hazardous materials and rescue.
- Staff, equip and house a Rescue Squad, which will have the capability of providing technician Haz Mat heavy-duty rescue.

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## Municipal Government Report

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- Continue with Facility Maintenance Plan.
- Staff and equip fire station in northwest and southwest Nashua or provide alternative protection.
- Continue to replace vehicles and equipment in accordance with the established Fire Rescue replacement plan.
- Establish a Support Services Supervisor within Fire Rescue.
- Establish programs to provide residents of Nashua an opportunity to become eligible to be appointed to Fire Rescue.
- Continue programs for the education of school children and the elderly that have been effective in the past.
- Analyze computer records for the purpose of improving the Community Risk Reduction Program.
- Improve Mutual Aid relations in communication, automatic responses, training, specialty teams, and group purchasing with an eye toward regional dispatching.
- Increase present staffing of the ladder companies and eventual officers as recommended by Fire Pro, Incident Report, the recent MAI Report and the ISO Commercial Risk Services, Inc. Evaluation.

### **DIVISION OF TRAINING**

The Department continued to spend many hours during the year upgrading the levels of personnel certification. Current certification levels with NHFA of 1777 Fire Suppression and Support Personnel are as follows:

Firefighter I	178	NAPD Fire App. Operation	35
Firefighter II	162	Fire Officer I	38
Firefighter III	75	Fire Officer II	37
Scuba Open Water	17	Incident Command	150
Scuba Adv. Open Water	13	Fire Instructor I	58
Scuba PS Rescue Diver	14	Fire Instructor II	4
Scuba-Divemaster	3	Fire Instructor III	3
Confine Space Rescue	1	Fire Instructor IV	1
Rescue Systems I	5	State Instructor	5
EMS Provider License	128	NHFST Ed Meth Instructor	1
CPR	112	NHFST ICS Instructor	2
First Responder	152	CPR Instructor	4
EMT Basic	44	EMT Instructor	2
EMT Intermediate	15	Haz-Mat A/O Instructor	3
EMT Paramedic	3	Haz-Mat Decon Instructor	3
Auto Defibrillator	16	Haz-Mat Tech Instructor	3
Manual Defibrillator	3	Emerg. Veh. Driv. Inst.	2
PHTLS	1	Ed Meth for Co Officer	8
ACLS	1	Fire Inspector	3
Haz-Mat Awareness	174	Arson Awareness	128
Has-Mat Operational	174	Emerg. Medical Dispatch	4
Haz-Mat Decon	174	PS Dispatcher I	9
Haz-Mat Technician	47	PS Dispatcher II	1
Haz-Mat Incident Manager	6	Executive Fire Officer	1

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## City of Nashua

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Radiation Monitoring	24	Associate Degree	38
Emer. Resp. to Terrorism	98	Bachelor Degree	8
Driver Operator Pumps	26	Masters Degree	1
Driver Operator Aerial	1	Driver Operator All Vehicle	8

Along with these certification programs, the Training Division is maintaining a Competency Based Training Program to keep the membership's competency level high. We continue to add new videotape programs to the Training Division Library and continue to build our video selection using FETN (Fire & Emergency Television Network). These programs assist in furthering the education of our members and of other divisions in city government.

The Nashua Training Ground Facility located on West Hollis Street continues to be widely used throughout the year. All NFR Companies, various other city divisions, and mutual aid departments utilize this facility on a weekly and monthly basis. The Confined Space Entry Training Props that are being used are: Burn Building, LPG Training Prop, Roof Venting Simulator and a variety of Transportation Containers.

The Nashua Training Division Classroom located at 177 Lake Street is very active with different meetings and seminars, the Citizen's Fire Academy and College for Lifelong Learning college classes.

The scheduled training breakdown for all Nashua Fire Rescue Suppression during FY00 consisted of Haz-Mat Training with Regional Team, EMS Refresher, Basic Fire Skills, and Recruit School. These hours do not reflect the time spent by the Company Officers training their personnel during the year, or individual study time, or testing for various levels of certification.

The nation's Fire Service continues to go through changes and encounters new hazards. Our firefighters in Nashua are involved in this. The staff of the Training Division is responsible for the training and education, and to maintain and upgrade our department members to meet these new challenges. We are prepared to carry out this function and can assure that our members are competent in protecting the citizens of Nashua, and that they can handle any incident they are called upon in a safe manner.

**Respectfully submitted,**

**Roger Hatfield**  
**Superintendent of Training**



### **FIRE MARSHAL'S OFFICE**

Fiscal year 2000 was another productive year for the Nashua Fire Marshal's Office. Two major arsons were successfully prosecuted during this period. Much of the success can be attributed to the excellent work by Inspector Donaldson and Inspector Strand.

All major categories of fires are down for the year. The reductions range between 7.4% for structure fires and 45.8% for brush fires. Malicious false alarms increased 31% from 119 in fiscal year 1999 to 156 in 2000. This is an area which will receive additional attention to reverse this trend.

Major changes were made to the in-service inspection program based on input from line personnel. Additional support has been provided to the engine companies by pre-packaging public education materials as well. To date, the feedback has been mostly positive.

Fiscal 2001 will be another challenging year for us. We have been short staffed since July 1, 2000 due to the retirement of Inspector Strand. This loss of experience will stretch our resources while we replace and train a new Inspector/Investigator. It will take 3-5 years to produce a seasoned Inspector/Investigator.

However, I am confident that my staff will rise to the challenge and continue to provide the excellent service the community expects and deserves.

The following is a list of itemized activities during the past fiscal year:

#### **NEW CONSTRUCTION**

193 Building Permit Applications Reviewed  
280 New Building Inspections Made

#### **REQUEST FOR INFORMATION**

1019 Information Given

#### **MEETINGS**

2167 Meetings Attended

#### **INSPECTIONS**

171 Places of Assembly  
61 Schools  
51 Day Cares  
51 Foster Homes  
11 Health Care Facilities  
85 Residential  
33 Business Occupancies  
5 Mercantiles

8	Industrial Plants
16	Storage Occupancies
564	Vacant Buildings
252	Fire Hazards
16	Night Checks
62	Other Inspections

#### **FIRE INVESTIGATIONS**

68	Fires
6	False Alarms
44	Juvenile Firesetter Interventions
7	Other Investigations

#### **PERMITS & FIRE REPORTS**

114	Places of Assembly
45	Storage of Hazardous Materials
5	Blasting
17	Abandon/Removal of U.G. Tanks
3	Fireworks
18	Shows (Carnivals, Circuses, Sporting Events, etc.)
68	Fire Reports to Insurance Companies
32	Environmental Searches
2	Archive Retrievals
2	Other – Cost of Copies
3	Other – Appeals
28	Other – Fireguard Duty
1	Other – Video Copy
1	Other – Restitution
1	Other – Seasonal Burn Permit

\$8,511.28 – Income Received from Permits, Reports, etc.

#### **FIRE PREVENTION SERVICES FOR THE PUBLIC**

4	Walking Tours
19	School Smoke Drills
133	Talks Given
98	Press Releases for Fires
5	Press Releases Other
2096	Monthly Public Service Announcements
28	Public Education Meetings
2	Videos
26	Evacuation Planning
20	Evacuation Drills
11	Fire Extinguisher Training
3000	Other – Coloring Books delivered to all stations (500 per station)
63	Other – Smoke Drill Packages sent to all public & private elementary schools

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## Municipal Government Report

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- 6 Other – Fire Prevention Week video sent to each station
- 24 Other – Fire Prevention Week material delivered to each station
- 16 Other – First Grade Presentation Letters sent to all elementary schools
- 3 Other – UFIRS Reviews
- 16 Other – Fourth Grade Presentation Letters to all elementary schools
- 2 Other – Installed Smoke Detectors for Seniors
- 1 Other – Inspected Woodland Apts. (grills & tanks).
- 7 Other – 7 hours of meetings with Attorneys for Dugas Trial
- 2 Other – Allstate, Twin Mountain & Gatewood

### **ENGINE COMPANY ACTIVITIES**

- 8 Wood stove Inspections
- 3 Chimney Inspections
- 601 Single Family Smoke Detector Inspections
- 517 1+2 Family Smoke Detector Inspections
- 521 Multi-Family Smoke Detector Inspections
- 69 Smoke Detector Reinspections
- 281 Tours of Fire Stations by Groups
- 6592 Number of People in Tours
- 39 Other – Inspections
- 630-1/4 Hours – Total Time Spent on Prevention Activities

**Respectfully submitted,**

**Michael J. Vaccaro**  
**Fire Marshal**

## ***From the 1900 Municipal Report...***

### REPORT OF BOARD OF HEALTH FOR 1900.

*To His Honor, the Mayor, and the City Councils:*

The report of the Board of Health for the year 1900 is herewith submitted.

The number of cases of contagious diseases is reported as follows: Measles, 107; scarlet fever, 31; diphtheria, 67; typhoid fever, 9; chicken pox, 2.

One hundred and eighty-seven complaints were received in regard to nuisances and attended to in an impartial manner.

In several instances a house-to-house inspection has been made in certain localities, resulting in greatly improved sanitary conditions.

Fumigation by formaldehyde has superseded the use of sulphur. This method is in use in almost all the large cities.

Believing that the deposit of sputum in public places is a nuisance and cause of sickness the board introduced an ordinance prohibiting spitting in public places. Surprising to say, this ordinance encountered considerable opposition but was finally passed.

Owing to the prevalence of diphtheria during the early winter it seemed advisable to close for a period the Belvidere, Kindergarten and Harbor schools. This was done and those schoolhouses, as well as the Mt. Pleasant, were thoroughly fumigated.

In June, owing to the existence of small-pox in the neighboring cities extra precautions were taken to prevent its gaining a foothold here, and all physicians were requested to report immediately all cases of eruptive diseases simulating chicken-pox or small-pox.

The total number of deaths from all diseases was 503. This gives an annual death rate of 21.86 per one thousand.

Respectfully submitted,

SAM S. DEARBORN, *Chairman*,  
E. D. ROBBINS, *Clerk*,  
J. N. WOODWARD.

**HEALTH & COMMUNITY SERVICES DIVISION**

**Division Director**

**Dolores Bellavance**

**BOARD OF HEALTH MEMBERS**

**Chairman**

**Dr. Anthony Storace**

**Member**

**Dr. Donald Levi**

**Member**

**Dr. Michael Strampfer**

**Administrative Assistant**

**Susan Lapointe**

**Custodian**

**Gerard Deschamps**

**Child Care Coordinator**

**Christina Lister**

**Aldermanic Liaison**

**Maureen Lemieux/James Tollner**

**Aldermanic Liaison**

**Suzan L.R. Franks**

**MISSION STATEMENT**

The mission of the Health and Community Services Division is to serve the community by maintaining the well being of its citizens.

**THE MAYOR'S TASK FORCE ON YOUTH VIOLENCE**

The division director continues involvement with the Mayor's Task Force on Youth Violence, this task force meets monthly.

**MAYOR'S VOLUNTEER RECOGNITION**

The Volunteer Recognition Committee is still also meeting regularly and planning for this year's project, a quilt to celebrate the millennium.

**THE NASHUA TASK FORCE ON ALCOHOL AND OTHER DRUGS**

Nashua Task Force on Alcohol and Other Drugs holding its meetings at the site each member of this task force represents. Project ideas are encouraged and other programs such as Red Ribbon Week breakfast is still featured.

**BOARD OF HEALTH**

The Board of Health also meets monthly and continues to provide the guidance and support to our public health, environmental health and child care office for this division.

**TURNING POINT COALITION**

Turning Point coalition is working collaboratively with many area agencies to set its agenda for the community. NACCHO (National Association of City and County Health Officers) oversee the turning point grant and visited our collaborative.

The director is involved in a design team for an alternative institution for young truants/delinquents. A group was formed with the two hospitals infectious disease

control personnel and facilities managers along with solid waste department and this division director to discuss Sharps and disposal of them. After many meetings, a schedule was initiated for drop-off sites (two hospitals) and literature was developed following a new Sharps ordinance.

### **GREATER NASHUA HEALTHY COMMUNITY COLLABORATIVE**

A workshop on Safety in the Workplace and Staying Safe on Home Visits was held on September 24<sup>th</sup> and October 22<sup>nd</sup>. These were sponsored by the Greater Nashua Health Community Collaborative formerly known as Turning Point. Both workshops featured the state training director and city police department personnel.

### **CAPITAL IMPROVEMENTS**

Capital Improvements requests filed again, seeking funding for upgrades in 18 Mulberry Street site.

### **CENSUS 2000**

Census 2000 co-chaired by Health & Community Services Division director and Community Development Division director. Meetings held with area agency personnel to encourage need to complete surveys and promote literature distribution on this subject.

### **INTERFAITH COUNCIL**

Interfaith Council met on Homelessness issue to encourage the use of churches to house those who have no shelter.

### **YOUTH RALLY**

Youth Rally held for second year as part of the Mayor's Task Force on Youth, Boys & Girls Club was the site utilized.

The city has again received funding from Anheuser Busch's Operation Brightside for beautification of blighted areas. This has been a public/private partnership going on for fourteen years which has made great strides in improving areas needing attention.

### **CHILD CARE SERVICES OFFICE**

**Child Care Coordinator**  
**Child Care Advocate**

**Christina Lister**  
**Shanna Strand**

#### **Child Care Advisory Commission of Nashua**

**Laurie Andrick**  
**Kathy Bolton**  
**Dr. Devra Cohen**  
**Gale Hall**  
**Kathy Nelson**

**Diane Ouellette**  
**Jan Poirier, *Chair***  
**Deborah Root**  
**Michael Tremblay**  
**Esperanza Ward**

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## Municipal Government Report

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The Child Care Services Office, established in 1987, continues with its objective to facilitate the continuation of quality, affordable, child care programs within the city of Nashua, NH, and, to support families in the balance of their work and family lives.

The Coordinator is responsible for participating in local and statewide initiatives which enhance and expand child care resources; coordinating the effort among city agencies for the continued growth of quality child care services; providing technical assistance to potential and existing providers of early care and education programs; and supporting parents with the balance of their work and family lives.

The Child Care Services Office:

- Offers child care resource and referral services to parents in the community
- Assists providers with technical support in their professional endeavors
- Supports the activities of the *Nashua Early Childhood Care and Education Network* and the *Nashua Youth-Serving Program Directors Network*
- Collaborates with the *Nashua Child Care Advisory Commission* in their annual activities
- Identifies supply and demand for early childhood resources

The Child Care Advisory Commission of Nashua, New Hampshire consists of a fifteen member panel. The Commission is appointed by the Mayor and meets monthly at the Health and Community Services Division. The Child Care Advisory Commission will support the position of the Child Care Services Coordinator to recommend public policy that will facilitate the development of quality, affordable child care programs in Nashua. It is the Commission's responsibility to heighten the public perception of child care as a professional, family support service, and as an essential component of Nashua's economic success.

### **ENVIRONMENTAL HEALTH DEPARTMENT**

**Michael Tremblay**  
**Edward Goulding, Jr.**  
**Heidi Peek**  
**Cheryl Lewis**

**Cec Curran**

**Carrie Clement**

**Linda Alukonis**

**Health Officer**  
**Senior Sanitarian**  
**Laboratory Supervisor**  
**Sanitarian**

resigned March 24, 2000

**Sanitarian**  
hired September 27, 2000

**Environmental Assistant**  
hired October 25, 1999

**Secretary III**

The department's operations were somewhat limited this year due to a shortage of staffing as a result of long-term illnesses and the resignation of a sanitarian. Considerable time was spent training new personnel and performing the responsibility of those out ill.

Routine inspections were conducted in the areas of food service sanitation, individual sewage disposal systems, day care facilities, foster homes and pools and spas. Complaint investigations continue in housing issues, animal and vector control, solid waste and indoor air quality. The department has worked closely with the Public Health Department and Urban Programs to develop and implement a lead paint assessment and abatement program. We continue to submit specimens and samples to the state labs for rabies testing and food microbiological testing.

Staff members continue to receive on-going training in computer use, Spanish classes, GIS usage, asbestos, sharps disposal and food service sanitation.

The Department continues to take an active part with Turning Point, N.H. Health Officers Association, the Southern Regional Health Officers Group, Asthma Committee, Daycare Advisory Committee and routine Division and Department Meetings.

## **WELFARE DEPARTMENT**

**Welfare Officer**  
**Case Technician**  
**Account Clerk/ Receptionist**  
**Secretary III**  
**Part time Secretary**

**Robert W. Tamposi**  
**Edward F. Roach**  
**Therese B. Charest**  
**Marie A. Savage**  
**Georgette A. Leblanc**

City Welfare provides general maintenance level assistance to anyone who is income eligible, without regard to category. The Welfare Officer, by ordinance, serves as chairperson for the Board of Housing Appeals. Other memberships include the executive committee for the New Hampshire Local Welfare Administrators' Association, and the Continuum of Care local board.

Computer glitches with the State's new computer system which caused havoc with cities and towns the prior year were worked out, and the Electronic Benefits Transfer (EBT) system for delivering benefits that the State implemented vastly improved consumer needs.

Statewide, the biggest problem with cities and towns was the lack of affordable housing, and low vacancy rates. Rental prices continued to escalate, and cities and towns saw many families gainfully employed who still lacked sufficient income to meet basic needs such as housing, food, and utilities. Fair market rents in Nashua rose to the highest in the State. The City in conjunction with the Continuum of Care continued to face the homeless situation by setting up two winter overflow shelters.

The Welfare Department continued to require unemployed able-bodied recipients to work in exchange for assistance. The program was also available as alternative sentencing by the courts.



*From the 1900 Municipal Report...*

THIRTY-FOURTH ANNUAL REPORT  
OF THE  
TRUSTEES FOR THE YEAR 1900.

*To the Honorable City Council:*

The trustees respectfully submit the following report :

All the essential facts relative to the increase in number and character of books added to the library during the past year, as well as the expenses of conducting and running the same, having already been submitted in the city librarian's report recapitulation here would be a waste of time and space.

There have been no radical changes in the circumstances and conditions surrounding the library.

The addition of books, both in number and quality, has been up to the usual standard, and the expenditures within the appropriation. The condition of the books, the conveniences afforded the public by the present system of distribution, and the facilities offered for access to the reading room, are, on the whole, as accommodating as present conditions will warrant, and, it is hoped, acceptable to its patrons.

The trustees trust that, sometime in the immediate future, the fund of the Hunt donation for the public library building will be available for use for the purpose for which it was originally intended. Whenever that happy condition of affairs shall arrive, you may rest assured that this board is ready and willing to do its duty in the premises. To that end we earnestly hope the way may speedily be made clear, and a long suffering public have the opportunity to enjoy the benefits and privileges intended to accrue to it, in the full possession and use of the magnificent gift of the generous donors.

The Trustees.

By E. E. PARKER,  
*For the Committee.*

## **NASHUA PUBLIC LIBRARY**

### **PURPOSES AND ACTIVITIES**

The Nashua Public Library, the community's information center, serves the educational, informational and recreational needs of Nashua through books, magazines, microforms, audiovisual and reference services, and other appropriate communication media, such as computerized information services and library or community-sponsored programs. The intent of such programs shall be to provide an unbiased public forum for the concerns and interests of the entire Nashua community. The library's objective is to adequately serve all the citizens of Nashua.

A substantial collection of constantly changing, diverse material must be acquired. The term "book" shall include all printed material, whether traditionally printed and bound, or computer-generated abstracts and bibliographies, tele-copier or copier printouts, and/or other electronically or photographically reproduced material.

The library places particular emphasis on the needs of preschool children, handicapped people, the elderly, business and municipal personnel. The library also serves the continuing educational needs of adults no longer in school, especially those seeking information relating to their employment, household management, family and child development, and the encouragement of a positive attitude toward the world of books and learning for themselves and their children.

From Minutes of Library Board of Trustees Meeting  
June 12, 1978

### **BOARD OF TRUSTEES**

**Mayor Bernard A. Streeter**  
**President of the Board of Aldermen,**  
**Katherine E. Hersh**  
**Arthur L. Barrett Jr.**  
**David K. Pinsonneault**  
**Maurice L. Arel**  
**Dr. Arthur E. Comolli**  
**Mary S. Nelson**

**President ex-officio**  
  
**Trustee ex-officio**  
**Chairman**  
**Secretary**  
**Linda LaFlamme**  
**Kathleen Veracco**

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## Municipal Government Report

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### STAFF

#### **Administration**

Clarke S. Davis, Director  
Robert C. Frost, Assistant Director  
Donna M. Cardoza, Exec.Asst./Office Mgr.  
Mary H. Greene, Office Assistant

#### **Bookmobile**

Marjorie A. Paul, Supervisor  
Karen M. Egle-Gaber, Assistant Supervisor  
Susan Crandall, Library Assistant

#### **Business Department**

Robert G. Sargent, Supervisor  
Colleen C. Fall, Reference Librarian  
Candice R. Clark, Library Assistant

#### **Chandler Memorial**

##### **Library & Ethnic Center**

Margaret L. Merrigan, Coordinator  
Barbara A. Comer, Library Assistant

#### **Children's Department**

Kathy E. Bolton, Supervisor  
Sheila E. Dudman, Assistant Supervisor  
Susan M. Willmore, Library Assistant  
Kimberly A. Bonenfant, Library Assistant

#### **Circulation Department**

Loren H. Rosson, Supervisor  
Judith S. Dominici, Assistant Supervisor  
Lea L. Touchette, Library Assistant  
Kathleen A. Blanchet, Library Assistant  
Dian M. Legerlotz, Library Assistant  
Christina H. Lozeau, Library Assistant  
Priscilla L. Cunningham, Library Assistant  
John C. Milton, Library Assistant

#### **Community Services**

Trudy E. Wheatley, Coordinator

#### **Exhibits/Media Services**

Bruce J. Marks, Coordinator

#### **General Adult Services**

Nancy A. Grant, Supervisor  
Kathryn N. Lukasik,  
Reference Librarian  
Beth A. Lanza, Library Assistant

#### **Maintenance**

Larry R. Case, Supervisor  
Priscilla T. Marquis  
Timothy J. Samson

#### **Music/Art/Media Department**

Ann R. Warren, Supervisor  
Linda M. Dougherty,  
Assistant Supervisor  
Janice M. Donahue, Library Asst.  
Mary A. Tremblay, Library Asst.

#### **Security**

William J. Allison, Security Guard  
Roger V. Allen, Security Assistant

#### **Technical Services**

Margaret L. Gleeson, Supervisor  
Gloria E. Maduzia,  
Assistant Supervisor  
Helen E. Bonenfant, Library Asst.  
Holly A. Sullivan, Library Asst.  
Steven E. Lowe, Book Processor

## **REPORT OF THE BOARD OF TRUSTEES**

We wish to express our deepest gratitude to Mayor Streeter and the Board of Aldermen for funding the Library Automation project. At the March 22, 2000 meeting of the Library Trustees, Mayor Streeter stressed that Library automation was long overdue and of the highest priority.

We thank President Hersh and all the members of the Board of Aldermen for their support. Many attended Library automation workshops and demonstrations.

James Pietrowski, City MIS Manager, proved invaluable in preparing and presenting the Library automation proposal with staff and Patrick McClintock of RMG Consultants, Inc. Final approval for funding came by unanimous vote of the Aldermen on June 13, 2000.

Throughout the year Library Trustees provided dedicated service. We thank Maurice L. Arel and David K. Pinsonneault for their work on the budget subcommittee. On June 17, 1999, the Trustees selected Linda Laflamme for nomination to succeed Roger H. Osgood whose term ended March 31, 1999.

David K. Pinsonneault, whose term ended March 31, 2000, agreed to serve another term to end March 31, 2007.

At the April 26, 2000 meeting Arthur L. Barrett, Jr. was unanimously voted Chairman to succeed Frank B. Clancy who died April 14, 2000, having served as Chairman since September 8, 1969 and Trustee from October 23, 1956.

On May 21, 2000 the Trustees selected Kathleen Veracco to serve the remainder of Mr. Clancy's term to end March 31, 2003.

Library Trust funds provided income for a variety of projects. The Bloomfield Fund helped pay automation consultant fees. The Stearns Fund continued to provide printed and CD-ROM reference services. Porch repairs to the Chandler Library and Ethnic Center were paid with income from the Chandler Fund.

The Board of Library Trustees wishes to express their deep appreciation for the gifts and bequests to the Library.

Mary S. Nelson and Linda Laflamme served as a subcommittee for screening projects funded with the Charles Zylonis Fund. They reviewed and recommended a variety of programs including Lithuanian cooking and language workshops, and exchange programs. On August 25, 1999, John and Elizabeth Cepaitis summarized their visit to Lithuania and participation in a multimedia project with Portsmouth High School partly funded by the Zylonis Fund.

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## Municipal Government Report

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Investment advisors made recommendations on November 17, 1999 and May 16, 2000 following Trustee investment guidelines.

At the May 29, 2000 meeting the Trustees graciously accepted a gift of \$8,000.00 from the Nashaway Women's Club for public computer training and purchase of additional books on tape. Also at that meeting they accepted a grant from The Children's Literacy Foundation for books for the bookmobile collection.

Once again the Library staff provided dedicated effort in carrying out our mission and implementing policies. We welcome new employees and congratulate those promoted during the year.

On August 25, 1999 William Allison was approved as Security Guard to replace Richard Kiley who retired.

On September 22, 1999 Kimberley Bonenfant was approved as Library Assistant I in the Children's Department. Loren H. Rosson III was promoted to Librarian II - Supervisor of Circulation Services.

On October 27, 1999 Judith Dominici was promoted to Library Assistant III - Assistant Supervisor of Circulation Services.

On November 17, 1999 Dian Legerlotz was approved as Library Assistant I in the Circulation Department.

On February 23, 2000 Marjorie Paul was promoted to Librarian II-Supervisor of Bookmobile Services.

On March 22, 2000 Beth Ann Lanza was approved as Library Assistant II-General Adult Services, Colleen C. Fall as Reference Librarian, Business Services and Holly A. Sullivan was promoted to Library Assistant II in Technical Services.

At the June 13, 2000 meeting Christina Lozeau was promoted to Library Assistant I in Circulation.

The many special programs and traditional library services are dependent upon a talented staff and our organization is working to attract and hold qualified motivated employees.

Once again it is a privilege to strive to meet the changing interests and needs of our library patrons and also to attract those who have not utilized our resources. Our goal remains to meet the informational needs of our citizens and play a key role in strengthening our sense of community.

Respectfully submitted

Arthur L. Barrett, Jr., Chairman of the Board of Trustees

## **DIRECTOR'S REPORT**

### **Automation**

The goal of library automation finally became a reality with the election of Bernard Streeter as Mayor. His support and enthusiastic recommendation of this Capital Improvement project resulted in a funding by the Board of Aldermen as a joint Nashua Public School and Public Library endeavor for FY2000/2001. We take this opportunity to thank him, the Board of Aldermen, and Board of Trustees, Jim Pietrowski, and of course library patrons, who have supported this project for many years.

Automation will allow the library to become more efficient in serving library users on site and online via network/web access. We very much appreciate the assistance of our city's MIS Department in helping us "wire" the library as a necessary prelude to the installation of computer terminals and automation software and affiliated hardware. It is anticipated by our consultants, RMG Consultants, Inc. of Chicago, that this process will take about 12 months to achieve.

### **East Wing Expansion**

In addition to funds for automation, the Board of Trustees also requested \$355,605 for the East Wing expansion from Capital Improvement Funds for FY2000/01. These monies would allow the library to complete construction of the one remaining areas of the library set aside in the original construction plans for future expansion. This area of about 7,500 square feet would be used to house the fiction collection and a patron lounge area, providing much needed expansion room for the main floor of the library for its non-fiction collection and additional library patron seating. Expansion funds would also allow our carpeting to be installed throughout the main floor, replacing 30 year carpeting.

### **Library Programs Connect Patrons to the World**

Throughout the year, the Nashua Public Library continued to connect its readers with a whole world of programs at the main library on Court Street, and at the Chandler Branch Library and Ethnic Center. Matters of family management were surveyed in programs dealing with family self-defense, estate planning, investment strategies, education funding, retirement & estate planning and the basics of computer shopping.

Our Ethnic Center at the Chandler Memorial Library celebrated its 17th anniversary in September. The Ethnic Center offers books, magazines, records, films, concerts, speakers, and cooking programs throughout the year, giving Nashuans the opportunity to expand their horizons. Programs featured Chinese New Year, Cinco de Mayo, Ethnic Cooking, Ukranian Egg Decorating, Ireland Revisited, Lithuanian Cooking, and Scottish Country Dancing.

The New Hampshire Humanities Council helped us present *What is NH Reading This Month?*, a four session book discussion series; and also *Humor Here & There*. Our Children's Department continued to make the Library engaging for the next generation

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## Municipal Government Report

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of readers by offering a busy weekly selection of library programs, school vacation and summer programs, Saturday films, and live puppet/story telling sessions.

Major feature films, enhanced by a new wide screen and nine-speaker surround sound were enjoyed Friday nights from October to May at the Nashua Public Library Cinema Cabaret series.

Live music continued to attract large audiences at our summer noontime Bach Lunch series, which featured performers at the Library's new Yamaha grand piano. Other concerts included The Keene Guitar Trio, singer Jane Fallon, and The Greater Nashua Youth Symphony.

Speakers addressed a world of subjects at the Library, too, with presentations on Life Writings of Jack Kerouac, Restoring Old Homes, Thru-Hiking The Appalachian Trail, and the book discussion series, Modern Writers & The Civil War. The Library also exhibited its Riverrunner skiff at the third annual Nashua River Harvest Festival.

### **The Library in the Community**

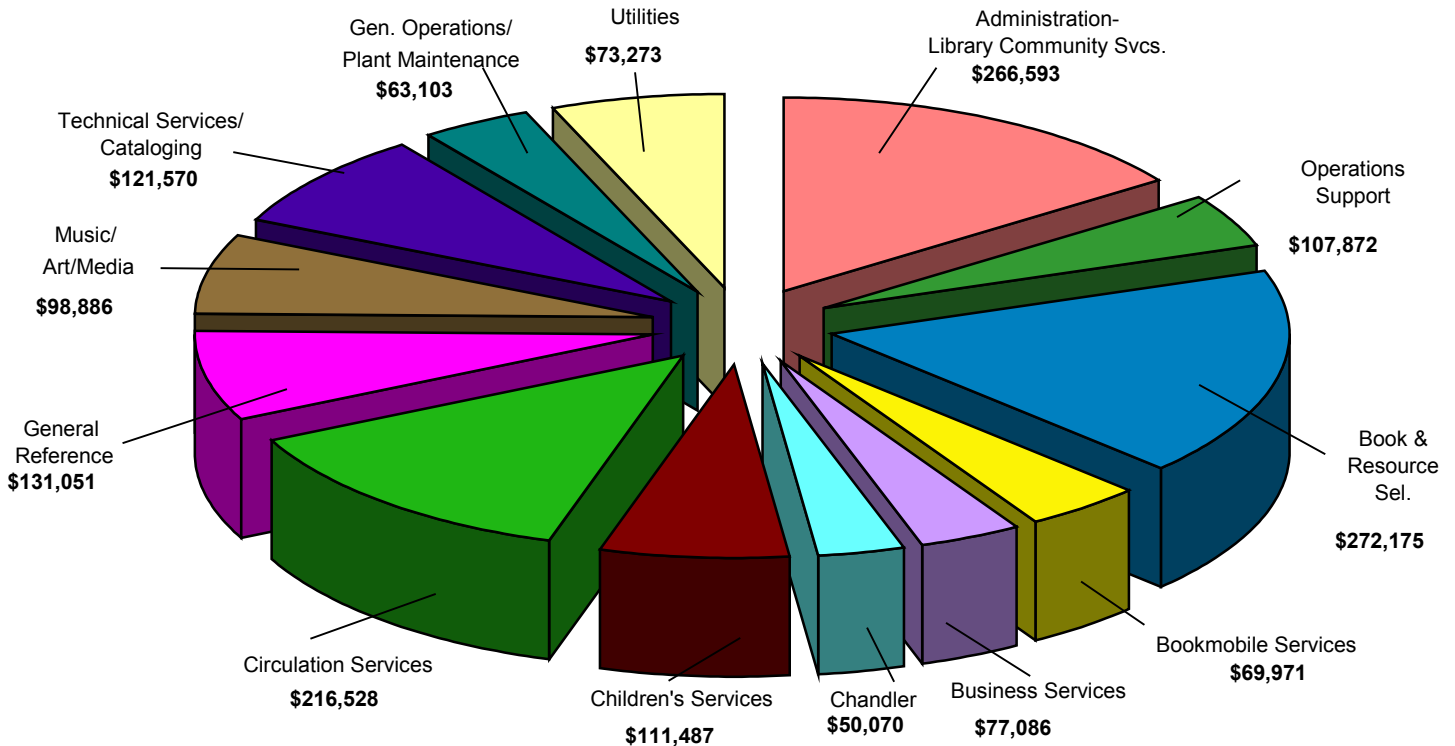
The Nashua Public Library serves a purpose beyond the traditional one of circulating books and other materials. The library is very much involved in the community and has served to introduce the community to itself and to act as a forum for a great variety of community concerns. Over 1,875 meetings were held free and open to the public in the library's various meeting rooms during the 75.5 hours per week that the Library is open.

We realize that you will continue to support your library only to the extent that it is responsive to your needs. Identifying and satisfying these demands will continue to be our primary goal. As always, the factor contributing most significantly to our success is government and a community supportive to the services provided by its public library.

As its Director, I hope to continue the excellence established by the Nashua Public Library especially as the library prepares for automation and enters the wired world of the Internet!

Respectfully submitted,  
Clarke S. Davis  
Director

## NASHUA PUBLIC LIBRARY OPERATING BUDGET FY 99/00



## NASHUA PUBLIC LIBRARY ACTIVITIES INDICATOR 99/00

	1998/99	99/00
Number of community groups meeting in Library	152	168
Number of meetings in Library by community groups	2,021	1,878
Number of reference questions answered	46,458	30,942
Theater film audience	2,397	1,349
Community video audience	346,270	434,446
Plaza Pics/Special Events audience	5,330	5,395
Theater film audience	2,538	1,349
Number of Puppet Shows	293	313
Puppet Show audience	13,073	14,339
Number of Story Hours	134	148
Story Hour audience	7,028	8,191



# Municipal Government Report

## NASHUA PUBLIC LIBRARY CIRCULATION STATISTICS FY99/00

<b>Adult Printed Materials</b>	<i>Main</i>	<i>Bookmobile</i>	<i>Chandler</i>	<i>E.C.English</i>	<i>E.C.Foreign</i>	<b>TOTAL</b>
Fiction	64,441	4,281	2,814	20	633	72,189
Non-Fiction	51,772	833	77	324	359	53,365
Research	31,491					31,491
Interlibrary Loan - For NPL	431					431
Interlibrary Loan - By NPL	697					697
Periodicals	21,568	881	502		1,313	24,264
Reserves	1,981		300			2,281
<b>Total Adult Printed Material</b>	<b>172,381</b>	<b>5,995</b>	<b>3,693</b>	<b>344</b>	<b>2,305</b>	<b>184,718</b>
<b>Juvenile Printed Materials</b>						
Fiction	88,012	9,349		4	103	97,468
Non-Fiction	31,449	3,393		10	56	34,908
Research	2,226					2,226
Periodicals	690	273				963
<b>Total Juvenile Printed Material</b>	<b>122,377</b>	<b>13,015</b>		<b>14</b>	<b>159</b>	<b>135,565</b>
<b>Total Printed Materials</b>	<b>294,758</b>	<b>19,010</b>	<b>3,693</b>	<b>358</b>	<b>2,464</b>	<b>320,283</b>
<b>Adult Non-Print Materials</b>						
Compact Discs	9,606					9,606
Audio Cassettes	16,039					16,039
Video Cassettes	27,951					27,951
Slides & 16mm film	38					38
Projection Systems/Listening Stations	5,741					5,741
Art Prints/Museum Passes	696					696
Films in Library	69					69
Equipment Circulated	86					86
Equipment In-house	279					279
Reserves	835					835
Microforms	9,785					9,785
Records/Videos	85		199			284
Telephone Renewals	3,644					3,644
<b>Total Non-Print Materials</b>	<b>74,854</b>		<b>199</b>			<b>75,053</b>
<b>Juvenile Non-Print Materials</b>						
Records/Cassettes	2,921					2,921
<b>Total Juvenile non-print material</b>	<b>2,921</b>					<b>2,921</b>
<b>Total Non-Print Materials</b>	<b>77,775</b>		<b>199</b>			<b>77,974</b>
<b>Total All Materials FY99/00</b>	<b>373,686</b>	<b>19,010</b>	<b>3,892</b>	<b>358</b>	<b>2,464</b>	<b>398,257</b>
<b>Total All Materials (prev. year)</b>	<b>397,490</b>	<b>29,933</b>	<b>4,225</b>	<b>458</b>	<b>2,521</b>	<b>434,627</b>

# From the 1899 Municipal Report...

## REPORT OF THE POLICE COMMISSIONERS OF THE CITY OF NASHUA,

1899.

*To His Honor, the Mayor, and the Board of Aldermen :*

The Board of Police Commissioners for the city of Nashua respectfully submit their eighth annual report for the year ending December 31, 1899.

The following is a statement of the different offences for which arrests were made and the number of the same, and showing how disposed of, including the amount of fines, and costs received and paid over to the city treasurer.

For the year ending December 31, 1899.

### Arrests and Causes.

Arrests, males, . . . . .	1,237
Arrests, females, . . . . .	137
Whole number of arrests, . . . . .	1,374

### Causes of Arrests.

Assault, . . . . .	80
Aggravated assault, . . . . .	6
Assault on officer, . . . . .	3
Accessory, . . . . .	0
Attempt to rape, . . . . .	1
Adultery, . . . . .	6
Arrested for out-of-town officers, . . . . .	12
Aiding prisoner to escape, . . . . .	3
Animals running at large, . . . . .	0
Abortion, . . . . .	0
Bastardy, . . . . .	2
Bartending, . . . . .	0
Burglary, . . . . .	17
Board beats, . . . . .	0
Bigamy, . . . . .	1
Cruelty to animals, . . . . .	1
Common drunkard, . . . . .	14
Cleaning vaults without license, . . . . .	0
Drunk, . . . . .	492
Disorderly conduct, . . . . .	6
Desertion from U. S. army, . . . . .	0
Disorderly house, . . . . .	9
Driving beyond distance, . . . . .	1
Defacing building, . . . . .	7
Embezzlement, . . . . .	0
Escaped convicts, . . . . .	4
Evading fare, . . . . .	0
Forgery, . . . . .	1
Fornication, . . . . .	6
Fast driving, . . . . .	0
Felonious assault, . . . . .	1
Gift sale, . . . . .	0
Gambling, . . . . .	4
Gambling house, . . . . .	0
Highway robbery, . . . . .	0
Hunting on Sunday, . . . . .	0
Injury to fence, . . . . .	0
Insanity, . . . . .	5
Inticing minor child, . . . . .	0
Idle and dissolute persons, . . . . .	0
Keeping malt liquor for sale, . . . . .	108
Keeping malt liquor for sale, second offence, . . . . .	23

# Municipal Government Report

## *From the 1899 Municipal Report...*

POLICE COMMISSIONERS' REPORT		125
Keeping spirituous liquor for sale, . . . . .	173	
Keeping spirituous liquor for sale, second offence, . . . . .	21	
Keeping open Sunday, . . . . .	32	
Keeping dog without license, . . . . .	4	
Larceny from the person, . . . . .	3	
Larceny, . . . . .	78	
Lewdness and exposing person, . . . . .	4	
Loitering on sidewalk, . . . . .	0	
Malicious mischief, . . . . .	2	
Murder, . . . . .	0	
Non-support of child, . . . . .	5	
Night-walking, . . . . .	3	
Noise and brawl, . . . . .	14	
Non-payment of taxes, . . . . .	3	
Overdriving horse, . . . . .	0	
Obtaining money under false pretence, . . . . .	1	
Obtaining goods under false pretence, . . . . .	0	
Obscene and profane language, . . . . .	8	
Obscene books and papers, . . . . .	0	
Obstructing officers, . . . . .	20	
Obstructing passenger train, . . . . .	0	
Obstructing sidewalk, . . . . .	3	
Obstructing railroad track, . . . . .	0	
Playing ball on Sunday, . . . . .	3	
Running away from home, . . . . .	0	
Receiving stolen goods, . . . . .	0	
Rape, . . . . .	1	
Running away from House of Correction, Goffstown, . . . . .	1	
Retained for witnesses, . . . . .	28	
Robbery, . . . . .	0	
Robbery of flowers and shrubs from graveyards, . . . . .	1	
Safe keeping, . . . . .	83	
Sale of milk without license, . . . . .	0	
Stealing a ride, . . . . .	0	
Selling liquor, . . . . .	0	
Short measure, . . . . .	0	
Stubborn child, . . . . .	7	
Selling goods without license, . . . . .	3	
Surrendered by bondsman, . . . . .	0	
Suspicion, . . . . .	2	
Truants, . . . . .	0	
Tramps, . . . . .	7	
Throwing stones in streets, . . . . .	2	
Vagabonds, . . . . .	21	
Playing cards Sunday, . . . . .	2	
Attempt at burglary, . . . . .	1	
Carrying concealed weapons, . . . . .	1	
Total, . . . . .	1,374	

# NASHUA POLICE DEPARTMENT



**POLICE COMMISSIONERS:** Maurice L. Arel, Chairman  
Thomas A. Maffee, Clerk  
Michael Pignatelli

## STAFFING TABLE – JUNE 30, 2000

### SWORN MEMBERS

<b>CHIEF OF POLICE</b>	Clifton D. Largy
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<b>DEPUTY CHIEF OF POLICE</b>	Donald J. Gross
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<b>CAPTAINS</b> Authorized Strength: 7 Actual: 7	Richard Bailey	<b>SERGEANTS</b> Authorized Strength: 20 Actual: 22	Peter Bouchard
	William Barlow		Donald Campbell
	Donald Conley, Jr.		Robert Carey
	Timothy Hefferan		Scott Childs
	Alan Stuart		James Eastman
	James Mulligan		Timothy Goulden
<b>ADMINISTRATIVE BUREAU COMMANDER</b>	Roger Vaillancourt		Bruce Hansen
			Michael Jones
			Leonard Kulikowski
			Michael Levesque
			Mark Manley
			William Mansfield*
<b>LIEUTENANTS</b> Authorized Strength: 9 Actual: 7	Gerald Evans		Richard McDonald
	Paul Gravel		Fred Nichols
	Douglas Hayes		Frank Paison
			Jamie Provencher
	Daniel Kerrigan		
	Wayne MacDonald		Ronald Scaccia
	Lyall Smith		Peter Segal
	Kenneth Wilson		John Seusing
			Douglas Sparks
			Richard Sprankle
			Peter Theriault

\*Technical Sergeant

## Municipal Government Report

### MASTER PATROLMEN, SENIOR PATROLMEN, & PATROLMEN

Ronald Almeida*	Sean Donovan	John Harvey**	Raymond McDannell
Daniel Archambault**	Randy Dumais*	Gerard Healey	Matthew McNulty
Scott Anderson	Douglas Dunham	Sergio Hebra, Jr.	Joseph Molinari, Jr.*
David Bailey**	Keith J. Enright	Robert Henderson	William Moore
Brian J. Battaglia	Matthew Eskridge	Shawn Hill**	Richard Mossdrop**
Karen J. Becotte	Gary Farnsworth	Scott Howe	Michael Moushegian**
Francis Bourgeois*	Joseph Fay**	James Kennedy*	John Murphy*
Bruce Botelho	Thomas Felch	Jeffrey Lamarche	John Newell
James Briggs	Barry Fenton	Kevin Landry*	Phillip Nichols**
Dennis Brown	Mark Fidler	David Lange	Eric Nordengren*
Joseph Brown	John Fisher	John Latulippe	Jeffery Pangburn
Jeffrey Bukunt	Peter Forgione*	Andrew Lavoie	E. Zenus Paulson**
Michael Carignan*	Donald Fournier	Michael Lavoie	Christopher Peach
Neal Casale	Eden Gallant	Michael Ledoux	Lakeisha Phelps**
James Casey	Kurt Gautier	Brooke Lemoine	Anthony Pivero*
Manuel Castillo	Nelson Gerow	Glenn Levesque	Kevin Rautenberg
Kevin Collins**	Robert Giggi**	James Lima	Richard Reidy
Jeffrey Connors	Kevin Girouard*	Denis Linehan*	Mark Schaaf
Jane Constant*	Stephen Gontarz	Alexander Llukan	Michael P. Soucy
William Constantineau	Patrick Goodridge**^	Thomas MacLeod, Jr.	Glenn Stagnitta*
Phillip A. Costa**	Andrew Hagan	Jeffrey T. Maher*	Francis Sullivan*
Kevin Crowley	William Hamilton	James Maloney, III*	James Testaverde**
Vince Curtis	Craig Hammond	Bryan Marshall	Todd Therrien
Ronald Dickerson	Scott Hammond	Todd Martyny**	Ronald Welliver
Daniel Donahue	James Hargreaves	Michael Masella	Paul Wesinger
		Martin Matthews	Richard Widener
		George McCarthy	John Yurcak, Jr.*

*Senior Patrol Officers:	19	Authorized Grant Officers:	10
**Patrolmen Reg:	15	Actual Grant:	4
**^Patrolmen Grant:	1	Authorized Strength Balance:	-3
Master Patrol Officers:	69		

Authorized Strength:	114
Actual Officers:	116
Authorized Strength Balance:	+2

Total Authorized and Grant Officers: 121

## City of Nashua

<b>SECOND YEAR SPECIAL OFFICERS</b>	(10 Regular-0 Grant) (10 TOTAL)	
Steven Allen	Joseph Fricano	Kevin Rourke
Kerri Ann Baxter	Ryan Hirt	Richard Treem
Thomas Bergeron	Andrew Karlis	
Michael Fauteux	Jonathan Lehto	

^Grant Officers

<b>FIRST YEAR SPECIAL OFFICERS</b>	(2 Regular-3 Grant – 1 Certified) (6 TOTAL)	
William Dillon^	Daniel Mederos	*Certified Officers
Brian LeBlanc	Robert Page, III^	
Robert MacLeod^	Erich Cross*	

^Grant Officers

### NON-SWORN MEMBERS

<b>MEMBERS (3 Positions)</b>			
<b>Parking Enf. Specialist II</b>	Kathleen Roussel	<b>Animal Control Officer</b>	Robert Langis
	Aline Kenney		
<b>MERIT EMPLOYEES (9 FT; 4 PT = 13)</b>		<b>Records Supervisor</b>	Anne-Marie Hutchinson
<b>Information Technology Mgr</b>	Kathy Roy		
<b>Sys Analyst/Dev. Specialist</b>	David Paul	<b>Executive Assistant</b>	Carol M. Desrosiers
		<b>Executive Secretary</b>	Susan Poulin
<b>Fleet Maintenance Supervisor</b>	Brian Sojka		
<b>Part-Time File Clerk</b>	Delores Gendron	<b>Accounting Supervisor</b>	Karen Smith
<b>Part-Time Laborer</b>	(1 Vacancy)		
<b>Part-Time Janitor</b>	(1 Vacancy)	<b>Assist. Comm. Super.</b>	Mary Jo Cody
Part-Time Account Clerk I	Anna Rose		(1 vacancy)
Domestic Violence Advocate*	Brenda Gibson		
<b>Bldg. Maintenance Supervisor</b>	Gerald Pilon	<b>Bldg Project Manager</b>	Gene Prouty
* Grant Position		<b>Planning/Research Spec.</b>	(1 Vacancy)

## Municipal Government Report

<b>UNION CIVILIANS</b>
Teamsters: 26 FT; 6 PT = 32
Comm. Division Personnel = 22

<b>Accreditation Manager</b>	Sharon Borstel
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<b>Community Policing Specialist (Part-Time)</b>	1 Vacancy
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<b>Paralegal</b>	Michelle Barton
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<b>Secretary V</b>	Suzanne Bordeleau
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	Theresa Gravel
	Elaine Marcum
	Kathy Pacheco

<b>Secretary IV</b>	Donna Voveris
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<b>Secretary III</b>	Lisa Francoeur
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	Gloria Kane
	Diane Mitchell

<b>Account Clerk III</b>	Michele Guilbeault
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<b>Account Clerk III</b>	Denise Grooms
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<b>Auto Mechanic, 1st Class</b>	James Turmel
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<b>Auto Mechanic, 2nd Class</b>	Norman Fournier
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<b>Custodian II</b>	George Miller
(1 Vacancy)	

<b>Custodian I</b>	Paul Branchi, Jr.
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<b>Detention Specialists</b>	Kim Johnson
(Part-Time)	Richard Silva
Thomas Bolton	

<b>Detention Specialist</b>	Lawrence Garneau
(Full-Time)	

<b>Outside Detail Specialist</b>	Robert Siebert
(Part-Time)	

<b>Receptionists</b>	Linda Petrain
Doris DiFonzo	Paula Turcotte

<b>Clerk Typist II</b>	Charlene Hafner
Dorothy Cillo	Wendy Savoie
Louise Corrigan	(1 Vacancy)

<b>Dispatchers</b>	Michelle Tremblay
(11 Authorized)	
Andrew Booth*	
Shawn Brewer	
Raymond Brun	*Grant Personnel
Corey Heider	<b>Senior Dispatchers</b>
Scott Hudon	Debra Coffey
Danielle Levesque*	David Lavoie
	(2 Vacancies)

<b>Comm. Technicians</b>	
(11 Authorized)	
Douglas Barnett	<b>Senior Comm. Tech.</b>
Donna Demers	Althea Chase
Randolph Hofmeister	Jane Leger
Tyler Lopes	Jannette Lemire
Carrie Swabowicz	(3 Vacancies)

<b>DEPARTMENT MEMBERS</b>	<b>AUTH</b>	<b>ACT.</b>	<b>DIFF</b>
<b>Sworn:</b>			
Chief of Police	1	1	0
Deputy Chief	1	1	0
Admin. Bureau Com.	1	1	0
Captains	7	7	0
Lieutenants	9	7	-2
Sergeants	20	22	+2
Patrolmen, 2nd, 1st	114	116	+2
<b>SubTotal</b>	<b>153</b>	<b>155</b>	<b>+2</b>
Grant Patrolmen	10	4	-3
<b>SWORN TOTAL:</b>	<b>163</b>	<b>159</b>	<b>-1</b>

<b>Non-Sworn Members:</b>			
Animal Control Off.	1	1	0
Parking Enf. Spec II	2	2	0
<b>NON-SWORN MEMBER TOTAL:</b>	<b>3</b>	<b>3</b>	<b>0</b>

<b>Merit Employees:</b>			
FT Merit Employees Budgeted	9	8	-1*
PT File Clerk	1	1	0
PT Laborer	1	0	-1
PT Janitor	1	0	-1
PT Account Clerk	1	1	0
PT Bldg Project Manager	0	1	+1
FT Bldg Maintenance Supervisor	0	1	+1
Domestic Violence Advocate Grant	1	1	0
<b>MERIT EMPLOYEES TOTAL:</b>	<b>14</b>	<b>13</b>	<b>-1</b>

\*Communication Shift Supervisor Position



## Municipal Government Report

<b>Teamsters Union:</b>			
FT Teamsters Budgeted Pos.	26	24	-2*
FT Detention Specialist II	0	1	+1
PT Detention Specialists	4	3	-1
PT Comm. Policing Specialist	1	0	-1
PT Outside Detail Specialist	1	1	0
<b>TEAMSTERS TOTAL:</b>	<b>32</b>	<b>29</b>	<b>-3</b>

\* Planning/Research Specialist &  
\* Clerk Typist II

<b>Comm. Div. Union:</b>			
Dispatchers	8	7	-1
Comm Tech I	11	8	-3
Dispatcher Grant Positions	3	2	-1
<b>COMM. DIVISION TOTAL:</b>	<b>22</b>	<b>17</b>	<b>-5</b>

**TOTAL CIVILIANS: 68**

<b>GRAND TOTAL:</b>	<b>231</b>	<b>221</b>	<b>-10</b>
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### January 1, 1999 through December 31, 1999 Summary

#### **CALLS FOR SERVICE LOGGED**

There were **75,774** calls for service logged:

**4,346** Persons Arrested  
**8,912** Reports Made (excluding Arrest Reports)  
**5,336** Persons Summoned (excluding w/arrests)  
**57,180** Non-investigated Incidents

#### **TRAFFIC ACCIDENTS**

There were 4,056 traffic accidents recorded in 1999.

#### **ARRESTS**

There were **4,346** persons arrested.  
 DWI arrests **increased 29%**.  
 Drug arrests **increased 42%**.

#### **SUMMONSES**

There were **5,336** persons summoned.

#### **CALLS FOR SERVICE BY SHIFT**

7:00am - 2:59pm **27,286 (increased 29%)**  
 3:00pm - 10:59pm **32,237 (increased 13%)**  
 11:00pm - 7:00am **16,251 (increased 26%)**

TRAFFIC ACCIDENTS

Month	1999	1998	Difference	% Change
January	418	383	35	9%
February	255	246	9	4%
March	320	333	-13	-4%
April	287	302	-15	-5%
May	380	374	6	2%
June	345	341	4	1%
July	309	343	-34	-10%
August	333	296	37	13%
September	339	315	24	8%
October	354	369	-15	-4%
November	346	320	26	8%
December	370	422	-52	-12%
Total:	4056	4044	12	0%

Day of Week	1999	1998	Difference	% Change
Sunday	404	398	6	2%
Monday	613	553	60	11%
Tuesday	533	619	-86	-14%
Wednesday	607	603	4	1%
Thursday	640	633	7	1%
Friday	698	684	14	2%
Saturday				
Type of Accident	1999	1998	Difference	% Change
Fatality	5	1	4	400%
Hit & Run	491	519	-28	-5%
w/Personal Injury	524	547	-23	-4%
Auto/Pedestrian	55	58	-3	-5%
Auto/Bicycle	51	54	-3	-6%
Involving Cruiser	32	47	-15	-32%
Under \$1,000	1614	1513	101	7%
Over \$1,000	1109	1138	-29	-3%
w/DWI Arrest	65	63	2	3%
w/Arrest (not DWI)	44	49	-5	-10%
w/Summons Issued	66	55	11	20%

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## Municipal Government Report

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### Time of Accident:

Time of Accident	1999	1998	Difference	% Change
0001-0100	50	50	0	0%
0101-0200	35	30	5	17%
0201-0300	19	22	-3	-14%
0301-0400	20	16	4	25%
0401-0500	9	18	-9	-50%
0501-0600	18	25	-7	-28%
0601-0700	80	56	24	43%
0701-0800	180	157	23	15%
0801-0900	182	165	17	10%
0901-1000	173	166	7	4%
1001-1100	214	192	22	11%
1101-1200	212	263	-51	-19%
1201-1300	277	292	-15	-5%
1301-1400	258	259	-1	0%
1401-1500	332	327	5	2%
1501-1600	374	390	-16	-4%
1601-1700	344	357	-13	-4%
1701-1800	387	371	16	4%
1801-1900	251	241	10	4%
1901-2000	190	207	-17	-8%
2001-2100	150	134	16	12%
2101-2200	122	126	-4	-3%
2201-2300	115	93	22	24%
2301-0000	64	87	-23	-26%

**PART I OFFENSES**

<b>Offense</b>	<b>Adult</b>	<b>Juvenile</b>	<b>Total</b>
Murder/Homicide	3	0	3
Rape	22	2	24
Robbery	7	4	11
Aggravated Assault	18	8	26
Burglary	26	12	38
Larceny/Theft	299	567	866
Motor Vehicle Theft	5	16	21
<b>Total:</b>	<b>380</b>	<b>609</b>	<b>989</b>

**Part II Offenses**

<b>Offense</b>	<b>Adult</b>	<b>Juvenile</b>	<b>Total</b>
Assaults (Other)	462	139	601
Arson	5	1	6
Forgery/Counterfeiting	39	4	43
Frauds	18	3	21
Receiving Stolen Property	30	34	64
Criminal Mischief	34	46	80
Weapon Offenses	12	1	13
Prostitution	2	0	2
Sex Offense	18	9	27
Narcotic Drug Laws	297	73	370
Gambling	3	0	3
Offenses Against Family/Children	10	1	11
DWI	406	9	415
Liquor Laws	72	14	86
Protective Custody	67	12	79
Disorderly Conduct	98	64	162
Miscellaneous Crimes	642	139	781
Truants	0	7	7
Curfew	0	0	0
Runaway/CHINS	0	92	92
<b>TOTALS:</b>	<b>2215</b>	<b>648</b>	<b>2863</b>

<b>Total Part I &amp; II Arrests</b>	<b>2595</b>	<b>1257</b>	<b>3852</b>
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## Municipal Government Report

### DWI OFFENSES

Type of Charge	1999	1998	Difference	% Change
DWI	250	196	54	28%
DWI w/Auto Accident	56	47	9	19%
DWI - Arrested & Released	30	27	3	11%
DWI - 2nd Offense	73	35	38	109%
DWI - Aggravated	56	55	1	2%
Total:	465	360	105	29%

Month	1999	1998	Difference	% Change
January	29	28	1	4%
February	28	23	5	22%
March	39	22	17	77%
April	41	29	12	41%
May	39	33	6	18%
June	40	24	16	67%
July	44	32	12	38%
August	31	37	-6	-16%
September	43	29	14	48%
October	51	33	18	55%
November	36	29	7	24%
December	44	41	3	7%

Day of Week	1999	1998	Difference	% Change
Sunday	108	80	28	35%
Monday	48	24	24	100%
Tuesday	34	25	9	36%
Wednesday	39	39	0	0%
Thursday	62	34	28	82%
Friday	73	68	5	7%
Saturday	101	90	11	12%

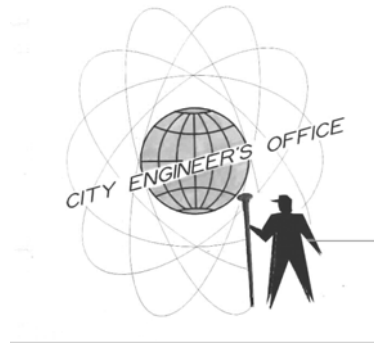
Sex of Offender	1999	1998	Difference	% Change
Male	376	299	77	26%
Female	89	61	28	46%

## PUBLIC WORKS DIVISION

### **ENGINEERING**

The City Engineers Office reviewed and approved 54 Site and Subdivision plans during this period.

219 Residential and Commercial Wastewater Service Permits were issued during this period.



#### **Street Acceptance**

Damper Circle 1,000 ft  
Hearthside Drive 700 ft  
Freshwater Court 600 ft  
Stable Road 350 ft  
Governors Lane 850 ft

#### **Street Discontinuance**

Unnamed road, Hollis to Dunstable 550 ft

#### **Geographic Information System (GIS)**

The digitized city base map was about 90% completed.

The sewer layer GIS was about 60% completed.



## **PARKS & RECREATION DEPARMENT**

The City of Nashua has over 800 acres of park and recreation land which includes 35 athletic fields, 3 outdoor swimming pools, 16 tennis courts, 7 ice skating rinks, 24 horseshoe pits, 8 outdoor basketball courts, 23 play lots and playgrounds.

In 2000 Frank W. Dorsey retired after 16 years as the Superintendent of Parks & Recreation and Joan Bishop, the department secretary for 10 years also retired.

John Barry who had joined the department in April of 1999 became the Acting Superintendent of Parks & Recreation, and Rachel Smith became the full-time Recreation Program Coordinator.

Additions to the staff were Susan Bielawski who joined the department in February as Secretary, and Nancy Mellin who was hired in January as the Business Coordinator.

The David W. Deane Skateboard Park on Bridge Street was dedicated in April of 2000 and is one of the premier skateboard parks in the northeast. A second skateboard park was constructed on Will Street.

The summer camp program has been expanded and now consists of camps and clinics for baseball, advanced baseball, basketball, volleyball, cheerleading, track & field, golf, gymnastics, tennis and lacrosse.

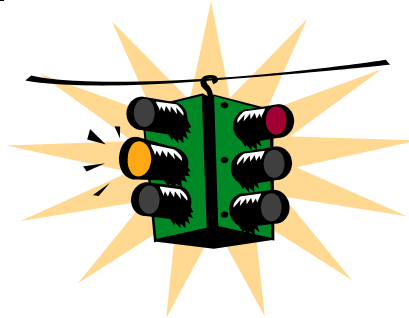
The Seniors Outing at Alpine Grove was again held in the fall and attended by over 13,000 seniors.

## **RECREATION SERVICES**

### **Highlights:**

- Added lacrosse to Summer Camps.
- Frank Dorsey retired -- John Barry appointed Acting Superintendent.
- Joan Bishop, who was the department secretary for 10 years, retired and was replaced by Susan Bielawski
- A new position of Business Coordinator was approved and Nancy Mellin was hired in January, 2000.
- The Recreation Program Coordinator was upgraded to a full time position and filled by Rachel Smith.
- Opened David W. Deane Skateboard Park on Bridge Street.
- Constructed and opened skateboard park on Will Street.

## **STREET DEPARTMENT**



**Superintendent of Streets  
Operations Manager  
Business Coordinator  
Foremen**

**Shop Foreman  
Secretary  
Administrative Support  
Operations Coordinator  
Street Inspector**

**Scott Pollock  
Jon Collins  
Roger DeBoisbriand  
Michael Lambert  
Paul Wallace  
Andrew Landry  
David Migneault  
Domingo Pacheco  
Andrew Aubut  
James Campbell  
Cynthia Beaulieu  
Marguerite Dumont  
Michael Ouellette  
Daniel Lavoie**

In the spring of 2000, an expanded street sweeping program was implemented. This plan used the sweeper operating two shifts with alternate drivers used. This allowed the sweepers to work greater hours at a reduced cost. The program proved to be an improvement over the previous operations.



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## **Municipal Government Report**

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Major projects completed by the Department in this time frame included the completion of the Broad Street improvements, the reconstruction of Cleveland Street, the reconstruction of Addison Street and the installation of sidewalks on Manchester Street from Mt Pleasant to Cushing Avenue. The Street Department installed Traffic Signals on West Hollis Street at Liberty and Simon. Two Soccer fields were completed on Main Dunstable Road near Conant Road.

New equipment at the Street Department included the purchase of two ten-wheel dumps and the purchase of one new street sweeper. Additionally, one new 4 yard loader was purchased.

### **SOLID WASTE DEPARTMENT**

**Superintendent**  
**Business Coordinator**  
**Landfill Foreman**  
**Collection Foreman**  
**Recycling Coordinator**  
**Secretary**

**Rich Reine**  
**Karen Berube**  
**Mike Zibolis**  
**John Frattallone**  
**Sally Hyland**  
**Diana Weiss**

The Solid Waste Department is responsible for the operation of the Four Hills Landfill and the Nashua Recycling Center, for the curbside collection of recyclables, soft yard waste, trash, and bulky metal items, and for hosting special regional collection events for hazardous waste.

A new Superintendent, Richard K. Reine, began work in November 1999.

#### **Landfill Operations**

Work on the construction of the new landfill continued during the fiscal year, as did planning for the closure of the existing landfill.

Upgrades at the Four Hills Landfill included new landscaping, painting, resurfacing areas near the new construction and a general cleanup of the area. The improvements were highlighted with an Earth Day tour of the facility by City officials.

#### **Nashua Recycles**

The final expansion of the curbside recycling program was implemented in the Summer & Fall of 1999, completing the citywide coverage. More than 20,000 households are eligible for the bi-weekly service. About 300 volunteers distributed bins and information to residences on nearly 450 streets in Nashua.

A baler was installed in November/December 1999 in the former plastics building at the Nashua Recycling Center, as the last phase of the development of extra storage and processing capacity for recyclables, especially aluminum cans and plastic containers. New signage has been installed at the Nashua Recycling Center, as part of the improvements at the Landfill. A colorful mural was painted on the concrete wall of the

new storage bunkers in a cooperative effort of the Nashua Recycling Committee and some of the City's schoolchildren. The Department received a grant from the State of New Hampshire to help defray the cost of a new 500-gallon, double-walled storage tank for used motor oil. This tank replaced three old single wall tanks for an environmentally-safer program to collect and recycle do-it-yourself waste oil from residents.

The Nashua school district paper recycling program completed its first year during FY2000, with most schools participating. The special rolloff containers which accommodate both trash and recyclables were sited at 13 schools.

In a partnership with the Nashua Garden Club, the Solid Waste Department and the Nashua Recycling Committee participated in a state initiative to sell low-cost composting bins to divert yard waste and food scraps from the trash. More than 100 backyard composting were distributed in the community through this program.

### **Planning and Capital Improvement**

Replacement equipment purchases for the Solid Waste Department included a Front End Loader for the Four Hills Landfill operation and 3 International rear load Packers and a lift gate roll-off truck for solid waste and bulky item collection.

The Solid Waste Department contracted with the Maguire Group to prepare a new Solid Waste Management Plan. Research began at the end of the fiscal year.

The Division of Public Works Site Assessment project began in June 2000 with a staff audit of the Solid Waste Department facilities.

### **Hazardous Waste Collection**

Seven collections of hazardous wastes from residents and small businesses in the Nashua Region Solid Waste Management District were again held during the fiscal year at the permanent collection and storage facility at the Public Works Garage. More than fifty percent of the participants at each event continue to be Nashua residents.



### **WASTEWATER TREATMENT FACILITY**

#### **General Information**

The total flow into the Nashua Wastewater Treatment Facility (NWTF) was 4,988,000,000 gallons. The average daily flow was 13.6 million gallons, with a daily maximum of 33.3 million gallons and a daily minimum of 7.5 million gallons. The total amount of septage received from Hudson and Nashua totaled 392,675 gallons. The total flow from Hudson was 561,400,000 gallons and the total flow from Merrimack was 42,000,000 gallons.

The facility disposed of 40,832,462 pounds of sludge filter cake. The sludge was sent for disposal to the Four Hills Landfill (70%) and the Town of Merrimack Compost Facility (30%).

The laboratory staff performed over 22,000 tests on over 7,000 samples. The industrial pretreatment program processed over 130 industrial permits, performed over 100 industrial inspections and industrial discharge samplings.

#### **Projects**

During this period construction on the new 9.7 million dollar anaerobic digester was nearing completion. The new 1.5 million dollar headworks project, which includes new barscreens, screening washer, screw conveyors and computer controls, was completed. Construction of the 2 new emergency generator complexes was started (1.3 million dollars). The NWTF staff constructed a new containment area for the ferrous chloride storage tanks (2 tanks, 9,000 gallons). A new Supervisory Control and Data Acquisition (SCADA) computer control system was installed as part of the digester and emergency generator contracts. In order to control odors, the NWTF staff installed a new carbon adsorption system. Both boilers in the main building were converted to natural gas.

#### **Purchases**

Major purchases included a new sampling van for pretreatment, a bridge crane, a new lab filtration system and a truck-mounted crane.

**PUBLIC SANITARY SEWERS FOR FY2000**

<u>SEWERAGE WORKS IMPROVEMENT PROJECT</u>	
<u>Location</u>	<u>Length in feet</u>
Marshall St - Harbor Ave to Bowers St	1,357
John St	345
Dearborn St - John St to Prospect St	514
Tyler St	253
East Dunstable Rd - Delude St to Harris St	486
Harris St	698
Learned St	977
Total	4,630

<u>PUBLIC SEWERS BY DEVELOPERS</u>	
<u>Location</u>	<u>Length in feet</u>
West Hollis St	125
Edith Ave	50
Cox St	300
Whittemore Pl	330
Pond View Cir (Ayer Crossing)	524
Tinker Rd	350
Adella Dr (Tinker Rd Estates)	1,120
Nesenkeag Dr (New High Sch)	1,596
Cold Brook Interceptor	3,051
Main Dunstable Rd Collector	3,388
Northeastern Blvd	304
Pitarys Dr	834
Ledge St	150
Tanglewood Estates (Cross Country)	1,964
Tanglewood Dr	2,140
Hollyhock Ave	1,175
Sweetwilliam Cir	585
Maplewood Phase II (Cross Country)	302
Total	18,288

<u>PUBLIC SEWERS BY CITY'S STREET DEPARTMENT</u>	
<u>Location</u>	<u>Length in feet</u>
Pine Hill Rd	650

## **CEMETERIES**

### **EDGEWOOD CEMETERY**

#### **TRUSTEES**

**Donald C. Davidson, Mayor (ex-officio, 1999)**  
**Bernard A. Streeter, Mayor (ex-officio, 2000)**  
**Douglas M. Barker, Secretary**  
**Allan M. Barker**  
**James S. Chaloner**  
**Norman E. Hall**  
**Philip L. Hall**

**Thomas A. Maffee, President**  
**Paul A. Martel, Treasurer**

**Morgan A. Hollis**  
**Brian H. Law**  
**George B. Law**  
**Kenneth Spaulding**

#### **SUPERINTENDENT**

**Jeffrey L. Snow**

During this year the cemetery opened a new section for burials, Highland Park. This area will accommodate approximately 57- full burials.

A wood-framed connector between the greenhouse and office was reconstructed due to age.

A new 2000 Chevrolet 3500 was purchased to replace a 1984 truck.

There were a total of 93 graves sold as follows: 1 – 10 grave lot, 2 – 6 grave lots, 14 – 4 grave lots, 28 – 2 grave lots, and 14 single graves. There were 93 interments performed: 55 adults, 31 cremations and 7 infants.

Respectfully,  
Douglas M. Barker, Secretary

## **WOODLAWN CEMETERY**

### **TRUSTEES**

**David Wells, President**  
**Charles Farwell Jr**  
**Niles Jensen Jr**  
**David Aponovich**  
**Lester Gidge**

**Marvis Mellen, Secretary**  
**Gordon Tyszko**  
**Herbert Snow**  
**Stanley Zis**  
**John Lafazanis**

### **EMPLOYEES**

**Howard Frizzell**  
**David Campbell**  
**John Grafton**  
**Arthur Parker**

**Superintendent**  
**Sub-foreman**  
**Head Groundsman**  
**Groundsman**

One of our biggest undertakings for the past year was removing all the glass from our spring greenhouse, and covering it with polycarbonate sheets. The sheets are double layered with air space in between, and are far more efficient at holding heat in than glass. It also does away with the high maintenance of a glass house. It is expected to pay for itself in heat savings within the next ten years, and should last for about 20 years.

Also new for the mausoleum, we added three “coffee tables” down in the foyer. With glass tops and brass supports, they match beautifully with the brass railings installed with the interior ramp. The tables will be used by visitors as an appropriate location for plants, flowers, and mementos.

On the outside, we ourselves added to the irrigation system previously installed, and it now surrounds the entire mausoleum. We also planted over 500 crocus, daffodils, and tulip bulbs throughout the immediate landscape.

Speaking of planting, we also put many perennials out in front of our new office and inter-planted with annuals. Additionally, to make room for a new future greenhouse, many trees from the nursery were planted throughout the cemetery, and the smaller trees were re-located to a new location.

Another first for Woodlawn Cemetery was the acquisition of a computer and all the benefits that come with it, as well as going on-line. This makes for some good winter projects as many of our records can be put on computer. This past winter, all our Flower Bonds (lots automatically planted each year) were recorded, and all that goes with it. We now generate all our deeds off the computer, and there are so many more possibilities.

Lastly, going through some old papers a while back, we came upon a log of the Spring Street Removals – all the burials and monuments from the Spring Street Cemetery that were brought to Woodlawn Cemetery in 1872-1874, to make way for a school. These records, over the course of the winter, were recorded in our burial books under the proper range and lots.

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Photo by Andruskevich Photography

### **“VOLUNTEERS, THE FABRIC OF OUR COMMUNITY”**

As part of the New Millennium celebration, the Mayor’s Volunteer Recognition Committee invited local organizations to participate in a project to honor the City’s many volunteers. Each volunteer organization was invited to create one quilt square that would become part of the finished quilt titled, “Volunteers, The Fabric of Our Community.” The quilt was displayed at various schools during National Volunteer Week. Today, the Nashua Historical Society oversees the safekeeping and display of the quilt. The Mayor’s Volunteer Committee has exclusive use of the quilt during National Volunteer Week.